



Chembond Chemicals Limited
formerly Chembond Chemical Specialties Ltd



Chembond Chemicals Limited

Annual Report

2025-26



Chembond Chemicals Limited
formerly Chembond Chemical Specialties Ltd

BOARD OF DIRECTORS

Mrs. Anuradha S. Paraskar
Independent Director

Prof. Aniruddha B. Pandit
Independent Director

Mr. Mahendra K Ghelani
Independent Director

Mr. Nirmal V Shah
Chairman and Managing Director

Mr. Sameer V Shah
Non Executive Director

Mr. Sushil U Lakhani
Independent Director

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Chief Financial Officer
Prachi Mahadik

Statutory Auditor
S H B A & CO LLP

Bankers
HDFC Bank, Bank of India

Company Secretary
Kiran Mukadam

Secretarial Auditor
Virendra G. Bhatt

Registered Office
EL 37 MIDC Mahape
Navi Mumbai 400710
Tel.: +91 22 65753000
Email : info@chembondindia.com
Website : www.chembondindia.com
CIN : L20116MH2023PLC415282

Registrar & Transfer Agent (RTA)
MUFG Intime India Private Limited
(formerly Link Intime India Private Limited)

Plants
Dudhwada, Gujarat
Baddi- Himachal Pradesh
Ranipet- Tamilnadu

Chairman's Message to Shareholders

Dear Shareholders,

It gives me great pleasure in communicating with you and celebrating another year of momentum, resilience, and disciplined execution at Chembond.

As India continued to strengthen its position as one of the world's fastestgrowing economies, we delivered a solid performance across our businesses, supported by strong customer engagement, operational excellence, and a sharper strategic focus. In July 2025 significant shareholder value was unlocked post our successful demerger from Chembond Material Technologies Ltd. and the independent listing of our shares on the BSE and the NSE.

FY 2025-26 saw consolidated revenues grow by 11.59% to ₹326 crores and EBITDA by 7.39% to surpass ₹51 crores, reflecting the strength of our diversified portfolio and the trust placed in us by customers. Our Water Technologies business continues to be our growth engine, driven by strong demand across industrial sectors. A sharper product mix and enhanced operational efficiencies helped the Construction Chemicals business deliver very strong profitability despite a competitive market. Our JV with Calvatis GmbH strengthened its footprint through new channel partners and an expansion of the DAZZO! Professional range. The Distribution business continues to provide consistent topline and EBITDA support. Our balance sheet continues to remain robust – with a zero debt-to-equity ratio, a current ratio of 5.10x, and a Return on Net Worth of 16.80% on a consolidated basis – reflecting both financial discipline and the inherent strength of our business model. We reaffirmed our commitment to environmental stewardship and energy efficiency with the commissioning of a 350 kVA rooftop solar plant at our Dudhwada, Gujarat plant, supplementing an existing 50 kVA solar installation at our office in Mahape, Maharashtra.



India's specialty chemicals sector continues to offer compelling structural growth opportunities, underpinned by urbanization, infrastructure investment, rising environmental standards, and expanding industrial demand. We are cognizant of global macro headwinds, geopolitical uncertainties, and raw material volatility, but are also confident in our ability to navigate these challenges through a diversified business portfolio, and a deeply experienced team. We enter FY 2026-27 with confidence, and our priorities remain clear – deepen leadership in water technologies, scale up in highmargin construction chemicals, strengthen cleaning and hygiene, invest in R&D, sustainability, and digital tools, and maintain discipline in capital allocation.

Last but not least, I extend my sincere appreciation to our shareholders, customers, business partners, bankers, and my dedicated colleagues at Chembond for their continued confidence in us. Your support continues to inspire us as we build a stronger, more resilient Chembond with renewed purpose and our Founder Dr. Vinod Shah's clear vision to build a chemicals group that stands for quality, trust, and long-term value creation. Thank You.

With warm regards,

Nirmal V. Shah

Chairman and Managing Director
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Ltd)

Mumbai, June 25, 2026

NOTICE

NOTICE is hereby given that the 3rd Annual General Meeting of the Members of Chembond Chemicals Limited (formerly Chembond Chemical Specialties Limited) CIN:L20116MH2023PLC415282 will be held on Friday, 31st July 2026, at 11.30 am through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") to transact the following business:

ORDINARY BUSINESS AND ORDINARY RESOLUTION

- To consider and adopt the audited standalone and consolidated financial statements of the Company for the financial year ended 31st March 2026 together with the reports of the Board of Directors and Auditors thereon:**

"RESOLVED THAT the Audited Standalone and Consolidated Financial Statements of the Company for the financial Year ended 31st March 2026, along with the Reports of the Board of Directors and Auditors thereon laid before this said meeting be and is hereby considered, approved and adopted."

- To declare final dividend on equity shares for the financial year ended 31st March 2026**

"RESOLVED THAT pursuant to Section 123 of the Companies Act, 2013, read with the Companies (Declaration and Payment of Dividend) Rules, 2014, a dividend of ₹1.25 (Rupees One and Twenty Five Paise only) per equity share of face value of ₹5 each, as recommended by the Audit Committee and Board of Directors of the Company, be and is hereby approved and declared for the financial year ended 31st March 2026.

- To appoint a Director in place of Mr. Sameer V. Shah (DIN: 00105721), who retires by rotation and being eligible, offers himself for re-appointment**

"RESOLVED THAT pursuant to the provisions of Section 152 (6) and any other applicable provisions of the Companies Act, 2013, Mr. Sameer V. Shah (DIN: 00105721), who retires by rotation at this Annual General Meeting and being eligible has offered himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation."

SPECIAL BUSINESS AND ORDINARY RESOLUTION

- To approve material related party transaction(s) of the company and its subsidiaries, step subsidiaries, and group companies**

To consider and, if thought fit, to pass the following resolution as an ORDINARY RESOLUTION:

"RESOLVED THAT pursuant to Regulation 23 and other applicable Regulations, if any, of the Securities and Exchange Board of India (Listing Obligations &

Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), as amended from time to time and provisions of Section 188 and all other applicable provisions, if any, of the Companies Act, 2013 read with the Rules framed thereunder [including any statutory modification(s) or re-enactment(s) thereof for the time being in force] ("the Act") and other applicable laws / statutory provisions, if any, the Company's Policy on Related Party Transactions as well as subject to such approval(s), consent(s) and/or permission(s), as may be required and based on the recommendation of the Audit Committee, consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the 'Board', which term shall be deemed to include the Audit Committee or any other Committee constituted / empowered / to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) to enter into Material Related Party Transaction(s) / Contract(s) / Arrangement(s) / Agreement(s) / proposed to be entered into (whether by way of an individual transaction or transactions taken together or a series of transactions or otherwise), as mentioned in detail in the Explanatory Statement annexed herewith, on such terms and conditions as may be mutually agreed during the financial year 2026-27, provided that such transaction(s) / contract(s) / arrangement(s) / agreement(s) as set out in the Explanatory Statement annexed hereto, is being carried out at an arm's length pricing basis and in the ordinary course of business.

RESOLVED FURTHER THAT the Board and KMP be and is hereby authorized severally to do and perform all such acts, deeds, matters and things, as may be necessary, including but not limited to, finalizing the terms and conditions, methods and modes in respect of executing necessary documents, including contract(s) / arrangement(s) / agreement(s) and other ancillary documents; seeking necessary approvals from the authorities; settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all such decisions from powers herein conferred; and delegate all or any of the powers herein conferred to any Director, or any other Officer / Authorised Representative of the Company, without being required to seek further consent from the Members and that the Members shall be deemed to have accorded their consent thereto expressly by the authority of this Resolution;

RESOLVED FURTHER THAT all actions taken by the Board in connection with any matter referred to or contemplated in this Resolution, be and is hereby approved, ratified and confirmed in all respect."

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853

16th May 2026, Navi Mumbai

NOTES:

1. The Ministry of Corporate Affairs ("MCA") has vide its circular dated 5th May 2020 read with circulars dated 8th April 2020, 13th April 2020, 13th January 2021, 5th May 2022, 28th December 2022, 25th September 2023, 19th September 2024 and 22nd September 2025 ("MCA Circulars") and Securities and Exchange Board of India (SEBI), vide its circulars dated 12th May 2020, 15th January 2021, 5th January 2023, 7th October 2023 and 3rd October, 2024 ("SEBI Circulars") permitted to hold Annual General Meeting ("AGM") through VC / OAVM, without the physical presence of the Members at a common venue.

In compliance with the provisions of the Companies Act, 2013 ("the Act"), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), MCA Circulars and SEBI Circulars, the 3rd AGM is being held via VC / OAVM and Members can attend the AGM online. The deemed venue for the AGM shall be the Registered Office of the Company. The Company has made arrangements through **MUFG Intime India Private Limited** ("MUFG"), to provide VC / OAVM facility for the AGM and for conducting the e-AGM wherein Members can join 15 minutes before the scheduled time of the AGM following the procedure mentioned in the Notice.

2. The Explanatory Statement pursuant to Section 102 of the Act setting out material facts concerning the business item No. 4 of the Notice, is annexed hereto.
3. Since this AGM is being held through VC / OAVM pursuant to MCA Circulars, physical attendance of the Members has been dispensed with. Accordingly, the facility for appointment of proxies shall not be available for AGM and hence Proxy Form and Attendance Slip are not annexed to this Notice.
4. Institutional / Corporate shareholders intending to depute their authorised representatives to attend the AGM through VC / OAVM and participate thereat and cast their votes through e-voting are requested to send a certified copy of its Board Resolution / authorisation letter, authorising its representative to attend the e-AGM on its behalf and to vote through remote e-voting. The said resolution / authorisation should be sent by email to cs@chembondindia.com or uploaded on <https://instavote.linkintime.co.in/>
5. Since this is an e-AGM, a Route Map is not required to be annexed to this Notice.
6. Members can join the e-AGM on a first-come-first-served basis from 15 minutes before the scheduled time of the AGM till 15 minutes after the scheduled time, or when the capacity is full, whichever is earlier. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairperson of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction. In case of joint holders attending the meeting, only such joint holder who is higher in order of names will be entitled to vote. Instructions for joining the meeting are provided in the subsequent sections below.

7. In terms of Section 152 of the Act, Mr. Sameer Vinod Shah (DIN:00105721), Director, retires by rotation at the AGM and being eligible, offers himself for re-appointment. Information of Director proposed to be re-appointed at the AGM as required by Regulation 36(3) of the Listing Regulations and Secretarial Standard on General Meetings is included to the Report on Corporate Governance. The Director has furnished the requisite declarations for his re-appointment, as applicable.
8. The Register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of contracts or arrangements in which the Directors are interested under Section 189 of the Act and all other documents referred to in the Notice will be available for inspection in electronic mode by the Members from the date of circulation of this notice up to the date of 3rd AGM.
9. The Company has fixed Friday, 24th July 2026, as the "Record Date" for determining entitlement of Members to dividend for the financial year ended 31st March 2026, if approved at the AGM. The Register of Members and the Share Transfer books of the Company will remain closed from Saturday, 25th July to Friday, 31st July 2026 (both days inclusive) in connection with the AGM.
10. The Board of Directors has recommended a Final Dividend of ₹1.25 per share (Rupees One and Twenty-Five Paise only) per equity share of ₹5 (Rupees Five only) each for the financial year ended 31st March 2026. The Dividend, if approved by the Members at the ensuing AGM will be paid to those shareholders whose names stand registered as on the Record Date i.e. Friday, 24th July 2026.
11. Members holding shares in physical mode are requested to send all the communications pertaining to shares of the Company including intimation of changes pertaining to their bank account details, mandates, nominations, change of address, e-mail id etc. to the Company's RTA: MUFG Intime India Private Limited (MUFG), at their Registered Address or e-mail them at investor.helpdesk@in.mpms.mufig.com along with a copy of the signed request letter mentioning the name and address of the Member, a self-attested copy of the PAN card, and a self-attested copy of any one of the following: Aadhar Card, valid Drivers' License, Election Identity Card or Passport in support of the address of the Member.

Members holding shares in electronic form must intimate the changes, if any, to their respective Depository Participants (DPs). In case of any queries / difficulties in registering the e-mail address or any other details, Members may write to cs@chembondindia.com.
12. Members holding shares in single name are advised to avail the facility of nomination in respect of shares held by them pursuant to the provisions of Section 72 of the Act. Members holding shares in physical form desiring to avail this facility may send their duly filled nomination Form No. SH-13 to the RTA of the Company. Members holding shares in electronic mode may contact their respective DPs for availing this facility.

13. As per Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/ CIR/2021/655 dated 3rd November 2021, and clarification vide Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/ CIR/2021/687 dated 14th December 2021 issued by SEBI, on Common and Simplified Norms for processing Investor's Service Request by RTAs. SEBI has mandated furnishing of PAN, address with PIN code, e-mail ID, mobile no., bank account details, specimen signature and nomination by holders of physical securities, and that from 1st January 2022, RTAs shall not process any service requests or complaints received from the holder(s)/ claimant(s), till these details/documents are received.
14. Annual Report 2025-26 is being sent through electronic mode to those Members whose e-mail addresses are registered with the Company/DPs. The Notice and Annual Report is also uploaded on the Company's website www.chembondindia.com, and that of BSE Limited (www.bseindia.com) and the National Stock Exchange of India Limited (www.nseindia.com). The AGM Notice is also disseminated on the website of MUFG <https://instavote.linkintime.co.in/> being the agency providing remote e-voting facility and system during the AGM.
15. Members who have not yet registered their e-mail ID are requested to register them with their DPs where shares are held in electronic form and with the Company / RTA in case the shares are held by them in physical form.
16. The final dividend once approved by the shareholders will be paid through Electronic Clearing Service or any other means to those shareholders who have updated their bank account details. As per SEBI Circular dated 19th November 2025, Dividend shall be paid only through electronic mode, and no physical warrants, demand drafts or cheques will be issued. In case of non-availability of valid bank details, the dividend amount shall remain unpaid until the details are updated. Shareholders are requested to update their KYC with their depositories (for shares held in Dematerialized form) and with the Company's RTA - MUFG (for shares held in Physical form) to receive the dividend into their account.
17. Members holding shares in unclaimed suspense account are requested to intimate any change of address and / or bank mandate to the RTA of the Company via post or e-mail at investor.helpdesk@in.mpms.mufg.com, or by sending a request via e-mail to the Company at cs@chembondindia.com
18. The Income Tax Act, 1961 (IT Act) as amended by the Finance Act, 2020 mandated that dividend paid or distributed by a Company on or after 1st April 2020 shall be taxable in the hands of the Members and the Company is required to deduct tax at source (TDS) from the dividend paid to the Members at the prescribed rates at the time of making the final dividend. To enable compliance with TDS requirements, Members are requested to provide documents in accordance with the provisions of the IT

Act. Members are also requested to complete and / or update Residential Status, PAN, category as per the IT act, with the Company / Registrar by sending documents through e-mail at cs@chembondindia.com by Friday, 24th July 2026. The TDS so deducted shall be reflected in Form 26AS against respective PAN, post payment of the said Dividend.

19. As per Regulation 40 of Listing Regulations, as amended, securities of listed companies can be transferred only in dematerialized form with effect from 1st April 2019, except in case of request received for transmission or transposition of securities. Members can contact the Company or the Company's RTA in this regard.
20. Vide its notification dated 20th April 2018, SEBI has mandated the submission of PAN and /or Bank Account details for updation of the same against their folio number. Members holding shares in electronic form are requested to submit the PAN / Bank account details to their DPs with whom they are maintaining their demat accounts.
21. Members are requested to email the Company at cs@chembondindia.com on or before Friday, 24th July 2026 if they seek information about the accounts or any matter to be placed at the AGM. The Company will reply suitably.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 AND SECRETARIAL STANDARD ON GENERAL MEETING

ITEM NO. 4

Pursuant to section 188 of the Companies Act and Regulation 23 of the Listing Regulations, since the Company's consolidated turnover does not exceed ₹20,000 crore, a related party transaction shall be deemed *material* if the value of such transaction(s), whether proposed individually or taken together with previous transactions during a financial year, exceeds 10% of the annual consolidated turnover of the listed entity as per its last audited financial statements. In such case, approval of the shareholders of the Company by way of an ordinary resolution is required for following related party transactions:

SN	Name of the Related Parties	Related Party Transaction Limit for FY 2026-27
1	Chembond Water Technologies Ltd [CWTL] and Finor Piplaj Chemicals Ltd [FINOR]	₹ 40 Crore
2	Chembond Chemicals Ltd [CCL] and Finor Piplaj Chemicals Ltd [FINOR]	₹ 10 Crore
3	Chembond Chemicals Ltd [CCL] and Chembond Calvatis Industrial Hygiene Systems Ltd [CCIHS]	₹ 5 Crore

Based on relevant details provided by the management, the Company's Audit Committee consisting only of Independent Directors, and the Board of Directors have, at their respective meetings held on Saturday, 16th May 2026, reviewed and approved the said transaction(s), while noting that such transactions shall be on arms' length basis, in the ordinary course of business and be in accordance with Related Party Transactions Policy of the Company. In view of the afore mentioned regulatory changes the Resolution is placed for approval by the Member

Details of the proposed RPTs between Chembond Chemicals Limited (*formerly Chembond Chemical Specialties Limited*) (CCL or the Company) and other subsidiaries/ group companies including the information required to be disclosed in the Explanatory Statement pursuant to the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024 along with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/18 dated 14th February, 2025, issued by the Securities and Exchange Board of India (SEBI) titled "Industry Standards on Minimum information to be provided for review of the audit committee and shareholders for approval of a related party transaction are as follow:

SN	Particulars of the information	Information provided by the Management to the Audit Committee for approval of the proposed RPTs		
1	Name of the related party	FINOR	CCIHSL	CWTL
2	Country of incorporation of the related party	India	India	India
3	Nature of business of the related party	FINOR manufactures water-soluble polymers, biocides, defoamers, dispersants, corrosion inhibitors, papermaking chemicals and other specialty chemicals. They work at the molecule level to manufacture products	CCIHSL is a joint venture between CCL and Calvatis GmbH offering cleaning and hygiene products and solutions for industrial and institutional markets	CWTL offers end-to-end and state-of-the-art water treatment solutions to a wide section of industries
4	Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party	1. Chembond Calvatis Industrial Hygiene Systems Ltd (CCIHL): 55% Owned Subsidiary 2. Finor Piplaj Chemicals Ltd: Group Company 3. Chembond Water Technologies Ltd: Wholly Owned Subsidiary 4. Mr. Nirmal V. Shah and Mr. Sameer Shah: Both are Promoters and Directors		
5	Shareholding or contribution % or profit & loss sharing % of the listed entity / subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party. Finor: Promoter and Promoter Group holds 100% shares CCIHSL: 55% shares held by CCL CWTL: WOS of CCL			
6	Shareholding of the related party, whether direct or indirect, in the listed entity: Finor: Direct, CCIHSL and CWTL: Indirect			
7.A(3) Financial performance of the related party (in ₹ lakhs)				
	Standalone turnover of the related party for each of the last three financial years:			
	FY 2025-2026	5,539.03	196.79	26,490.57
	FY 2024-2025	5,019.36	160.84	22,985.54
	FY 2023-2024	4,978.03	206.43	22,031.15
	Standalone net worth of the related party for each of the last three financial years:			
	FY 2025-2026	5,117.83	96.72	14,156.62
	FY 2024-2025	4,671.90	136.18	11,756.55
	FY 2023-2024	3,996.69	163.01	10,431.69

Standalone net profits of the related party for each of the last three financial years:				
FY 2025-2026	603.68	(40.16)	2,627.79	
FY 2024-2025	679.77	(27.41)	2,656.74	
FY 2023-2024	453.64	(19.75)	2,428.68	
8. A(4) Details of previous transactions with Related Party (₹ in lakhs)				
Total amount of all transactions undertaken by the listed entity or subsidiary with related parties during each of the last 3 financial years				
FY 2025-2026	658.83 (with CCL)	94.29	2,268.47 (with Finor)	
FY 2024-2025	660.08 (with CCL)	84.12	2,102.44 (with Finor)	
FY 2023-2024	355.94 (with CCL)	26.40	1,817.99 (with Finor)	
Total amount of all transactions undertaken by the listed entity or subsidiary with related parties during the current financial year (till the date of approval of the Audit Committee / shareholders)				
April & May 2026	48.75	5.32	533.91	
Whether prior approval of Audit Committee has been taken for the above-mentioned transactions: YES				
Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last three financial years: NA				
9. A(5) Amount of the proposed transactions (All types of transactions taken together)				
Total amount of all the proposed transactions being placed for approval in the current meeting and value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year				
RPT between CCL and Finor = ₹ 10 Crores (3.06%)				
RPT between CCL and CCIHSL = ₹ 5 Crores (1.53%)				
RPT between CWTL and Finor = ₹ 40 Crores (12.26%)				
Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year is material RPT in terms of Para 1(1) of these Standards: Yes, the proposed transactions taken together with the transactions undertaken with the related party during the current financial year are material RPT				
Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary, and where the listed entity is not a party to the transaction)				
RPT between CCL and Finor = 13.70% RPT between CCL and CCIHSL = Not Applicable, RPT between CWTL and Finor (15.09%)				
Value of the proposed transactions as a percentage of the related party's annual standalone turnover for the immediately preceding financial year				
RPT between CCL and Finor = 18.71%				
RPT between CCL and CCIHSL = 253.81%				
RPT between CWTL and Finor = 74.81%				
9. B. Details for specific transactions – Sale of Goods & Services between Listed Company and Related Parties				
10 & 11	Specific type of proposed transaction (e.g. sale of goods/services, purchase of goods/services, giving loans, borrowing etc.)	Sale and Purchase of Goods and Services; Lease Rent; Reimbursement of expenses	Sale and Purchase of Goods and Services	Sale and Purchase of Goods and Services; Inter Corporate Loan; Guarantee; Reimbursement of expenses
12	Tenure of the proposed transactions: 12 Months			
13	Indicative date / timeline for undertaking the transactions: FY 2026-27			
14	Is omnibus approval being sought: Yes			

15	Value of the proposed transaction during a financial year. In case approval of the Audit Committee is sought for multi-year contracts, also provide the aggregate value of transactions during the tenure of the contract. If omnibus approval is being sought, the maximum value of a single transaction during a financial year: <i>Please refer point no. 9 (A) (5)</i>										
16	Whether the RPTs proposed to be entered into are: not prejudicial to the interest of public shareholders, and going to be carried out and on the same terms and conditions as would be applicable to any party who is not a related party: Yes, the proposed RPTs are not detrimental to the interests of public shareholders and will be conducted on the same terms and conditions as those applicable to transactions with unrelated parties.										
17	Provide a clear justification for entering into the RPT, demonstrating how the proposed RPT serves the best interests of the listed entity and its public shareholders: <i>The above transactions shall be in the ordinary course of business of the Company and on an arm's length basis. For RPTs, pricing will be determined based on the arm's length criteria, considering the market price or an alternative pricing method relevant to the materials and/or services involved. For reimbursements or recoveries, the pricing will reflect the actual costs incurred.</i>										
18	Details of the promoter(s)/ director(s)/key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. The details shall be provided, where the shareholding or contribution or % sharing ratio of the promoter(s) or director(s) or KMP in the related party is more than 2%: <i>Mr. Sameer Vinod Shah and Mr. Nirmal Vinod Shah and their relatives as defined in the Companies Act form a part of the "Promoter and Promoter Group"</i> <i>The details of shareholding are as follows:</i> <table border="1"> <thead> <tr> <th>Name of Company</th><th>Holding %</th></tr> </thead> <tbody> <tr> <td><i>Chembond Chemicals Ltd (formerly Chembond Chemical Specialties Ltd)</i></td><td><i>67.98 % holding by Promoter and Promoter Group</i></td></tr> <tr> <td><i>Chembond Water Technologies Ltd</i></td><td><i>Wholly owned subsidiary</i></td></tr> <tr> <td><i>Chembond Calvatis Industrial Hygiene Systems Ltd</i></td><td><i>Subsidiary (55% holding) of Chembond Chemicals Ltd (formerly Chembond Chemical Specialties Ltd)</i></td></tr> <tr> <td><i>Finor Piplaj Chemicals Ltd</i></td><td><i>Promoter and Promoter Group hold 100% shares</i></td></tr> </tbody> </table>	Name of Company	Holding %	<i>Chembond Chemicals Ltd (formerly Chembond Chemical Specialties Ltd)</i>	<i>67.98 % holding by Promoter and Promoter Group</i>	<i>Chembond Water Technologies Ltd</i>	<i>Wholly owned subsidiary</i>	<i>Chembond Calvatis Industrial Hygiene Systems Ltd</i>	<i>Subsidiary (55% holding) of Chembond Chemicals Ltd (formerly Chembond Chemical Specialties Ltd)</i>	<i>Finor Piplaj Chemicals Ltd</i>	<i>Promoter and Promoter Group hold 100% shares</i>
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<i>Finor Piplaj Chemicals Ltd</i>	<i>Promoter and Promoter Group hold 100% shares</i>										
19	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee: <i>Not Applicable</i>										
20	Other information relevant for decision making: <i>All relevant / important information forms part of this Statement setting out material facts pursuant to Section 102(1) of the Companies Act, 2013</i>										

Other than Mr. Nirmal V. Shah, Mr. Sameer V Shah and/or their relatives, none of the other Directors and Key Managerial Personnel and/or their relatives are concerned or interested in the said Resolution.

Based on the recommendation of the Audit Committee, the Board recommends the Ordinary Resolution set forth at Item No. 4 of the Notice for approval by the Member

The Members may note that in terms of the provisions of the Listing Regulations, no Related Party shall vote to approve the Ordinary Resolution set forth at Item No. 4 of the Notice, whether the entity is a Related Party to the particular transaction or not.

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853

16th May 2026, Navi Mumbai

PROCESS AND MANNER FOR MEMBERS OPTING FOR VOTING - THROUGH ELECTRONIC MEANS (E-VOTING):

In terms of SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024, individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants.

Shareholders are advised to update their mobile number and email ID in their demat accounts to access remote e-voting facility

LOGIN METHOD FOR INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE:

INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE WITH NSDL

METHOD 1 - NSDL OTP based login

- Visit URL: <https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp>
- Enter your 8-character DP ID, 8-digit Client ID, PAN, verification code and generate OTP.
- Enter the OTP received on your registered email ID/ mobile number and click on login.
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-voting services under value added services. Click on "Access to e-Voting" under e-voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - NSDL IDeAS facility

Shareholders registered for IDeAS facility:

- Visit URL: <https://eservices.nsdl.com> and click on "Beneficial Owner" icon under "IDeAS Login Section".
- Enter IDeAS User ID, Password, Verification code & click on "Log-in".
- Post successful authentication, you will be able to see e-Voting services under Value added services section. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for IDeAS facility:

- To register, visit URL: <https://eservices.nsdl.com> and select "Register Online for IDeAS Portal" or click on <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
- Enter 8-character DP ID, 8-digit Client ID, Mobile no, Verification code and click on "Submit"

- Enter the last 4 digits of your bank account / generate 'OTP'

Post successful registration, user will be provided with Login ID and password

- Follow steps given above in points (a-d)

Shareholders/ Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.



METHOD 3 - NSDL e-votin ● g website

- Visit URL: <https://www.evoting.nsdl.com>
- Click on the "Login" tab available under 'Shareholder/ Member' section.
- Enter User ID (i.e., your 16-digit demat account no. held with NSDL), Password/OTP and a Verification Code as shown on the screen & click on "Login".
- Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services.
- Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE WITH CDSL

METHOD 1 - CDSL e-voting page

- Visit URL: <https://www.cdslindia.com>.
- Go to e-voting tab.
- Enter 16-digit Demat Account Number (BO ID) and PAN No. and click on "Submit".
- System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account
- Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click on "MUFG InTime" or "evoting link displayed alongside Company's Name" and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - CDSL Easi/ Easiest facility:

Shareholders registered for Easi/ Easiest facility:

- Visit URL: <https://web.cdslindia.com/myeasitoken/Home/Login> or Visit URL: www.cdslindia.com, click on "Login" and select "My Easi New (Token)".
- Enter existing username, Password & click on "Login".
- Post successful authentication, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG InTime. Click

on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Shareholders not registered for Easi/ Easiest facility:

- To register, visit URL: <https://web.cdslindia.com/myeasitoken/Home/EasiRegistration> or <https://web.cdslindia.com/myeasitoken/Home/EasiestRegistration>
- Proceed with updating the required fields for registration.
- Post successful registration, user will be provided username and password on the registered email id. Follow steps given above in points (a-c).

INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE WITH DEPOSITORY PARTICIPANT

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

- Login to DP website
- After Successful login, user shall navigate through “e-voting” option.
- Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.
- Post successful authentication, click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

LOGIN METHOD FOR SHAREHOLDERS HOLDING SECURITIES IN PHYSICAL MODE / NON-INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT MODE

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register and vote on InstaVote as under:

Shareholders registered for INSTAVOTE facility:

- Visit <https://instavote.linkintime.co.in> and click on “Login” under the ‘SHARE HOLDER’ tab.
- Enter details as under:

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg.12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No + Folio no. registered with the Company

- User ID: Enter User ID
- Password: Enter existing Password
- Enter Image Verification (CAPTCHA) Code
- Click “Submit”. e-voting homepage will open. Follow the process given under “Steps to cast vote for Resolutions”

Shareholders not registered for INSTAVOTE facility:

- Visit <https://instavote.linkintime.co.in> & click on “Sign Up” under ‘SHARE HOLDER’ tab & register with details as under:

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g.IN123456) and 8 digit Client ID (eg.12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No + Folio no. registered with the Company

- User ID: Enter User ID
- PAN: Enter your 10-digit Permanent Account Number (PAN) (Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.
- DOB/DOI: Enter the Date of Birth (DOB) / Date of Incorporation (DOI) as recorded with your DP/Company
- Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
 - Shareholders, holding shares in **NSDL form**, shall provide ‘point 4’ above.
 - Shareholders, holding shares in **CDSL form**, shall provide ‘point 3’ or ‘point 4’ above.
 - Shareholders, holding shares in **physical form** but have not recorded ‘point 3’ and ‘point 4’, shall provide their Folio number in ‘point 4’ above
- Set the password of your choice
- Enter Image Verification (CAPTCHA) Code
- Click “Submit”. You have now registered on InstaVote. Post successful registration, click on “Login” under ‘SHARE HOLDER’ tab and follow steps as applicable to shareholders registered on InstaVote.

Casting a vote through InstaVote:

- Post successful authentication and redirection to InstaVote, you would see the “Notification for e-voting”.
- Click on the ‘View’ icon. The e-voting page will appear.
- Refer the Resolution description and cast your vote by selecting your desired option ‘Favour / Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link).
- After selecting the desired option i.e. Favour / Against, click on ‘Submit’.
- A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and accordingly modify your vote.

Shareholders may click on “Vote as per Proxy Advisor’s Recommendation” option and view proxy advisor recommendations for each resolution before casting vote. “Vote as per Proxy Advisor’s Recommendation” option provides access to expert insights during the e-Voting process. Shareholders may modify their vote before final submission.

Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at the registered email address with a copy marked to the RTA at enotices@in.mpms.mufg.com and the company at registered email address.

GUIDELINES FOR INSTITUTIONAL SHAREHOLDERS (“CUSTODIAN / CORPORATE BODY/ MUTUAL FUND”)

STEP 1 – Custodian / Corporate Body/ Mutual Fund Registration

- Visit <https://instavote.linkintime.co.in>
- Click on “Sign Up” under “Custodian / Corporate Body/ Mutual Fund”
- Fill up your entity details and submit the form.
- A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.
- Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person’s email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

- Visit <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- Click on “Investor Mapping” tab under the Menu section
- Map the Investor with the following details:
 - Investor ID - for NSDL demat accounts enter your 8-character DP ID followed by the 8-digit Client ID. For CDSL demat accounts enter your 16-digit Beneficiary ID.
 - Investor’s Name - Enter the investor’s name as updated with DP.
 - Investor PAN - Enter your 10-digit PAN.
 - Power of Attorney’ - Attach Board Resolution (BR) or Power of Attorney (POA). The filename for the BR / POA shall be DP ID and Client ID (for NSDL) or 16-digit Beneficiary ID (for CDSL).
 - Custodians and Mutual Funds shall also upload specimen signatures.
- Click on the ‘Submit’ button. The investor is now mapped with the Custodian / Corporate Body / Mutual Fund Entity). The same can be viewed under the “Report section”.

STEP 3 – Steps to cast vote for Resolutions through InstaVote

A corporate shareholder can vote by two methods, during the remote e-voting period:

METHOD 1 - VOTES ENTRY

- Visit <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.

- Click on “Votes Entry” tab under the Menu section.
- Enter the “Event No.” for which you want to cast vote. Event No. can be viewed on the home page of InstaVote under “On-going Events”.
- Enter 16-digit demat account number
- Refer the Resolution description and cast your vote by selecting your desired option ‘Favour / Against’ (If you wish to view the entire Resolution details, click on the ‘View Resolution’ file link).
- After selecting the desired option i.e. Favour / Against, click on ‘Submit’.
- A confirmation box will be displayed. If you wish to confirm your vote, click on ‘Yes’, else to change your vote, click on ‘No’ and modify your vote. Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

METHOD 2 - VOTES UPLOAD

- Visit <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.
- After successful login, you will see “Notification for e-voting”.
- Select “View” icon for “Company’s Name / Event number”. E-voting page will appear.
- Download sample vote file from “Download Sample Vote File” tab.
- Cast your vote by selecting your desired option ‘Favour / Against’ in the sample vote file and upload the same under “Upload Vote File” option.
- Click on ‘Submit’. ‘Data uploaded successfully’ message will be displayed. Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently.

Non-Individual Body corporate shareholders shall send a scanned copy of the board resolution authorising its representative to vote, to the scrutinizer at registered email address with a copy marked to RTA at enotices@in.mpms.mufg.com and the company at registered email address.

HELPDESK:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode facing any technical issue in login may contact the InstaVote helpdesk on +91 22 49186000 or by sending a request to enotices@in.mpms.mufg.com.

Individual Shareholders holding securities in demat form may contact:

Depository	Helpdesk details
NSDL	+91 22 48867000 / evoting@nsdl.co.in
CDSL	1800 225533 / helpdesk.evoting@cdslindia.com

Forgot Password:

Individual Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

InstaVote USER ID	NSDL	User ID is 8 Character DP ID followed by 8 Digit Client ID (e.g. IN123456) and 8 digit Client ID (eg. 12345678).
	CDSL	User ID is 16 Digit Beneficiary ID.
	Shares held in physical form	User ID is Event No. + Folio no., registered with the Company

Individual Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on **“Login”** under ‘SHARE HOLDER’ tab.
- Further Click on **“forgot password?”**
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- Click on **“SUBMIT”**.

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on ‘Login’ under “Custodian / Corporate Body/ Mutual Fund” tab
- Further Click on **“forgot password?”**
- Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- Click on **“SUBMIT”**.

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#\$%&), at least one numeral, at least one alphabet and at least one capital letter.*

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Shareholders are advised to use Forget User ID and Forget Password option available at above mentioned depository/ depository participants website.

General Instructions - Shareholders

- ❖ It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- ❖ For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- ❖ During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular “Event”.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OVAM ARE AS UNDER

In terms of Ministry of Corporate Affairs (MCA) General Circular No. 03/2025 dated 22.09.2025, the companies can continue to conduct AGMs by VC or OAVM, as per the existing procedural requirements. Till further orders, the relaxations will remain in force.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

- Visit URL: <https://instameet.in.mpms.mufig.com> & click on **“Login”**.
- Select the “Company Name” and register with your following details:
- Select Check Box - **Demat Account No. / Folio No. / PAN**
 - Shareholders holding shares in NSDL/ CDSL demat account shall select check box - Demat Account No. and enter the 16-digit demat account number.
 - Shareholders holding shares in physical form shall select check box – Folio No. and enter the Folio Number registered with the company.
 - Shareholders shall select check box – PAN and enter 10-digit Permanent Account Number (PAN). Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided by MUFG Intime, if applicable.
 - Mobile No: Mobile No. as updated with DP is displayed automatically. Shareholders who have not updated their Mobile No with the DP shall enter the mobile no.
 - Email ID: Email Id as updated with DP is displayed automatically. Shareholders who have not updated their Email Id with the DP shall enter the Email Id.
- Click **“Go to Meeting”**

You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the General Meeting through InstaMeet:

- Shareholders who would like to speak during the meeting must register their request with the company at company's registered email address.
- Shareholders will get confirmation on first cum first basis depending upon the provision made by the company.
- Shareholders will receive "speaking serial number" once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.
- Other shareholder who has not registered as "Speaker Shareholder" may still ask questions to the panellist via active chat-board during the meeting.

**Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.*

Instructions for Shareholders to Vote during the General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

- On the Shareholders VC page, click on link "Cast your vote".
- Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMeet.
- Click on 'Submit'.
- After successful login, you will see "Resolution Description" and against the same the option "Favour/Against" for voting.
- Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.
- After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet.

However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.mufg.com or contact on: - Tel: 022 – 4918 6000 / 4918 6175.

Others information.

The remote e-voting period begins on Tuesday, July 28, 2026 at 09:00 A.M. and ends on Thursday, July 30, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by MUFG for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Friday, July 24, 2026 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date. Members who have already voted prior to the meeting date would not be entitled to vote at the meeting. The facility for e-voting during the AGM is available only to those members participating in the meeting through VC facility.

The Company has appointed Mr. Virendra Bhatt, (Membership no. ACS-1157, CP no. 124) and in his absence Ms. Indumati Zaveri (Membership no. 2209, CP no. 7245), as the Scrutinizer to scrutinize the remote e-voting as well as the votes cast at the time of AGM in a fair and transparent manner. The Scrutinizer shall, immediately after the conclusion of AGM, count the votes cast at the AGM and thereafter, unblock the votes cast through remote e-voting in the presence of at least two witnesses, who are not in the employment of the Company. The Scrutinizer shall submit a consolidated Scrutinizer's Report of the total votes cast in favour of or against, if any, within the prescribed time limit after the conclusion of the AGM to the Chairman or the Company Secretary or a person authorised by the Chairman, who shall declare the result of the voting forthwith. vi. The resolution(s) will be deemed to be passed on the AGM date subject to receipt of the requisite number of votes in favour of the resolution(s). The Results declared along with the Scrutinizer's Report(s) will be available on the website of the Company at www.chembondindia.com and Service Provider's website at <https://instavote.in.mpms.mufg.com/> and the communication will be sent to the BSE Limited and National Stock Exchange of India Limited.

BOARD'S REPORT

To,
The Members
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

The Board of Directors of your Company (Board) are pleased to present their report and the audited accounts for the financial year ended March 31, 2026.

Financial Results and State of Affairs

The financial performance for the year under review of your Company is summarized below (in ₹ lakhs):

Particulars	Standalone		Consolidated	
	2025-26	2024-25	2025-26	2024-25
Revenue from Operations	7,364.75	6,940.04	32,615.06	29,227.34
Other Income	450.43	381.08	395.68	582.98
Total Income	7,815.18	7,321.12	33,010.75	29,810.32
Total Expense	6,635.59	6,562.74	28,484.84	25,593.34
Profit Before Taxes and Exceptional Items	1,179.59	758.39	4,525.90	4,216.98
Profit Before Taxes after Exceptional Items	1,179.59	758.39	4,525.90	4,217.43
Provision for Taxation including Deferred Tax	140.70	155.53	1,047.87	1,125.53
Profit After Tax	1,038.90	602.86	3,478.03	3,091.45
Profit for the year	1,038.90	602.86	3,478.03	3,091.90

Dividend

The Board has recommended a final dividend of ₹1.25 (Rupee One and Paise Twenty-Five only) per equity share of ₹5 (Rupees Five only) each, aggregating to ₹336.20 lakhs for the financial year ended March 31, 2026. The dividend is subject to approval of members at the ensuing Annual General Meeting (AGM) and shall be subject to deduction of income tax at source.

Details of changes in business

Your Company is engaged in the manufacturing and sale of specialty chemicals and provides comprehensive solutions in the areas of water treatment, industrial and institutional cleaning and hygiene, and high-performance construction chemicals. There have been no changes in the business of the Company.

Share Capital

The movement of Equity Capital is as under:

Particulars	Number of Equity Shares	Equity Share Capital (₹)
Equity Capital as on March 31, 2025	10,000	50,000
Allotment of shares on May 13, 2025, as per composite scheme of arrangement	2,68,96,576	13,44,82,880
Cancellation of initial share capital held by Chembond Material Technologies Limited (formerly Chembond Chemicals Limited) as per composite scheme of arrangement	(10,000)	(50,000)
Equity Capital as on March 31, 2026	2,68,96,576	13,44,82,880

In accordance to the NCLT approved scheme of arrangement 2,68,96,576 (Two Crores Sixty-Eight Lakhs Ninety-Six Thousand Five Hundred Seventy-Six) new equity shares of your Company having face value ₹5 each (Rupees Five) were allotted to the eligible shareholders holding shares of *Chembond Material Technologies Limited (formerly Chembond Chemicals Limited)* ("Demerged Company") as on the Record Date i.e. May 9, 2025 at a share entitlement ratio of 1:2 (two new equity shares of your Company for every one share of Demerged Company held).

The Allotment Committee noted the cancellation and reduction of the entire pre-Scheme paid-up share capital of the Resulting Company, comprising 10,000 (Ten Thousand) fully paid-up equity shares of face value ₹5 each ("Resulting Company Cancelled Shares"), which were held entirely by *Chembond Material Technologies Limited (formerly Chembond Chemicals Limited)*,

("Demerged Company"). The reduction in share capital of the Resulting Company is an integral part of the scheme in accordance with the provision section 66 of the Companies Act 2013 and/or any other applicable provision of the Act without any further act or deed on the part of Resulting Company and without any approval or acknowledgement of any third party. With the allotment of the new equity shares and the cancellation of the Resulting Company Cancelled Shares, as outlined above, the Resulting Company will no longer be considered a WOS of the Demerged Company, in accordance with the provisions of the Scheme. Your Company has only one class of Equity Shares and it has neither issued shares with differential rights for dividend, voting or otherwise, nor issued shares (including sweat equity shares) to the employees or Directors of the Company, under any Scheme. No disclosure is required under Section 67(3)(c) of the Act in respect of voting rights not exercised directly by the employees or Key Managerial Personnel of the Company as the provisions of the Section are not applicable.

Deposits

The Company has not accepted any deposits within the meaning of Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014, as amended from time to time, during the year under review.

Directors and Key Managerial Personnel

The Board consists of six Directors comprising of one Non-Executive, Non-Independent Director, one Executive Director, and four Independent Directors, of whom one is a Woman. The Chairman of the Board is an Executive Director and is a part of the Promoters and Promoter Group.

In accordance with the provisions of Section 152(6) of the Companies Act, 2013, Mr. Sameer V. Shah (DIN:00105721) Non-Executive Director, retires by rotation at the ensuing Annual General Meeting, and being eligible, has offered himself for re-appointment. His profile is detailed in the Corporate Governance Report, which forms a part of this Annual Report.

The Board appointed Mrs Anuradha Paraskar (DIN:02331564) and Prof. Aniruddha B. Pandit (DIN:02471158) as Non-Executive Independent Directors of the Company with effect from April 1, 2025, for a term of five year. The Board appointed Mr. Sushil U. Lakhani (DIN:01578957) and Mr. Mahendra K. Ghelani (DIN:01108297) as Non-Executive Independent Directors of the Company with effect from May 6, 2025, for a period of five year. Their appointments were duly approved by the Members through an Extraordinary General Meeting by the requisite majority.

In terms of key managerial changes, the Company appointed Mrs. Prachi Mahadik as its Chief Financial Officer with effect from April 1, 2025, and Mr. Kiran Mukadam as its Company Secretary and Compliance Officer with effect from May 6, 2025.

Pursuant to the provisions of Section 203 of the Companies Act, 2013, Mr. Nirmal V. Shah, Chairman and Managing Director; Mrs Prachi Mahadik, Chief Financial Officer; and Mr. Kiran Mukadam, Company Secretary and Compliance Officer are the Key Managerial Personnel of the Company as on the date of this Report.

Declaration by Independent Directors

All the Independent Directors of the Company have furnished a declaration to the effect that they meet the criteria of independence as provided in Section 149(6) of the Act and Regulation 16(1)(b) and Regulation 25 of the Listing Regulations. The Board opines that all the Independent Directors possess the integrity, expertise, experience, and proficiency required to be Independent Directors of the Company, fulfil the conditions of independence as specified in the Act and the Listing Regulations, are independent of the management, and have complied with the Code for Independent Directors as prescribed in Schedule IV of the Act. Declaration of their independence as required under the Listing Regulations have also been received from the Director.

Policy on Directors appointment and remuneration

The Company has a policy for the appointment and remuneration of Directors and matters under Section 178(3) of the Act. This policy is uploaded on the Company's website, and its salient features have been disclosed in the Corporate Governance section of this Annual Report.

Number of Board Meetings

Seven (7) Board meetings were held in the year, details are furnished in the Corporate Governance Report.

Performance evaluation and its criteria

In accordance with the Act and the corporate governance requirements under the Listing Regulations, the Board evaluated its own performance, that of its Committees, and individual Directors for the year. Factors such as composition, structure, process effectiveness, quality of information, and overall functioning were considered. The Board and the NRC also reviewed the performance of individual Directors based on attendance, preparedness, and contributions at Board and Committee meetings. At their separate meeting held on March 06, 2026, the Independent Directors reviewed the performance of the Non-Independent Directors, the Board as a whole, and the Chairman, considering the views of the Executive and Non-Executive Director. They also assessed the quality, quantity, and timeliness of information flow to the Board for effective discharge of its duties.

Directors' Responsibility Statement

The Board confirms that pursuant to Section 134(5) of the Act, and to the best of its knowledge and ability, for the FY 2025-26:

- a) the applicable accounting standards have been followed and there is no material departure in the preparation of the annual accounts;

- b) accounting policies were selected and applied consistently, and judgments and estimates made were reasonable and prudent to give a true and fair view of the state of affairs and the profit of the Company;
- c) adequate accounting records were maintained for safeguarding the assets of the Company and for preventing and detecting fraud and irregularities, in accordance with the provisions of the Act;
- d) annual accounts were prepared on a going concern basis;
- e) adequate and effective internal financial controls were laid down and followed in the operations; and
- f) proper and adequate systems were devised and were operating effectively in compliance with the provisions of all applicable laws.

Audit Committee

The details in respect of role / powers / composition of the Audit Committee and other information are included in the Corporate Governance Report forming a part of this Annual Report.

Statutory Auditors

The Statutory Auditors of the Company - Bathiya & Associates LLP, Chartered Accountants (FRN:101046W/W100063) (Auditors) - were appointed for a 5 (five) consecutive year term (first term) at the 1st Annual General Meeting (AGM) held on July 20, 2024, at a remuneration mutually agreed upon by the Board and the Auditor Effective December 17, 2024, their name has changed to S H B A & Co LLP. The first term of the Auditors concludes at the 6th AGM i.e. in FY 2029. The Auditors Report on the financial statements of the Company is a part of this Annual Report. There is no modified opinion, qualification, reservation, adverse remark or disclaimer given by the Auditors for the year under review. The observations and comments given in their report read together with the Notes to Accounts are self-explanatory and hence do not call for any further explanation or comments under Section 134 (f) (i) of the Act.

Secretarial Auditor and Secretarial Audit Report

The Board appointed Mr. Virendra G. Bhatt, Practicing Company Secretary (CP:124) to undertake the Secretarial Audit of the Company for a period of five (5) years from FY 2025-26 to FY 2029-30. This was done pursuant to the provisions of Section 204 of the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 read with Regulation 24A of SEBI Listing Regulations, and under approval of the shareholders obtained at the 2nd AGM of the Company held on August 14, 2025. **Annexure E** contains the Secretarial Audit Report in Form MR-3 along with the Secretarial Audit Report of material unlisted subsidiaries for the FY ended 31st March 2026. The Company has complied with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI) during the year under

review. There are no qualifications, reservations, adverse remarks or disclaimers given by the Secretarial Auditor. In terms of Section 118(10) of the Act, the Company is compliant to the Secretarial Standards issued by the ICSI. Board Meetings, General Meetings, and systems as such were adequate and operating effectively.

Fraud Reporting

The Statutory Auditors, Cost Auditors and Secretarial Auditors have not reported any instances of fraud committed by officers or employees of the Company to the Audit Committee. As per Section 143(12) of the Act, details of such instances need to be mentioned in the Annual Report.

Subsidiaries and Step-down subsidiaries

The Company operates its domestic and international business through wholly owned or step-down subsidiaries. The financial performance of these companies is given in **Annexure A** – form AOC 1. Chembond Water Technologies Ltd, a wholly owned subsidiary of your Company transferred its entire shareholding in Rewasoft Solutions Pvt Ltd and effective January 1, 2026, Rewasoft ceased to be a step-down associate. The standalone and consolidated financial statements, relevant documents, and audited financial statements of subsidiaries, are available on the Company's website <https://www.chembondindia.com/subsidiary-financials/> in compliance with Section 136 of the Act.

Particulars of Related Party Transactions (RPT)

All transactions entered with related parties during the financial year were in the ordinary course of business on an arm's length basis and do not attract the provisions of Section 188(1) of the Act. Suitable disclosures as required by the Indian Accounting Standards (Ind AS-24) have been made in the notes to the financial statements. The Company's RPT policy is available on its website <https://www.chembondindia.com/all-policies/>, in compliance to the provisions of Section 136 of the Act. **Annexure B** – form AOC-2 contains details of material RPT for the year as prescribed by Section 134(3)(h) of the Act and Rule 8 of the Companies (Accounts) Rules, 2014.

Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo

Annexure C of this report contains particulars required to be disclosed under Section 134(3)(m) of the Act read with Rule 8(3) of the Companies (Account) Rules, 2014, amended from time to time.

Corporate Social Responsibility (CSR)

The Company's CSR policy (available on its website <https://www.chembondindia.com/all-policies/>) prioritizes fulfilling CSR spend commitments in certain focus areas. Constituted by the Board pursuant to Section 135 of the Act read with the Companies CSR Policy Rules, 2014 amended periodically, the CSR Committee spent ₹ 13.55 lakhs during the year enumerated in **Annexure D**.

Remuneration to Directors and Key Managerial Personnel

Information regarding Directors' remuneration policy, criteria and other matters as per sub-section (3) of Section 178 are provided in the Corporate Governance Report. **Annexure F** contains the prescribed disclosures and details pursuant to Section 197 of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Particulars of employees

None of the employees have remuneration exceeding the prescribed limits set under Section 197 of the Act read with Rule 5(2) of the Companies Rules, 2014 as amended except Mr Nirmal Shah. The prescribed details are mentioned in **Annexure F**. In line with Section 136 of the Act, this Annual Report is being sent to the members and others entitled thereto without information and details of employees. The particulars are available for inspection by members during business hours on working days at the registered office of the Company up to the date of the ensuing AGM.

Policies and Disclosure Requirements

The Company has adopted all the applicable policies in line with the provisions of the Act and the Listing Regulations. Policies are available on the Company website <https://www.chembondindia.com/all-policies/>. All Directors and senior management personnel have affirmed their adherence to the provisions of the Code of Conduct in FY 2025-26. The Company's policy on Directors' appointment, remuneration and other matters provided in Section 178(3) of the Act forms a part of the Nomination and Remuneration Policy and can be found in the Corporate Governance Report.

Risk Management

The Company has voluntarily constituted a Risk Management Committee (RMC) to prepare, review and monitor a risk management plan. The RMC meets on a required basis to identify and review critical risks and reports changes to the Board and Audit Committee in detail. The Risk Management Policy can be viewed on the Company website <https://www.chembondindia.com/all-policies/>

Internal Financial Control Systems

Your Company has an adequate system of internal controls in place to ensure compliance with various policies, practices and statutes. The Company also maintains robust internal financial control systems and processes that are commensurate with the size, nature, geographical spread and complexities of its operation both at entity and process levels. The Board is responsible for the same as per Section 134 of the Act.

Management Discussion and Analysis Report

Management Discussion and Analysis Report forming a part of this Annual Report is included as stipulated by the Listing Regulations.

Corporate Governance and Vigil Mechanism

A Corporate Governance Report covering compliances with stipulations and requirements of Regulation 34(3) read with Schedule V of the Listing Regulations forms a part of this Annual Report. The same has been reviewed and certified by Mr. Virendra G. Bhatt, Practicing Company Secretary and Secretarial Auditor of the Company and a compliance certificate is included herein. The Company has formulated a Whistle Blower Policy thereby establishing a vigil mechanism for Directors and permanent employees for reporting genuine concerns or grievances, if any, about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or policies. It also provides adequate safeguards against the victimization of employees and allows direct access to the chairperson of the Audit Committee in appropriate or exceptional cases. Details are furnished in the Corporate Governance Report. The policy is available on the Company's website <https://www.chembondindia.com/all-policies/>

Particulars of Loans, Guarantees and Investments

Details of loans, guarantees and investments have been disclosed in the financial statements.

Transfer to Investor Education and Protection Fund (IEPF)

Chembond Material Technologies Limited (*formerly Chembond Chemicals Limited*) ("Demerged Company") held 42,764 equity shares in the IEPF established by the Central Government. Consequent to the scheme of arrangement coming into effect, Chembond Chemicals Limited (*formerly Chembond Chemical Specialties Ltd*) has transferred 85,528 equity shares as per the share entitlement ratio of the scheme of arrangement to the IEPF and Form IEPF-4 has been filed on September 16, 2025. The list of shareholders whose shares or dividends have been transferred to the IEPF has been uploaded on the Company's website. Members / Claimants can make an application to IEPF Authority in Form IEPF-5 (available on www.iepf.gov.in) and reclaim such transferred shares or dividends. The Member / Claimant can file only one consolidated claim in a Financial Year as per the IEPF Rules.

Annual Return

The Annual Return as per Section 92(3) and Section 134(3) (a) of the Act, and Form MGT-7 prescribed by the Companies (Management and Administration) Rules, 2014, is available at <https://www.chembondindia.com/forms-and-notices/>

Prevention, Prohibition and Redressal of Sexual Harassment of Women

The Company has a Policy for Prevention of Sexual Harassment (at: <https://www.chembondindia.com/all-policies/>) meeting the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. All employees (permanent, contractual, temporary and trainees) are covered under this policy and have been provided training on the same. An Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment. During the year under review, no complaints were received.

Compliance with the Maternity Benefit Act, 1961

The Company is committed to ensuring a safe, inclusive, and supportive workplace for women employees. Necessary internal systems and HR policies are aligned to uphold the spirit and letter of the Maternity Benefit Act, 1961, including all amendments and rules framed thereunder, and is fully compliant with the provisions.

Business Responsibility and Sustainability Report

The Business Responsibility and Sustainability Report as stipulated in Section 34 of the Listing Regulations is not applicable to the Company.

Material changes and commitment

Except for changes in the share capital, name of the Company, and some scheme of arrangement related points disclosed elsewhere in this report, no material changes and commitments affecting the financial position of your Company have occurred between the end of the financial year of the Company and the date of this Report.

Significant and Material Orders

During the year under review, there is no pending litigation against the Company. There have been no significant and material orders passed by the Regulators or Courts or Tribunals impacting the going concern status of the Company and its future operations.

Proceedings Pending under the Insolvency and Bankruptcy Code

There are no proceedings or appeals pending, and no applications have been filed during the year and till the date of this report under the Insolvency and Bankruptcy Code, 2016. No One-time settlement or revaluation was done while availing or discharging loans from Banks / Financial Institutions during the year.

Research and Development

The Company recognizes the need to have well-equipped R&D facilities to meet customer requirements and develop cutting edge products. As a natural corollary, your Company continues to invest in a R&D programme with processes that suit the business and strategy of the Company.

Acknowledgements

The Board of Directors places on record its sincere appreciation for the hard work, dedication, and commitment demonstrated by its personnel across all levels of the organization. The Board also gratefully acknowledges the continued support and cooperation extended by the bankers, suppliers, business partners, members, various government authorities, and all other stakeholders who have contributed to the Company's progress.

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853

16th May 2026, Navi Mumbai

ANNEXURE A - AOC-1

Statement containing salient features of the financial statements of subsidiaries / associate companies / joint ventures as on March 31, 2026

(in ₹ lakhs)

Name of the Subsidiary / Associate	Date of Incorporation	Share Capital	Reserves & Surplus	Total Assets	Total Liabilities	Investments	Turnover	Profit Before Tax	Provision for Tax	Profit After Tax	% of shareholding
Chembond Water Technologies Ltd	12.12.1984	50.00	14,106.62	17,675.58	3,518.96	1,547.89	26,490.57	3,477.21	849.41	2,627.79	100%
Chembond Calvatis Industrial Hygiene Systems Ltd	12.12.2008	49.99	46.73	161.29	64.57	101.56	196.79	(40.14)	0.03	(40.16)	55%
Chembond Distribution Ltd	14.12.2006	5.00	1,271.82	1,598.42	321.59	182.79	2,145.92	90.83	24.08	66.75	100%
Chembond Water Technologies (Malaysia) Sdn Bhd #	24.02.2016	33.70	180.80	227.33	12.83	NIL	299.22	116.54	29.17	87.37	100%
Chembond Water Technologies (Thailand) Co Ltd ##	06.02.2020	91.60	(29.80)	145.62	24.22	NIL	316.31	91.43	4.49	86.95	100%

Step-down subsidiary company, Malaysia Ringgit - 1 RM = INR 21.44 as on 31.03.2026 and ## Step-down subsidiary company and Thai Baht - 1 THB = INR 2.64 as on 31.03.2026

1. Name of Subsidiaries / Associates which are yet to commence operations: None
2. Names of Subsidiaries / Associates which have been liquidated and sold during the year during year-
 - a) Chembond Water Technologies Limited, a wholly owned subsidiary has sold the entire shares held in Rewasoft Solutions Private Limited, therefore the Rewasoft Solutions Private limited is ceased to be step down subsidiary of the Company w.e.f. January 1, 2026
 - b). Chembond Clean Water Technologies Limited is amalgamated with Company as per approve scheme of arrangement and NCLT order dated April 7, 2025

ANNEXURE B

Form No. AOC-2

Clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2)
of the Companies (Accounts) Rules, 2014]

Form for disclosure of particulars of contracts / arrangements entered by the Company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto:

1. Details of contracts or arrangements or transactions not at arm's length basis: Not Applicable
2. Details of material contracts or arrangement or transactions at arm's length basis:

Name(s) of the related party and nature of relationship	Chembond Water Technologies Ltd (wholly owned subsidiary) Common Directors and significant influence
Nature of contracts/arrangements/transactions	Job work charges / Sale of goods
Duration of the contracts / arrangements/transactions	During FY 2025-26
Salient terms of the contracts or arrangements or transactions including the value, if any	The RPTs were in ordinary course of business and on arm's length basis
Date(s) of approval by the Board	May 30, 2025
Amount paid as advances, if any:	NIL
Value of Transactions (in ₹ lakhs)	3,525.56

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853

16th May 2026, Navi Mumbai

ANNEXURE C

Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo

Particulars required under Section 134 of the Companies Act, 2013 including rules framed there under

(A) Conservation of Energy

i. Steps taken or impact on conservation of energy:

A 350 kVA rooftop solar renewable energy plant was commissioned at the Dudhwada, Gujarat plant.

All material handling equipment across all manufacturing plants are battery operated saving hydrocarbon fuel and reducing emissions. Energy consumption reducing initiatives at its plants and offices such as, improving manufacturing process that are energy intensive, switching to lower power consumption devices, creating awareness in users, etc. are actively implemented.

ii. Steps taken by the Company for utilizing alternate sources of energy:

The Company operates solar rooftop renewable energy plants at its Registered office in Mahape, Maharashtra and at its manufacturing plant in Dudhwada, Gujarat with a combined capacity of 400 kVA.

iii. The capital investment on energy conservation equipment:

₹90.76 lakhs were invested towards installation of the 350 kVA solar renewable energy plant at the Dudhwada, Gujarat manufacturing site during FY 2025-26.

(B) Technology Absorption

i. Efforts have been directed towards developing alternate chemistries for existing products / applications to overcome the challenges posed by the increasingly unpredictable geo-political environment. Local sources of materials have been developed helping replace imports and bringing more predictability in the supply chain while saving cost. The Company has upgraded its software and automation systems to boost operational efficiency. Employee training programs are regularly conducted to enhance technical capabilities, and ERP systems with cloud-based platforms have been implemented to ensure seamless business operations.

ii. Benefits such as product improvement, cost reduction, product development and import substitution have been obtained through the technology absorption and enhancement measures undertaken. Customer satisfaction because of better quality of products and nuanced services offered by trained personnel have improved. The alternate technologies developed and introduced by the Company have helped maintain the competitive edge despite intense competition. Several cloud-based IT platforms give us real-time visibility and control of operations.

iii. In case of imported technology (imported during the last three years reckoned from beginning of the financial year):
NA

iv. Revenue expenditure on research and development is NIL for the year and ₹4.22 lakhs for the previous year respectively. The capital expenditure research and development is NIL for both the years

(C) Foreign Exchange Earnings and Outgo

(in ₹ lakhs)

Particulars	2025-26	2024-25
Total Foreign Exchange Earned in terms of actual inflows	225.99	3.42
Total Foreign Exchange Outgo in terms of actual outflows	196.18	216.15

ANNEXURE D

Annual Report on Corporate Social Responsibility (CSR) activities for FY 2025-26 [Pursuant to Companies (Corporate Social Responsibility Policy) Rules, 2014]

Brief outline on CSR Policy of the Company:

We aim to add value to our communities by undertaking impactful projects in the education, healthcare, and environmental sustainability fields. Chembond believes in undertaking any project with a vision to actively contribute to the social development of the society in which we operate.

Composition of the CSR Committee:

Member's Name	Designation, Nature of Directorship	Number of meetings held	Number of meetings attended
Mr. Nirmal Shah	Chairman, Executive Director	1	1
Mrs Anuradha Paraskar	Member, Independent Director	1	1
Prof. Aniruddha Pandit	Member, Independent Director	1	1

Details of the composition of the CSR committee, CSR Policy and CSR projects approved by the board are available at: <https://www.chembondindia.com/csr>

- Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable: Not Applicable
- Details of the amount available for set off in pursuance of sub-rule (3) of Rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any: Not Applicable
- Average net profit of the company as per Section 135(5): ₹677.53 Lakhs
- Two percent of average net profit of the company as per section 135(5): ₹13.55 Lakhs
 - Surplus arising out of the CSR projects or programmes or activities of the previous financial years: Nil
 - Amount required to be set off for the financial year, if any: Nil
 - Total CSR obligation for the financial year (7a+7b-7c): ₹13.55 Lakhs
- CSR amount spent or unspent for the financial year:

Total Amount spent for the financial year	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
₹13.55 Lakhs	Nil	NA	PM CARES Fund	₹13.55 Lakhs	March 17, 2026

- Details of CSR amount spent against ongoing projects for the financial year: Not Applicable
- Details of CSR amount spent against other than ongoing projects for the financial year: NA
- Amount spent in Administrative Overheads: Nil
- Amount spent on Impact Assessment, if applicable: NA
- Total amount spent for the Financial Year (8b+8c+8d+8e): ₹13.55 lakhs
- Excess amount for set off, if any: Nil

6. a. Details of unspent CSR amount for the preceding three financial years: No unspent amount
b. Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): NA
7. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details):
 - a. Date of creation or acquisition of the capital asset(s): NA
 - b. Amount of CSR spent for creation or acquisition of capital asset: NA
 - c. Details of the entity or public authority or beneficiary under whose name such capital asset is registered: NA
 - d. Provide details of capital asset(s) created or acquired (including address and location of the capital asset): NA
8. Specify the reason(s), if the Company has failed to spend 2% of the average net profit as per Section 135(5): NA

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
Chairman of the CSR Committee
DIN 00083853

16th May 2026, Navi Mumbai

ANNEXURE E

Form No. MR-3

Secretarial Audit Report for the FY ended March 31, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 read Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members

Chembond Chemicals Limited

(formerly Chembond Chemical Specialties Limited)

Chembond Centre, EL-37 Mahape MIDC, Navi Mumbai 400710

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Chembond Chemicals Limited (hereinafter called “the Company”). The Secretarial Audit was conducted in a manner that provides me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing my opinion thereon.

Based on my verification of the Company’s statutory registers, minute books, forms and returns filed with the Registrar of Companies (“the ROC”) and other relevant records maintained by the Company and also the information provided by the Company, its Officers and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 (“audit period”), prima facie complied with the statutory provisions listed hereunder and also that the Company has prima facie proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the statutory registers, minute books, forms and returns filed with the ROC and other relevant records maintained by the Company for the financial year ended on March 31, 2026, according to the provisions of:

- I. The Companies Act, 2013 (“the Act”) and the rules made there under;
- II. The Securities Contracts (Regulation) Act, 1956 (“SCRA”) and the rules made there under;
- III. The Depositories Act, 1996 and the Regulations and bye laws framed there under;
- IV. The Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings - Not applicable during the audit period;
- V. Following Regulations and Guidelines under the Securities and Exchange Board of India Act, 1992 (“SEBI Act”):
 - a. The Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - b. The SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - c. The SEBI (Prohibition of Insider Trading) Regulations, 2015, read with the Company’s Code of Conduct for Regulating, Monitoring and Reporting of Trading by Designated Persons (“Code of Conduct”);
 - d. The SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - e. SEBI (Depositories and Participants) Regulations, 2018;
 - f. The SEBI (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 to the extent of securities issued;
 - g. SEBI (Investor Protection and Education Fund) Regulations, 2009;
 - h. Though the following laws are prescribed in the format of Secretarial Audit Report by the Government, the same were not applicable to the Company for the financial year ended March 31, 2026:
 - The SEBI (Issue and Listing of Non-Convertible Securities) Regulations, 2021;
 - The SEBI (Delisting of Equity Shares) Regulations, 2021;
 - The SEBI (Buy-Back of Securities) Regulations, 2018;
 - The SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;

- VI. I further report that, based on the compliance reports of various laws submitted by the department heads of the Company, I am of the opinion that the Company has prima facie proper system to comply with the applicable laws.
- VII. I have also examined compliance with the applicable clauses of the following and I am of the opinion that the Company has prima facie complied with the applicable provisions:
- The Listing agreements entered into by the Company with the Stock Exchanges read with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
 - Secretarial Standards 1 and 2 issued by the Institute of Company Secretaries of India.

During the audit period, I am of the opinion that the Company has prima facie complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.

I further report that:

1. I have not examined the Financial Statement, financial Books and related financial Act, Foreign Currency Transactions, Related Party Transactions, including Reconciliation of Bank Statements etc. For these matters, I rely on the report of statutory auditor's and their observations, if any, and notes on accounts in Financial Statement for the year ended 31st March, 2026.
2. The Board of Directors of the Company is duly constituted with proper balance of Directors as prescribed under the Act. The changes in the composition of the Board of Directors that took place during the period under review were prima facie carried out in compliance with the provisions of the Act.
3. As per the information provided, prima facie adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance except for those Meetings which were held at shorter notice and consent taken.
4. I was informed and have observed from the minutes of the Board and Committee Meetings that all the decisions at the Meetings were prima facie carried out unanimously.
5. There are prima facie adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor & ensure compliance with applicable laws, rules, regulations and guidelines.
6. During the year under review:
 - a) The Company appointed Mr. Nirmal V. Shah (DIN 00083853) as the Chairman and Managing Director of the Company with effect from 1st June, 2025. The said appointment was subsequently approved by the shareholders of the Company at the Annual General Meeting held on 14th August, 2025.
 - b) The Company appointed Ms. Anuradha S. Paraskar (DIN 02331564), Prof. Anniruddha B. Pandit (DIN 02471158), Mr. Mahendra K. Ghelani (DIN 01108297) and Mr. Sushil U. Lakhani (DIN 01578957) as Independent Directors of the Company.
 - c) Ms. Prachi N. Mahadik was appointed as the Chief Financial Officer of the Company during the audit period.
 - d) Mr. Kiran Mukadam was appointed as the Company Secretary and Compliance Officer of the Company w.e.f. 6th May 2025.
 - e) The Hon'ble National Company Law Tribunal, Mumbai Bench ("NCLT") has sanctioned the Composite Scheme of Arrangement between Chembond Chemicals Limited ("Demerged Company" / "Transferee Company") and Chembond Chemical Specialties Limited ("Resulting Company") and Chembond Clean Water Technologies Limited ("Transferor Company No. 1") and Chembond Material Technologies Private Limited ("Transferor Company No. 2") and Phiroze Sethna Private Limited ("Transferor Company No. 3") and Gramos Chemicals (India) Private Limited ("Transferor Company No. 4") and their respective shareholders vide its order dated April 7, 2025 which was received by the us on 22nd April, 2025. The Company thereafter filed e Form INC 28 with the Registrar of Companies, and accordingly, the Scheme became effective from 3rd May, 2025.
 - f) Further, pursuant to the Scheme, the Company allotted 2,68,96,576 equity shares to the shareholders of the Demerged Company who were holding shares as on the record date, i.e., May 9, 2025, in the ratio of 1:2 (one equity share of the Company for every two equity shares held in the Demerged Company). The said equity shares were subsequently listed and admitted to trading on both the Stock Exchanges with effect from July 23, 2025.
 - g) The authorised share capital of the Company was increase from the existing INR 11,00,50,000 (Indian Rupees Eleven Crores Fifty Thousand only), divided into 2,20,10,000 (Two Crores Twenty Lakhs Ten Thousand) equity shares of INR 5 (Indian Rupees Five only) each, by INR 3,00,00,000 (Indian Rupees Three Crores only), resulting in a revised authorised share capital of INR 14,00,50,000 (Indian Rupees Fourteen Crores and Fifty Thousand only) divided into 2,80,10,000 (Two Crores Eighty Lakh Ten Thousand) equity shares of INR 5 (Indian Rupees Five only) each.

-
- h) Rewasoft Solutions Private Limited, a step-down associate company, ceases to be an associate company of Chembond Water Technologies Limited, a wholly-owned subsidiary, and, accordingly, is no longer a step-down associate of the Company with effect from January 1, 2026.

I further report that:

1. Maintenance of secretarial record is the responsibility of the Management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in the Secretarial records. I believe that the processes and practices, I followed, provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of Company.
4. Wherever required, I have obtained the Management representation about the compliance of Laws, Rules and Regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable Laws, Rules, Regulations, Standards is the responsibility of the Management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor the efficacy or effectiveness with which the Management has conducted the affairs of the Company.

Date: 22nd April, 2026

Place: Mumbai

Virendra G. Bhatt
Practicing Company Secretary
ACS No.: 1157 / COP No.: 124
Peer Review Cert. No.: 6489/2025
UDIN: A001157H000203689

**Form MR 3: Chembond Water Technologies Limited
Secretarial Audit Report for the FY ended March 31, 2026**

*[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.: 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]*

To

The Members

Chembond Water Technologies Limited

EL-37 Mahape MIDC

Navi Mumbai 400710.

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Chembond Water Technologies Limited** (hereinafter called “the Company”). The Secretarial Audit was conducted in a manner that provides me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing my opinion thereon.

Based on my verification of Chembond Water Technologies Limited’s statutory registers, minute books, forms and returns filed with the Registrar of Companies (“the ROC”) and other relevant records maintained by the Company and also the information provided by the Company, its Officers and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 (“audit period”), prima facie complied with the statutory provisions listed hereunder and also that the Company has prima facie proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the statutory registers, minute books, forms and returns filed with the ROC and other relevant records maintained by Chembond Water Technologies Limited for the financial year ended on 31st March 2026, according to the provisions of:

- (i) The Companies Act, 2013 (“the Act”) and the rules made there under;
- (ii) The Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings - applicable only to the extent of Overseas Direct Investment;
- (iii) I further report that, based on the Compliance Report of various Laws submitted by the Department Heads of the Company, I am of the opinion that the Company has prima facie proper system to comply with the applicable laws.
- (iv) I have also examined compliance with the applicable clauses and I am of the opinion that the Company has prima facie complied with the applicable provisions of the Secretarial Standards 1 and 2 issued by the Institute of Company Secretaries of India.

During the audit period, I am of the opinion that the Company has prima facie complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.

I further report that:

1. I have not examined the Financial Statement, financial Books and related financial Act, Foreign Currency Transactions, Related Party Transactions, including Reconciliation of Bank Statements etc. For these matters, I rely on the report of statutory auditor’s and their observations, if any, and notes on accounts in Financial Statement for the year ended 31st March, 2026.
2. The Board of Directors of the Company is duly constituted with proper balance of Directors as prescribed under the Act. The changes in the composition of the Board of Directors that took place during the period under review were prima facie carried out in compliance with the provisions of the Act.
3. As per the information provided, prima facie adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, further, no meeting was convened at shorter notice during the year under review.
4. I was informed and have observed from the minutes of the Board and Committee Meetings that all the decisions at the Meetings were prima facie carried out unanimously.
5. There are prima facie adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor & ensure compliance with applicable laws, rules, regulations and guidelines.
6. Pursuant to the effectiveness of the Composite Scheme of Arrangement, the shareholding of the Company previously held by Chembond Chemicals Limited (“Demerged Company”) was transferred to Chembond Chemical Specialties Limited (“Resulting Company”).

Subsequently, the name of the company has been changed from Chembond Chemical Specialties Limited to Chembond Chemicals Limited. As a result, Chembond Chemicals Limited became the Holding Company of the Company.

7. Dividend of ₹50/- (Rupees Fifty only) per Share of Face Value of ₹10/- each fully paid up was declared for the year ended 31st March, 2025.
8. Company has shifted its registered from Chembond Centre, EL-71 Mahape MIDC, Navi Mumbai 400710 to Chembond Centre, EL-37 Mahape MIDC, Navi Mumbai 400710 with effect from 14th May, 2025 which is within the same city and same jurisdiction of Registrar of Companies, Mumbai.
9. During the audit period, the Company has appointed Mr. Virendra G. Bhatt, - Practicing Company Secretary (ACS-1157/ CP-124), as Secretarial Auditor of the company for five years i.e. from FY 2025-26 to 2029-30.
10. Aatish & Associates, Cost Accountants, (Firm Registration No. 006726) was appointed as the Cost Auditors of the Company to conduct the Audit of the Cost Records of the Company for FY ending 31st March, 2026.
11. M/s. ASDT & Co. was appointed as the Internal Auditors of the Company for the FY 2025-26.
12. Mr. Sameer V. Shah (DIN:00105721) resigned from the office of Director of the company with effect from closing of business hours 14th May, 2025.
13. Dr. Prakash D. Trivedi (DIN: 00231238) was appointed as Director in the capacity of Non-Executive, Non-Independent Director of the Company, with effect from 21st May, 2025.
14. Mr. Vinod J. Deshpande (DIN: 07529370) was re-appointed as Executive Director of the Company for a period of three years with effect from 1st August, 2025.
15. Company has fulfilled the CSR obligation for FY 2024-25, the fund has been utilized through the year on the activities which has been specified in Schedule VII of the Act by the Company.
16. During the audit period, Company has approved the Material Related Transaction between the Company and Finor Piplaj Chemicals Limited by passing Ordinary Resolution dated 11th August, 2025.

I further report that:

1. Maintenance of secretarial record is the responsibility of the Management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in the Secretarial records. I believe that the processes and practices, I followed, provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of Company.
4. Wherever required, I have obtained the Management representation about the compliance of Laws, Rules and Regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable Laws, Rules, Regulations, Standards is the responsibility of the Management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor the efficacy or effectiveness with which the Management has conducted the affairs of the Company

Date: 22nd April, 2026
Place: Mumbai

Virendra G. Bhatt
Practicing Company Secretary
ACS No.: 1157 / COP No.: 124
Peer Review Cert. No.: 6489/2025
UDIN: A001157H000208287

ANNEXURE F

A) Information required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

- a) Ratio of remuneration of each Director to the median employee's remuneration for the financial year.

Name	Designation	Ratio to median remuneration
Nirmal V. Shah	Chairman & Managing Director	NA

- b) Percentage increase in remuneration of each Director, Chief Financial Officer and Company Secretary.

Name	Designation	% increase*
Nirmal V. Shah	Chairman & Managing Director	NA
Prachi Mahadik	Chief Financial Officer	NA
Kiran Mukadam	Company Secretary	NA

*Mr. Nirmal V. Shah was appointed as Chairman & Managing Director w.e.f. June 1, 2025, Mrs Prachi Mahadik was appointed as Chief Financial Officer from April 1, 2025 and Mr. Kiran Mukadam was appointed as Company Secretary w.e.f. May 6, 2025, therefore the appointment took place in last year, therefore is no increment in remuneration of MD, Chief Financial Officer and Company Secretary during FY 2025-26.

- c) The percentage increase in the median remuneration of employees: 9.74%
- d) The number of permanent employees: 119
- e) Average increase made in the salaries of employees other than key managerial personnel during the year is 10.86%. There is no increase in managerial remuneration.
- f) The increment given to each individual employee is based on the employees' potential, experience as also their performance and contribution to the Company's progress over a period of time.

The Company affirms that the remuneration is as per the Remuneration Policy of the Company.

B) Information as per Rule 5 of Chapter XIII, the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

Employee Name, Designation and Qualification	Age	Experience	Location	Paid Remuneration FY 2025-26	Previous Employment details
Nirmal V. Shah Chairman and Managing Director Diploma in Business Management	55 years	32 years	Navi Mumbai	₹ 103.47 lakhs	Vice-Chairman and Managing Director of Chembond Chemicals Limited (<i>renamed to Chembond Material Technologies Limited</i>)

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853

16th May 2026, Navi Mumbai

MANAGEMENT DISCUSSION AND ANALYSIS

Chembond manufactures and operates in the water treatment, construction chemicals, industrial cleaning and hygiene solutions, and chemical distribution businesses. With deep domain expertise and a strong focus on quality, we serve a broad spectrum of industries across the nation, delivering reliable and customer-centric solutions. We are an environmentally conscious organization.

Global Economic Overview

The global economy in FY 2025–26 remained resilient but volatile, with growth moderating amid geopolitical tensions, trade disruptions, and inflationary pressures. The specialty chemicals sector is witnessing steady growth, driven by rising demand for water treatment, sustainability solutions, and increasing focus on resource efficiency, circular economy, and digital technologies in water and environmental management. The water and wastewater treatment chemicals market is witnessing consolidation amid steady growth driven by rising industrial demand, regulatory compliance, and increasing water reuse initiatives. The construction chemicals business has seen significant consolidation led by the leading 3 companies acquiring a host of smaller regional players. Industrial cleaning and hygiene solutions are driven by sustainability, stricter regulations, and rising hygiene standards post-COVID, with strong growth in Asia-Pacific. Industries are shifting toward eco-friendly, high-performance, and automated solutions, moving from standalone products to integrated, service-based offerings. The specialty chemicals sector continues to benefit from this trend, with increasing focus on sustainability, and stricter environmental norms driving demand for advanced water management and environmental solutions.

Indian Economic Overview

India remained one of the fastest-growing major economies with a GDP growth rate of 7.7% in FY 2025–26 reflecting the inherent strength of our economy, the success of reforms supported by strong domestic demand, infrastructure investments, and resilient industrial activity. The specialty chemicals sector continued to benefit from expanding end-use demand for most part of the year.

The water solutions segment in India is experiencing consistent growth, with the market expected to grow at ~5–7% CAGR led by urbanisation, industrial expansion, policy initiatives and increasing awareness around sustainability, environmental compliance, and energy efficiency. Construction chemicals continue to gain momentum due to large-scale infrastructure, industrial and real estate development. Industrial cleaning and hygiene solutions are seeing a rising demand driven by growth in factory processed foods, beverages and dairy manufacturing and a sustained post-pandemic emphasis on hygiene and sanitation standards.

Overall, India's economic trajectory continues to inspire confidence, anchored by stable growth, improving macro indicators, a consistent policy environment, and a broad-based recovery. The dampener in the momentum is the prolonged West Asia war situation and the pricing and supply chain pressures it is posing on the global economy.

Business Overview and Product Portfolio

Water Technologies

We offer a comprehensive range of chemicals, equipment systems, and technical services for total water management and water reuse across industrial, commercial, and institutional sectors, in India and select international markets. Our solutions are designed around specific customer requirements and are backed by over 45 years of field expertise, in-depth system assessments, advanced performance monitoring tools, and proactive technical support. This enables us to consistently meet and exceed customer expectations. We provide end-to-end capabilities across all water treatment applications, including raw water, cooling water, boiler feedwater, produced water, and wastewater.

Our revenue from operations grew by a handsome 15% in FY 2025-26 - a result of active pursuit of revenue and industry penetration activities from existing product lines and new solution offerings. Despite cost pressures from volatile supply chains and rising material costs, we maintained a strong focus on sustaining healthy profit margins. The near-term prospects of the business are encouraging.

Construction Chemicals

Our portfolio comprises of a wide range of products comprising concrete additives, joint sealants, cement-based ready-to-use tile adhesives and repair mortars, waterproofing solutions, and curing compounds. These solutions contribute meaningfully to improved construction quality, enhanced durability, and faster project execution, thereby delivering tangible value to customers. This business recorded a revenue growth of 6% over the previous year, while product margins expanded by 15.19% driven by a favourable product mix, improved operating efficiencies, and continued emphasis on value-added offerings. Overall, the outlook remains positive, supported by sustained investments and structural growth drivers in the construction sector.

Industrial Hygiene

Our JV with Calvatis GmbH focuses on industrial and institutional hygiene solutions, delivering a comprehensive range of cleaning and sanitation products to the Food, Beverage, Dairy, Institutional, and Hospitality sectors in India. During the year, the business strengthened its market reach by onboarding new channel partners, thereby expanding its customer base and enhancing distribution across key target segments. We expanded our institutional hygiene portfolio with DAZZO! Professional, a specialised range product catering to laundry, kitchen, and housekeeping applications, aligned with our focus on delivering comprehensive cleaning and hygiene solutions. These initiatives are expected to accelerate business growth and enhance our presence across target markets.

Research & Development

We inaugurated our new laboratory with enhanced capabilities at Mahape during the year. Application development and testing are continuous activities for us, but during the year we developed a few new products in the water treatment and cleaning and

hygiene segments. Our NABL-accredited laboratory continues to ensure high standards of analysis and testing reliability.

Manufacturing

The Company operates manufacturing facilities in Gujarat, Tamil Nadu, and Himachal Pradesh, enabling it to effectively serve customers. Given the multi-product nature of our formulation plants, capacity is inherently flexible, allowing for efficient scaling of output in line with demand with smaller investments in manufacturing equipment. All our plants continue to strengthen safety, health, and environmental practices, while adhering to applicable regulatory norms and quality standards. Driven by clearly defined KPIs, plant teams remain aligned with their operational goals and maintain a strong focus on customer centricity.

Environment, Health, Safety and Quality

In line with our sustainability goals, we strengthened initiatives at improving resource efficiency and our environmental performance. We initiated plant scale trials on a groundwater treatment system to pretreat polluted groundwater and enhance recovery in post purification processes. Our sewage treatment and wastewater treatment plants help treat and reuse water thereby leading to energy optimization, and enhanced water management practices. Our rooftop solar plant has started generating power and is racing to achieve its objectives of reduced hydrocarbon consumption and meeting aggressive ROI requirements.

We remain resolute to ensuring a safe, healthy, and secure working environment for our employees, contractors, and stakeholders. Upholding environmental stewardship and maintaining full compliance with all statutory and regulatory requirements remain a priority. Comprehensive risk assessments and environmental impact evaluations were carried out across

our facilities by internal teams and independent third-party experts. We continue to maintain our certifications under ISO 45001:2018 for Occupational Health & Safety Management Systems and ISO 14001:2015 for Environmental Management Systems.

Quality remains a cornerstone of our business and a key driver in building long-term customer relationships. We are committed to consistently delivering high-quality, high-performance products and solutions that meet evolving customer expectations. Our focus on continuous improvement, process excellence, and customer satisfaction enables us to strengthen trust and reinforce our position as a preferred solutions partner. During the year, we continued to uphold our Quality Management Systems certifications under ISO 9001:2015.

Financial Performance

The financial performance presented herein is based on the audited standalone and consolidated financial statements of Chembond Chemicals Limited (formerly Chembond Chemical Specialties Limited) and its subsidiaries and step-down subsidiaries (collectively referred to as "the Group").

Subsidiaries:

1. Chembond Water Technologies Limited
2. Chembond Distribution Limited
3. Chembond Calvatis Industrial Hygiene Systems Limited

Step-down subsidiaries:

1. Chembond Water Technologies (Malaysia) Sdn Bhd
2. Chembond Water Technologies (Thailand) Co. Limited

Revenue from operations at ₹32,615 lakhs on a consolidated basis were higher by 11.59% over prior FY, and at ₹7,365 lakhs on a standalone basis were higher by 6.12% over prior FY. The comparative figures and key highlights of the consolidated and standalone financial performance are as follows:

(in ₹ lakhs)

Particulars	Standalone		Change %	Consolidated		Change %
	2025-26	2024-25		2025-26	2024-25	
Sales	7,365	6,940	6.12	32,615	29,227	11.59
Product Margin	3,402	2,954	15.17	16,433	14,882	10.42
Gross Margin	3,073	2,702	13.73	14,390	13,107	9.79
Selling and Distribution	375	429	(12.59)	2,415	2,544	(5.07)
Employee Cost	1,167	1,168	(0.09)	6,211	5,187	19.74
EBITDA	1,402	1,028	36.38	5,130	4,777	7.39
PBT	1,180	758	55.67	4,526	4,217	7.33

Ratio Analysis

Ratio (% of Sales)	Standalone		Consolidated	
	2025-26	2024-25	2025-26	2024-25
Product Margin	46.19	42.56	50.38	50.92
Gross Margin	41.73	38.93	44.12	44.85
Selling & Distribution	5.10	6.18	7.41	8.7
Employee Costs	15.85	16.83	19.04	17.75
EBITDA	19.03	14.81	15.73	16.34
Net Profit Margin	16.02	8.69	13.88	10.58
Return on Net Worth	14.11	6.44	16.80	17.69
Ratio	Standalone		Consolidated	
	2025-26	2024-25	2025-26	2024-25
EPS (Basic & Diluted)	3.86	2.24	13.00	11.54
Debtors Turnover	3.66	3.91	3.04	3.29
Inventory Turnover	7.05	7.95	7.76	8.06
Current ratio	4.41	4.57	5.10	4.81

EBITDA Margin, and Net Profit Margin improved during FY 2025-26 as compared to prior FY on account of improved operational and financial performance.

The Company remains cautiously optimistic about its growth prospects especially under the current global uncertainties, supported by a healthy opportunity pipeline across its key business segments. We continue to identify and evaluate avenues for expansion and are pursuing strategic initiatives to capitalise on these opportunities. Our focus remains on driving sustainable and profitable growth, underpinned by disciplined execution, prudent capital allocation, and strong financial stewardship. We are committed to creating long-term value for our stakeholders while maintaining resilience in an increasingly dynamic business environment.

Outlook on Opportunities, Threats, Risks and Concerns

The Indian specialty chemicals sector offers stable long-term growth opportunities, supported by favourable structural drivers, including increasing per capita income, broad-based domestic demand, sustained government spending, and rising environmental awareness. The growing emphasis on sustainability and performance-driven solutions, along with new manufacturing capabilities, and rising adoption across end-use industries, present significant opportunities for us. With its established manufacturing base, pan-India footprint, technical expertise, and integrated capabilities across product development, sales, and service, the Company is well positioned to capitalise on these opportunities. Continued focus on innovation, customer-centric solutions, expansion into new applications and segments, and digitalization is expected to support long-term growth.

The operating environment however remains fraught with multiple risks and uncertainties. Extreme volatility in raw material prices, wars and geopolitical tensions, and global uncertainties arising from evolving regulatory and environmental norms has impacted cost structures and unhindered business

operations. We also remain exposed to risks related to supply chain disruptions, customer and market concentration, and increasing competition. Further, the industry is characterised by high R&D intensity, rising ESG compliance expectations, cybersecurity risks, and the ongoing need to attract and retain skilled talent. These uncertainties underscore the importance of disciplined execution and prudent financial management.

In response, we are strengthening our resilience through operational excellence, diversification, and maintaining a keen eye on risk management. Emphasis on value-added products, sustainable solutions, and continuous innovation remain central to maintaining competitiveness and delivering consistent, long-term value to stakeholders.

Risks Framework

The Board and its Committees maintain oversight of the Company's risk management processes, covering financial, operational, regulatory, and strategic risks. The senior management is responsible for implementing the risk framework and ensuring that appropriate controls and mitigation strategies are in place across all business functions.

Risks are largely mitigated at Chembond by maintaining a diversified product portfolio and reducing market dependency and exposure. We comply with regulatory standards thereby effectively managing compliance-related risks. Investments in technology and infrastructure further strengthen safety and regulatory adherence. Training and awareness sessions are regularly conducted to embed risk management practices deep into the organization. This approach supports informed decision-making, reinforces governance practices, and enables us to effectively navigate uncertainties while pursuing its strategic objectives.

Industrial / Human Relations

A safe workplace, and the well-being of our personnel are a priority for us. Continuous training sessions reinforcing safe

work practices and on safety and responsible behaviour strengthen our safety culture. We remain committed to attracting, developing, and retaining talent through structured onboarding and ongoing learning across technical, commercial, and behavioural areas. The Company fosters an equitable and respectful workplace where individuals are empowered to grow and contribute to shared success. Industrial relations remained cordial during the year.

Internal Control Systems and their Adequacy

The Company has established an internal control framework aligned with the requirements of the Companies Act, 2013 and commensurate with its size and operational complexity. These controls provide reasonable assurance on the reliability of financial and operational information, safeguard assets, ensure compliance with applicable laws, and enforce appropriate authorization of transactions. The Audit Committee engages with the management to evaluate the effectiveness of these controls, drawing insights from both internal and external auditors to ensure system robustness. The control environment is supported by integrated IT systems, enabling accurate data capture, consolidation, and seamless information flow across locations. By leveraging digital platforms, the Company has embedded automated controls within processes thereby strengthening governance, minimizing exceptions, and ensuring a comprehensive audit trail is maintained. Further, the Company has implemented a strong Internal Financial Controls (IFC) framework to enhance the effectiveness of financial reporting processes. The management remains proactive in addressing control gaps, with timely corrective actions driven by recommendations from the internal auditor and oversight from the Audit Committee.

Corporate Social Responsibility (CSR)

On a consolidated basis, the Company contributed ₹75.80 lakhs during the year for various CSR initiatives. Of this

amount, ₹13.55 lakhs were contributed by your Company on a standalone basis to PM-CARES. Our subsidiary drove community impact initiatives by contributing a total of ₹62.25 lakhs towards installing a renewable energy project at a school, a water purification and disinfection system at a charitable hospital, and to the PM-CARES fund. All projects were aligned to the priority sectors listed in our CSR Policy. Further details and the governance framework are provided in the Board's Report. The Company remains committed to creating sustainable value for society while aligning its CSR efforts with broader environmental and social objectives.

Cautionary Statement

We wish to emphasise that this report contains 'forward-looking statements' regarding anticipated future events, financial outcomes and operational milestones of the Company. These statements inherently rely on assumptions and are subject to various risks and uncertainties. Actual results may vary materially from those expressed or implied. Key factors influencing the Company's operations include, but are not limited to, economic conditions affecting demand, supply, and pricing in domestic and international markets, changes in government regulations, tax laws, and other statutory provisions, as well as various other unforeseen factors. The Company is not obligated to publicly update or revise these forward-looking statements based on subsequent developments, information, or events.

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853
May 16, 2026 Navi Mumbai

Report on Corporate Governance

The detailed report on Corporate Governance for FY ended March 31, 2026 as per Regulation 34(3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“the Listing Regulations”), in the prescribed format is given below:

Company’s Philosophy on Corporate Governance (CG)

Corporate Governance is an integral part of the Company’s framework, aimed at enhancing productivity, supporting sustainable growth, and building investor confidence. Our philosophy on CG is rooted in establishing a system of checks and balances, driven by the principles of transparency, integrity, clarity, and consistency in its interactions with stakeholders. Good governance also reflects the core values, practices, and ethical standards that define our culture. We remain committed to adopting and upholding the highest standards of CG and implementing its principles in letter and spirit across the organization. Our CG structure comprises of the Board, its committees, and key management personnel. We function on the principles of prompt decision making, maintaining statutory compliances and transparency in our dealings, making accurate and timely disclosures, and creating value for stakeholders. We place an emphasis on professionalism, ethical conduct, and accountability in business dealings and remain dedicated to maintaining a governance framework that supports sustained excellence and trust.

Board of Directors

The Company is managed under the supervision of the Board, which is responsible for formulating strategic policies, overseeing the Company’s performance, and ensuring that established objectives are consistently achieved. The day-to-day operations and management of the Company are entrusted to the Managing Director and his operations team. As of March 31, 2026, the Board comprised, six members. The composition reflects a balanced mix, including one Executive Director, one Non-Executive Director, and four Independent Directors, one of whom is a woman. The Board brings together knowledgeable and experienced professionals from diverse fields, ensuring effective oversight and strategic guidance. The composition of the Board is compliant with the provisions of Sections 149 and 152 of the Companies Act, 2013 (“the Act”) and Regulation 17 of the Listing Regulations.

None of the Directors on the Board:

hold directorships in more than eight listed companies;

serve as a director or independent director in more than seven listed entities;

are Executive Directors serving as independent directors in more than three listed entities; and

is a member on more than ten committees and chairing more than five committees across all the Companies in which he / she is a director.

Details of the composition of the Board, its committees, meetings and AGM’s held, attendance, are as under:

Name of the Director	Category	Board Meetings		Attendance at last AGM	Other Companies as on 31 st March 2026				Directorship in other listed entity
		Held	Attended		Board Directorship **	Board Chairmanship **	Committee Membership ***	Committee Chairmanship ***	
Nirmal V. Shah (DIN 00083853)	PD/ED	7	7	Yes	8	1	3	1	2
Sameer V. Shah (DIN 00105721)	PD/NED	7	7	Yes	6	1	2	-	2
Mahendra K. Ghelani ¹ (DIN 01108297)	NED/ID	4	4	Yes	3	0	2	-	1
Sushil U. Lakhani ¹ (DIN 01578957)	NED/ID	4	4	Yes	3	0	2	1	1
Prof. Aniruddha B. Pandit ² (DIN 02471158)	NED/ID	6	6	Yes	10	0	2	-	3
Anuradha S. Paraskar ² (DIN 02331564)	NED/ID	6	6	Yes	3	0	3	3	3

*PD - Promoter Director, NPD - Non-promoter Director, ED - Executive Director, NED - Non-executive Director, ID - Independent Director, NID - Non-independent Director ** Directorships in Foreign Companies and Companies under Section 8 of the Act are excluded for this purpose.

***Considered Membership / Chairmanship of Audit Committee and Stakeholders' Relationship Committee of other Indian Public Ltd Companies.

Note: Mr. Sameer V. Shah and Mr. Nirmal V. Shah are relatives (siblings) in terms of Section 2 (77) of the Act read with Companies (Specification of Definitions Details) Rules, 2014. Apart from them, none of the Directors are related to each other.

¹ Mr. Ghelani and Mr. Lakhani were appointed as ID's at the board meeting held on May 6, 2025. They are therefore entitled to attend only 4 board meetings.

² Prof. Pandit and Ms. Paraskar were appointed as ID's at the board meeting held on April 1, 2025. They are therefore entitled to attend only 6 board meetings

Details of Board Meetings held during the year

Board Meeting Date	01-Apr-25	24-Apr-25	06-May-25	30-May-25	26-Jul-25	16-Oct-25	21-Jan-26
Board Strength	3	4	4	6	6	6	6
Directors Presence	3	4	4	6	6	6	6

Skill Matrix of the Board

The composition of the Board reflects an appropriate mix of knowledge, skills, experience, diversity and independence. The Board provides leadership, strategic guidance, and an independent view while discharging its fiduciary duties, thereby ensuring that the management adheres to high standards of ethics, transparency and disclosure. The following expertise fundamental for the effective functioning of the Company are available with the Board:

List of core skills / expertise identified by the Board of Directors	Name of Director					
	Nirmal V. Shah	Sameer V. Shah	Mahendra K. Ghelani	Sushil U. Lakhani	Aniruddha B. Pandit	Anuradha S. Paraskar
Business Strategy	✓	✓	✓	✓	✓	✓
Industry Experience	✓	✓				✓
General Management	✓	✓	✓	✓	✓	✓
Accounting/Auditing				✓		
Corporate Finance	✓	✓	✓	✓		
Legal / Secretarial / Compliance	✓	✓	✓	✓	✓	
Human Resource Management	✓	✓	✓	✓	✓	✓
Risk Management	✓	✓	✓		✓	✓
Information Technology	✓	✓	✓	✓	✓	✓
Marketing	✓	✓				✓

Separate Meeting of Independent Directors (ID's)

As required under the provisions of Schedule IV of the Listing Regulations, a separate meeting of ID's was held on March 06, 2026, for transacting the stipulated business. The meeting chaired by Mr. Mahendra Ghelani was attended by Mr. Sushil U. Lakhani, Prof. Aniruddha B. Pandit and Ms. Anuradha S. Paraskar. The ID's discussed matters pertaining to the Company's affairs and functioning of the Board and the evaluation of fellow Board Members.

Independent Directors (ID's) confirmation by the Board

All ID's have given declarations that they meet the criteria of independence as laid down under Section 149(6) of the Act and Regulations 16(1)(b) and 25 of the Listing Regulations and that they are independent of the Management. A letter of appointment to the ID's has been issued and is disclosed on <https://www.chembondindia.com/all-policies/>

Familiarization Programme

During FY 2025-26 the Company organized an inhouse familiarization program for ID's, details of which are disclosed on <https://www.chembondindia.com/all-policies/>

Code of Conduct

The Board has laid down a code of conduct for all the Members of the Board and senior management of the Company which is posted on <https://www.chembondindia.com/code-of-conduct>. All members of the Board and senior management have complied with the code of conduct for the year. The Annual Report contains a declaration to this effect signed by the Chairman and Managing Director.

Audit Committee

The Audit Committee operates in accordance with the provisions outlined under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and Section 177 of the Companies Act, 2013. Its responsibilities include reviewing the financial reporting process and internal control systems, discussing financial results, engaging with the statutory and internal auditors and evaluating their independence and performance as well as the effectiveness of the audit process. The Committee also assesses the adequacy of the internal audit function, oversees the whistle blower mechanism, scrutinizes inter-corporate loans and investments, and recommends the appointment and remuneration of statutory, internal, and cost auditors. It reviews internal audit reports and significant related party transactions. To effectively discharge its duties, the Audit Committee is empowered to investigate any matter within its scope, seek information from employees, and obtain external legal or professional advice. The Board set up an Audit Committee in the meeting held on May 6, 2025, comprising of the following members:

Name of Member	Meetings / Attendance			
	30-May-25	26-Jul-25	16-Oct-25	21-Jan-26
Mr. Sushil Lakhani, Chairman, NED & ID	P	P	P	P
Mr. Mahendra Ghelani, Member, NED & ID	P	P	P	P
Mr. Nirmal Shah, Member, ED	P	P	P	P

Nomination and Remuneration Committee (NRC)

The terms of reference of this committee cover the matters specified for Nomination and Remuneration Committee under SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 and section 178 of the Companies Act, 2013. The committee

- helps the Board in the following areas:
- helping determine the appropriate size, diversity and composition of the Board;
- recommending appointment / re-appointment / removal, remuneration of directors and senior management;
- framing criteria for qualifications, positive attributes, and independence of Directors;
- creating an evaluation framework for independent directors and the Board;
- assisting in developing a succession plan for the Board and senior management; and
- assisting the Board in fulfilling responsibilities entrusted from time-to-time.
- The composition of the Committee and attendance details for the year is as under:

Name of Member	Meeting date 30-May-25
Mr. Mahendra Ghelani, Chairman, NED & ID	P
Mr. Sushil Lakhani, Member, NES & ID	P
Prof. Aniruddha Pandit, Member, NED & ID	P

The NRC determines the performance evaluation criteria such as participation, conduct and effectiveness for ID's. A performance evaluation of ID's was completed by the Board. The NRC has prepared and adopted a policy dealing with determining qualifications, positive attributes, independence of a director, and remuneration of directors, key managerial personnel, and other employees. The said policy is placed on the website of the Company.

Remuneration to Executive Directors is governed as per the provisions of the Act, and the Rules made thereunder, and the approvals obtained from the Members of the Company. Remuneration to Chairman and Managing Director is in accordance with the agreement entered with them.

Sitting fees at the rate of ₹ 50,000 per Board meeting and ₹ 25,000 per committee meeting are compliant with Section 197(5) of the Act. ID's shall be eligible for profit-related commission as may be approved, and reimbursement of expenses, if any, for participation in the Board and other meetings. ID's are not entitled to stock options of the Company.

The details of remuneration paid to the Directors during the year 2025-26 are as follows:

(₹ in lakhs)

Name of the Director	Designation	Sitting Fees	Remuneration	Total
Nirmal V. Shah	Managing Director	nil	103.47	103.47
Sameer V. Shah	Non-Executive Director	nil	nil	nil
Mahendra K. Ghelani	Independent Director	3.25	nil	3.25
Sushil U. Lakhani	Independent Director	3.25	nil	3.25
Prof. Aniruddha B. Pandit	Independent Director	3.75	nil	3.75
Anuradha Paraskar	Independent Director	3.50	nil	3.75

Stakeholders' Relationship Committee (SRC)

The Committee deals with matters relating to transfer / transmission of shares, issue of duplicate share certificates, review of shares dematerialized and matters relating to transfer of shares to IEPF account of the Government. Mr. Kiran Mukadam, Company Secretary and Compliance Officer, is responsible for coordinating all such matters and those relating to share transfer and shareholders grievances with the Registrar and Transfer Agent. The Company has a designated e-mail id cs@chembondindia.com exclusively for the purpose of electronic registration of complaints by investors. The composition of the SRC and attendance details of the Members for the year are given below:

Name of Member	Meeting held on 21-Jan-26
Anuradha Paraskar, Chairperson, NED & ID	P
Prof. Aniruddha Pandit, Member, NED & ID	P
Nirmal V. Shah, Member, ED	P

Whistle Blower Policy

The Audit Committee of the Company oversees the vigil mechanism and whistle blower policy. The policy is accessible on the Company's website <https://www.chembondindia.com/all-policies/>. The Company remains committed to adhere to the highest standards of ethical, moral and legal conduct of business operations, and encourages its employees to bring to the attention of the management any concerns about suspected misconduct and express these concerns without fear of punishment or unfair treatment. It provides a channel to the employees and Directors to report to the management concerns about unethical behaviour, actual or suspected fraud, violation of the codes of conduct or policies.

General Body Meetings

YEAR	AGM / EGM	LOCATION	DATE HELD	SPECIAL RESOLUTION(S) PASSED
2024	1 st AGM	Chembond Centre EL-37 Mahape MIDC Navi Mumbai 400710	20-Jul-24 at 1:30 pm	No special resolution was necessitated
2025	EOGM	Chembond Centre EL-37 Mahape MIDC Navi Mumbai 400710	05-Apr-25 at 11:00 am	No special resolution was necessitated
2025	EOGM	Chembond Centre EL-37 Mahape MIDC Navi Mumbai 400710	06-May25 at 11:00 am	1 Special Resolution was passed regarding appointment of Mahendra Ghelani as an ID attending age more than 75 years.
2025	2 nd AGM	Chembond Centre EL-37 Mahape MIDC Navi Mumbai 400710	14-Aug-25 at 11:00 am	1 Special Resolution was passed regarding appointment of Nirmal V. Shah as the Chairman and Managing Director.

No resolutions were passed through postal ballot in FY 2025-26. Further, 2 EGMs were convened on 5-Apr-25, and 6-May-25 to address specific business and matters related to the implementation of the scheme of arrangement.

Disclosures regarding re-appointment /appointment of Directors:

Mr. Sameer V. Shah is a member of the promoter family of the Chembond Group and has held several managerial positions within the Company, its joint ventures and subsidiaries, and currently serves as the Chairman and Managing Director of Chembond Material Technologies Limited (*formerly Chembond Chemicals Ltd*). With a degree in Chemical Engineering and over 30 years of experience in the chemical and financial sectors, he has been instrumental in steering the Chembond Group towards growth. In addition to your Company, he holds directorships in Chembond Material Technologies Ltd (*formerly Chembond Chemicals Ltd*), Chembond Biosciences Ltd, CCL Optoelectronics Pvt Ltd, Visan Holdings Pvt Ltd, and S&N Ventures Pvt Ltd.

Means of Communication

Quarterly Financial Results

The quarterly, half-yearly and yearly financial results are sent to and uploaded on the BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) websites within 30 minutes after the conclusion of the Board meeting. The financial results have been published on time in the Business Standard and Mumbai Lakshdeep publications. The results are also displayed on our website at <https://www.chembondindia.com/annual-reports/>.

Presentations made to Investors or Analysts

An online investor presentation was conducted during the year. The same with commentary has been uploaded on our website.

General Shareholders Information

a	Corporate Identification Number (CIN)	L20116MH2023PLC415282	
b	Date, Time & Venue of Annual General Meeting (AGM)	July 31, 2026 at 11.30 am through VC / OAVM mode	
c	Financial Year	April 1, 2025 to March 31, 2026	
d	Tentative Financial Calendar for FY 2026-27	Quarterly Financial Reporting: Q1 1-Apr to 30-Jun : on or before 14-Aug-2026 Q2 1-Jul to 30-Sep : on or before 14-Nov-2026 Q3 1-Oct to 31-Dec : on or before 14-Feb-2027 Q4 1-Jan to 31-Mar : on or before 30-May-2027	
e	Dividend Payment date	Final dividend of ₹1.25 per share if approved shall be paid / credited on or within 5 days from July 31,2026	
f	Listing on Stock Exchange	BSE Limited and National Stock Exchange of India Limited	
	Stock Exchange Address	BSE Limited P. J. Towers, Dalal Street Fort, Mumbai 400 001	National Stock Exchange of India Ltd Exchange Plaza, Plot C/1 G Block, Bandra-Kurla Complex Mumbai 400051
	ISIN	INE0TGX01019	
	Listing Fee Payment Confirmation	Listing Fess paid for FY 2025-26	
g	Registrar and Share Transfer Agent (RTA): MUFG Intime India Private Limited (formerly Linkin Intime India Private Limited) C-101 1 st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli West, Mumbai 400 083. e-mail: investor.helpdesk@in.mpms.mufg.com Website: https://web.in.mpms.mufg.com		
h	Share Transfer System The RTA carries out share transfer activities. Share transfers are processed and certificates duly endorsed, are returned within a period of 15 days from the date of receipt, subject to the documents being valid and complete in all respects. In terms of the Listing Regulations, shares of the Company can only be transferred in dematerialized form. Further, SEBI vide its circular No. SEBI/HO/MIRSD_RTAMB/P/ CIR/2022/8 dated January 24, 2022, mandated all the listed Companies to issue securities in dematerialized form only, while processing the service request for issue of duplicate certificate, claim from Unclaimed Suspense Account, endorsement, sub-division / splitting of securities certificate, consolidation of securities certificates / folios, transmission and transposition. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form.		

i	Distribution of shareholding as of March 31, 2026:																																																																					
	<table><tr><th>SHARES RANGE</th><th>NUMBER OF SHAREHOLDERS</th><th>% OF TOTAL SHAREHOLDERS</th><th>TOTAL SHARES FOR THE RANGE</th><th>% OF ISSUED CAPITAL</th></tr><tr><td>1-500</td><td>9,656</td><td>83.5800</td><td>11,11,559</td><td>4.1327</td></tr><tr><td>501-1000</td><td>927</td><td>8.0239</td><td>7,01,366</td><td>2.6076</td></tr><tr><td>1001-2000</td><td>458</td><td>3.9643</td><td>6,98,990</td><td>2.5988</td></tr><tr><td>2001-3000</td><td>139</td><td>1.2032</td><td>3,54,164</td><td>1.3168</td></tr><tr><td>3001-4000</td><td>100</td><td>0.8656</td><td>3,61,562</td><td>1.3443</td></tr><tr><td>4001-5000</td><td>43</td><td>0.3722</td><td>1,97,760</td><td>0.7353</td></tr><tr><td>5001-10000</td><td>99</td><td>0.8569</td><td>7,19,854</td><td>2.6764</td></tr><tr><td>10001 & above</td><td>131</td><td>1.1339</td><td>2,27,51,321</td><td>84.5882</td></tr><tr><td>Total</td><td>11,553</td><td>100.0000</td><td>26896576</td><td>100.0000</td></tr></table>	SHARES RANGE	NUMBER OF SHAREHOLDERS	% OF TOTAL SHAREHOLDERS	TOTAL SHARES FOR THE RANGE	% OF ISSUED CAPITAL	1-500	9,656	83.5800	11,11,559	4.1327	501-1000	927	8.0239	7,01,366	2.6076	1001-2000	458	3.9643	6,98,990	2.5988	2001-3000	139	1.2032	3,54,164	1.3168	3001-4000	100	0.8656	3,61,562	1.3443	4001-5000	43	0.3722	1,97,760	0.7353	5001-10000	99	0.8569	7,19,854	2.6764	10001 & above	131	1.1339	2,27,51,321	84.5882	Total	11,553	100.0000	26896576	100.0000																			
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	<table><tr><th>Shareholder Category</th><th>No. of Shares</th><th>%</th></tr><tr><td>PROMOTERS</td><td></td><td></td></tr><tr><td>Individuals / HUF</td><td>1,45,88,295</td><td>54.24</td></tr><tr><td>Bodies Corporate</td><td>36,95,660</td><td>13.74</td></tr><tr><td>Promoter Companies</td><td></td><td></td></tr><tr><td>Total (A)</td><td>1,82,83,955</td><td>67.98</td></tr><tr><td>NON- PROMOTER HOLDINGS</td><td></td><td></td></tr><tr><td>Institutional</td><td></td><td></td></tr><tr><td>Alternate Investment Fund</td><td>5,51,458</td><td>2.05</td></tr><tr><td>BC - NBFC registered with RBI</td><td>2,280</td><td>0.01</td></tr><tr><td>FII / FPI Corporations</td><td>1,76,870</td><td>0.66</td></tr><tr><td>Non-Institutional</td><td></td><td></td></tr><tr><td>Indian Public</td><td>61,32,384</td><td>22.80</td></tr><tr><td>Investor Education and Protection Fund</td><td>83,928</td><td>0.31</td></tr><tr><td>Unclaimed, Suspense or Escrow Account</td><td>2,39,738</td><td>0.89</td></tr><tr><td>Non-Resident Individuals</td><td>2,30,945</td><td>0.86</td></tr><tr><td>Bodies Corporate</td><td>4,48,275</td><td>1.67</td></tr><tr><td>Trust</td><td>46,000</td><td>0.17</td></tr><tr><td>LLP</td><td>1,21,970</td><td>0.45</td></tr><tr><td>HUF</td><td>4,11,429</td><td>1.53</td></tr><tr><td>Clearing Members</td><td>1,67,344</td><td>0.62</td></tr><tr><td>Total (B)</td><td>86,12,621</td><td>32.02</td></tr><tr><td>TOTAL (A+B)</td><td>2,68,96,576</td><td>100.00</td></tr></table>	Shareholder Category	No. of Shares	%	PROMOTERS			Individuals / HUF	1,45,88,295	54.24	Bodies Corporate	36,95,660	13.74	Promoter Companies			Total (A)	1,82,83,955	67.98	NON- PROMOTER HOLDINGS			Institutional			Alternate Investment Fund	5,51,458	2.05	BC - NBFC registered with RBI	2,280	0.01	FII / FPI Corporations	1,76,870	0.66	Non-Institutional			Indian Public	61,32,384	22.80	Investor Education and Protection Fund	83,928	0.31	Unclaimed, Suspense or Escrow Account	2,39,738	0.89	Non-Resident Individuals	2,30,945	0.86	Bodies Corporate	4,48,275	1.67	Trust	46,000	0.17	LLP	1,21,970	0.45	HUF	4,11,429	1.53	Clearing Members	1,67,344	0.62	Total (B)	86,12,621	32.02	TOTAL (A+B)	2,68,96,576	100.00
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k	The shares of the Company are actively traded on the BSE and the NSE. Trading of shares is permitted only in dematerialized form. As of March 31, 2026, 2,68,96,576 equity shares (i.e. 100% of total share capital) are held in demat form.																																																																					
l	Global Depository Receipts or American Depository receipts or warrants or any convertible instruments, conversion date and likely impact on equity: Not Applicable																																																																					
m	Commodity price risk or foreign exchange risk and hedging activities: Not Applicable																																																																					
n	Plant Locations: 1) Khasra 177/2, Village Theda, Himachal Pradesh. 2) Survey No. 404/B-01, Dudhwada, Dist. Vadodara, Gujarat. 3) S-50 Phase III, SIPCOT, Ranipet, Tamil Nadu.																																																																					

0	Credit Rating: Not Applicable for FY 2025-26
p	Address for Correspondence: Chembond Chemicals Limited EL-37 Mahape MIDC, Navi Mumbai 400 710. Tel: +91 22 6575 3000 Website: www.chembondindia.com , e-mail for Investor Grievance: cs@chembondindia.com
q	CEO and CFO Certification: The Director and Chief Financial Officer of the Company have given annual certification dated May 14, 2026 on financial reporting and internal controls to the Board in terms of Regulation No. 17 (8) read with Part B of Schedule II of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015.
r	Certificate of Compliance with the Code of Conduct for Board of Directors and Senior Management Personnel: To The Members of Chembond Chemicals Limited (formerly Chembond Chemical Specialties Limited) I, Nirmal Shah, Director of the Company, hereby confirm that all the Board Members and senior management personnel of the Company have affirmed their compliance with the code of business conduct and ethics in accordance with Regulation No. 17 (5) of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015, for the year ended March 31, 2026. Navi Mumbai, Dated May 14, 2026 Nirmal Shah Managing Director
s	The Audit Committee of the Company has granted omnibus approval to the related party transactions and the Company does not have related party transactions which have or may have potential conflict with the interest of entity at large. The Company has a Related Party Transaction Policy in place, which has been posted on https://www.chembondindia.com/all-policies/ . The necessary disclosures regarding the transactions with Related Parties are given in the notes to the Accounts. None of these transactions have potential conflict with the interest of the Company at large.
t	There were no instances of non-compliance by the Company, penalties, or strictures imposed on the Company by the Stock Exchanges, SEBI or any statutory authority, on any matter related to capital markets, during the last three years (since incorporation on December 12, 2023).
u	The Company has complied with all mandatory requirements under SEBI (Listing Obligations and Disclosure Requirements) Regulation 2015. The Company has not adopted non-discretionary requirements as specified in Part E of Schedule II.
v	Policies for determining 'material subsidiaries' and dealing with related party transactions are disclosed at https://www.chembondindia.com/all-policies/
w	No funds have been raised nor utilized through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A).
x	A certificate has been received from a Practising Company Secretary that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board / Ministry of Corporate Affairs or any such statutory authority, is enclosed separately.
y	Schedule 36 of the consolidated financial statements contains details of total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network of which the statutory auditor is a part.
z	Chembond Water Technologies Limited (CWTL) is material subsidiary of the Company. It was incorporated on December 12, 1984, in Madras (Chennai), Tamil Nadu. The registered office was shifted to Navi Mumbai, Maharashtra. S H B A & Co LLP (formerly Bathiya & Associates LLP) are the Statutory Auditors of the Company, appointed on May 16, 2026, for a term of 5 years subject to approval of Shareholders in ensuring AGM of CWTL
aa	Neither the Company nor any of the subsidiaries have given loan to any firms / companies in which Directors are interested.
bb	The Company has complied with the requirements as mentioned in Schedule V, Para C, sub-para (2) to (10) and Regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the Listing Regulations.

cc	Unpaid / Unclaimed Dividend / Shares transfer to IEPF Unclaimed dividends will be transferred to the IEPF Authority, after the below mentioned last date of claim, if the same have not been claimed by the respective Members before the due date upon following procedure as prescribed under the Rules: <table><tr><th>Dividend & Year</th><th>Dividend</th><th>Date of Declaration</th><th>Last Date to Claim</th></tr><tr><td>Final Dividend 2025</td><td>₹1.25 per share</td><td>14-08-2025</td><td>20 -09-2032</td></tr></table> The total amount of unclaimed dividends has been uploaded on the website of the Company. Further, Pursuant to the Composite Scheme of Arrangement, the Company has allotted 85,528 equity shares to the shareholders of Chembond Material Technologies Limited (formerly known as Chembond Chemicals Limited), whose shares were transferred to the Investor Education and Protection Fund (IEPF). Details of the transferred shares are also available on the Company's website: www.chembondindia.com. The shares transferred to IEPF Authority including all benefits accruing on such shares, if any, can be claimed by the Members from IEPF Authority, on following the procedure prescribed under the Rules.	Dividend & Year	Dividend	Date of Declaration	Last Date to Claim	Final Dividend 2025	₹1.25 per share	14-08-2025	20 -09-2032							
Dividend & Year	Dividend	Date of Declaration	Last Date to Claim													
Final Dividend 2025	₹1.25 per share	14-08-2025	20 -09-2032													
dd	Equity Shares in Suspense Account In accordance with the provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the Company has opened a demat account titled 'Chembond Chemicals Limited – Unclaimed Suspense Escrow Account' at NSDL, to which the unclaimed shares have been transferred. On 27 May 2025, a total of 2,48,578 equity shares were transferred to the aforesaid account, pursuant to the allotment made under the composite Scheme of Arrangement, in respect of shareholders holding shares in physical form who did not claim their entitlements. As per Regulation 39 of the SEBI Listing Regulations, details of equity shares lying in the Unclaimed Suspense Escrow Account are as follows: <table><tr><th>Particulars</th><th>No. of shareholders</th><th>No. of shares</th></tr><tr><td>Opening balance: aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year (i.e. from May 27, 2025)</td><td>106</td><td>2,48,728</td></tr><tr><td>Less: Number of shareholders who approached the company and whose shares were transferred from suspense escrow demat account during FY 2025-26</td><td>2</td><td>8,840</td></tr><tr><td>Less: Number of shareholders whose shares were transferred from suspense escrow demat account to IEPF during FY 2025-26</td><td>0</td><td>0</td></tr><tr><td>Aggregate number of shareholders and outstanding shares in the Suspense Escrow demat account at end of the year (i.e. March 31, 2026)</td><td>104</td><td>2,39,738</td></tr></table> The Company, acting as a trustee for these unclaimed shares, operates the said account in compliance with the modalities prescribed under Regulation 39(4) of the SEBI Listing Regulations. The shares lying in this account will be transferred to the rightful shareholders upon receipt of a valid claim and completion of necessary verification. Until such transfer, the voting rights on these shares shall remain frozen in accordance with the applicable regulations. Details of such shares are available on https://www.chembondindia.com/unclaimed-dividend/	Particulars	No. of shareholders	No. of shares	Opening balance: aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year (i.e. from May 27, 2025)	106	2,48,728	Less: Number of shareholders who approached the company and whose shares were transferred from suspense escrow demat account during FY 2025-26	2	8,840	Less: Number of shareholders whose shares were transferred from suspense escrow demat account to IEPF during FY 2025-26	0	0	Aggregate number of shareholders and outstanding shares in the Suspense Escrow demat account at end of the year (i.e. March 31, 2026)	104	2,39,738
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Aggregate number of shareholders and outstanding shares in the Suspense Escrow demat account at end of the year (i.e. March 31, 2026)	104	2,39,738														
ee	Dispute Resolution Mechanism (SMART Online Dispute Resolution [ODR]) SEBI vide its circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/ CIR/2022/76 dated May 30, 2022, issued a Standard Operating Procedure ("SOP") for dispute resolution under the Stock Exchange Arbitration Mechanism for disputes between a listed Company and / or Registrar and Share Transfer Agent and its shareholder(s) / investor(s). Further, SEBI vide its circular No. SEBI/HO/OIAE/OIAE_IAD3/P/CIR/2023/195 dated July 31, 2023, introduced a mechanism to streamline and strengthen the existing dispute resolution in the Indian Securities market. This mechanism enhanced the degree of regulatory supervision by SEBI over disputes between aggrieved parties and the ODR order is binding on both the parties to the dispute. Pursuant to the above-mentioned circulars, the aggrieved party can initiate the mechanism through the ODR portal, after exercising the primary options to resolve the issue directly with the Company and through the SCORES platform.															

The above Report was adopted by the Board of Directors at their Meeting held on 16th May, 2026.

By order of the Board of Directors of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

16th May 2026, Navi Mumbai

Nirmal Vinod Shah
Chairman and Managing Director
DIN 00083853

CERTIFICATE OF CORPORATE GOVERNANCE

To

The Members of Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

I have examined the compliance of Corporate Governance by Chembond Chemicals Limited (formerly known as Chembond Chemical Specialties Limited) ('the Company') for the year ended March 31, 2026, as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('the SEBI Listing Regulations') as referred to in Regulation 15(2) of the SEBI Listing Regulations.

The compliance of conditions of Corporate Governance is the responsibility of the Company's Management. My examination has been limited to a review of the procedures and implementations thereof, adopted by the Company for ensuring the Compliance with the conditions of Corporate Governance as stipulated in the said Regulations. It is neither an audit nor an expression of Corporate Governance as stipulated in the above-mentioned SEBI Listing Regulations, as applicable.

In my opinion and to the best of my information and according to the explanation given to me and based on the representations made by the Management, I am of the opinion that the Company has complied with the conditions of Corporate Governance as stipulated in the above-mentioned SEBI Listing Regulations, as applicable.

I further state that such compliance is neither an assurance to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Date: 22nd April, 2026
Place: Mumbai

Virendra G. Bhatt
Practicing Company Secretary
ACS No.: 1157 / COP No.: 124
Peer Review Cert. No.: 6489/2025
UDIN: A001157H000175837

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI LODR Regulations, 2015)

To

The Members of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)
EL-37 Mahape MIDC
Navi Mumbai 400710.
Maharashtra, India.

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **Chembond Chemicals Limited** (formerly Chembond Chemical Specialties Limited) (hereinafter referred to as "the Company"), having CIN: L20116MH2023PLC415282 and having Registered Office at Plot No.: EL-37, Mahape MIDC, Navi Mumbai - 400710, Maharashtra, India, produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C sub-clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its Officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the financial year ending on 31st March, 2026 have been disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India and Ministry of Corporate Affairs

Sr. No.	Name of the Director	DIN	Date of Appointment in Company
1	Nirmal Vinod Shah	00083853	12/12/2023
2	Sameer Vinod Shah	00105721	12/12/2023
3	Mahendra Kalyanji Ghelani	01108297	06/05/2025
4	Sushil Uttamchand Lakhani	01578957	06/05/2025
5	Aniruddha Bhalchandra Pandit	02471158	01/04/2025
6	Anuradha Paraskar Shirish	02331564	01/04/2025

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Date: 22nd April, 2026
Place: Mumbai

Virendra G. Bhatt
Practicing Company Secretary
ACS No.: 1157 / COP No.: 124
Peer Review Cert. No.: 6489/2025
UDIN: A001157H000175837

INDEPENDENT AUDITOR'S REPORT

To the Members of
Chembond Chemicals Limited
(formerly Chembond Chemical Specialties Limited)

Report on the Audit of the Consolidated Financial Statements: Opinion

We have audited the consolidated financial statements of Chembond Chemicals Limited ("the Company") and its subsidiaries listed in **Annexure - A** (the Company, its subsidiaries, and step down subsidiaries together referred to as "the Group"), which comprise the consolidated Balance Sheet as at 31st March 2026, the consolidated statement of Profit and Loss (Including Other comprehensive Income), the consolidated statement of changes in equity, the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act read with the Companies (Indian Accounting Standards as amended) Rules, 2015 as amended and other accounting principles generally accepted in India of the consolidated state of affairs of the Group as at 31st March 2026, of its consolidated profit (including other comprehensive income), consolidated changes in equity and consolidated cash flows for the year then ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment and based on the consideration of the reports of the other auditors on separate financial statements and on the other financial information of the subsidiaries, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	Auditor's Response
Revenue is recognized when the performance obligation is satisfied at a point in time by the Group by transferring the underlying products to the customer. Due to the Group's sales under various contractual terms and across locations, delivery to customers in different regions might take different time periods and may result in undelivered goods at the period end. We consider there to be a risk of misstatement of the financial statements related to transactions occurring close to the year end, as transactions could be recorded in the incorrect financial period (cut-off risk). Accordingly, revenue recognition is a key audit matter.	Assessing the Group's revenue recognition accounting policies for compliance with Ind AS. Performed a walkthrough of the revenue business cycle to obtain an understanding of the relevant risks and controls around the timing of revenue recognition. Tested the design, implementation and operating effectiveness of the relevant controls. Performing testing on selected statistical samples, we reviewed dispatch documentation, delivery status, and other relevant evidence to determine whether control of the goods had transferred to the customer as per Group's accounting policy as at the reporting date. Transactions for which control had not transferred to the customer were identified and considered as Sales in Transit, ensuring that revenue was recognized in the appropriate reporting period in accordance with the principles of Ind AS 115. Performed analytical procedures to identify any unusual trends and identify unusual items for further testing. Assessing and testing the adequacy and completeness of the Group's disclosures in respect of revenue from operations. We made enquiries of the management and obtained written representations with respect to the above-mentioned procedures which may impact revenue recognition.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Parent's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, for example, Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholders Information but does not include the consolidated financial statements, standalone financial statements and our auditor's reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance. We have nothing to report in this regard.

Responsibilities of management and Those Charged with Governance for the Consolidated Financial Statements

The accompanying consolidated financial statements have been approved by the Parent's Board of Directors. The Parent's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated total comprehensive income, consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act.

The respective Board of Directors of the entities included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of each entity and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Parent, as aforesaid.

In preparing the consolidated financial statements, the respective management and Board of Directors of the entities included in the Group are responsible for assessing the ability of each entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the

going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the entities included in the Group are responsible for overseeing the financial reporting process of each entity.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements:

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Group has an adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of such entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of financial information of such entities.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

- a) We did not audit the financial statements of two step down foreign subsidiaries namely Chembond Water Technologies (Malaysia) Sdn. Bhd. & Chembond Water Technologies (Thailand) Limited included in the Consolidated Financial Statement, whose financial statements, without giving effect to elimination of intra-Group transactions, reflect total asset of Rs. 372.95 lakhs as at March 31, 2026, total revenue from operations of Rs. 176.24 lakhs and Rs. 615.53 lakhs for the quarter and year ended March 31, 2026 respectively, total profit after tax of Rs. 22.97 lakhs and Rs. 174.32 lakhs for the quarter and year ended March 31, 2026 respectively, total comprehensive income of Rs. 22.97 lakhs and Rs. 174.32 lakhs for the quarter and year ended

March 31, 2026 respectively, as considered in the consolidated financial statement. These financial statements have been audited by the other auditors, whose report have been furnished to us by the management and our opinion on the Statement, in so far as it relates to the amounts and disclosure included in respect of this subsidiaries is based solely on the report of the other auditors and the procedures performed by us as stated under the Auditors Responsibilities section above.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143 (3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - b. In our opinion proper books of account as required by law relating to preparation of the consolidated financial statements have been kept by the Company so far as it appears from our examination of those books except for the matters stated in 2(vi) below.
 - c. The consolidated Balance Sheet, the consolidated statement of Profit and Loss including Other Comprehensive Income, the consolidated statement of changes in equity and the consolidated cash flow statement dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of these consolidated financial statements.
 - d. In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act.
 - e. On the basis of the written representations received from the directors as on March 31, 2026, taken on record by the Board of Directors of the Parent, its subsidiaries Step down subsidiaries and step down associates, incorporated in India and the reports of the statutory auditors of those companies, none of the directors of the Group is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164 (2) of the Act;
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure - B".
2. With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

- i. the consolidated financial statements disclose impact of pending litigations on the financial position of the Group. – Refer Note no. 46 to the consolidated financial statements;
 - ii. the Group does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. there has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company and its subsidiary companies incorporated in India.
 - a. The respective managements of the Company and its subsidiary companies, incorporated in India whose financial statements have been audited under the Act have represented to us and auditors of such subsidiaries, respectively that, to the best of their knowledge and belief, as disclosed in Note no. 50(C) to the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Company or its subsidiary companies, to or in any persons or entities, including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company, or any such subsidiary companies ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf the Ultimate Beneficiaries;
 - b. The respective managements of the Company and its subsidiary companies, incorporated in India whose financial statements have been audited under the Act have represented to us and auditors of such subsidiaries respectively that, to the best of their knowledge and belief, as disclosed in the note no. 50(D) to the accompanying consolidated financial statements, no funds have been received by the Company or its subsidiary companies, including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Company, or any such subsidiary companies, shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
 - c. Based on such audit procedures performed, as considered reasonable and appropriate in the circumstances, nothing has come to our attention that causes us to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.
 - iv. The dividend declared and paid during the year by the Company and its Indian subsidiaries is in compliance with Section 123 of the Act.
 - v. Based on our examination which included test checks, the Group has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software / application. Further, based on the information and documents provided by the management during our audit, we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved in accordance with the requirements of section 128(5) of the Companies Act, 2013 for record retention.
3. With respect to the matter to be included in the Auditors' Report under section 197(16):

In our opinion and according to the information and explanations given to us and the reports of the statutory auditors of its subsidiaries incorporated in India, the Company and its subsidiaries where applicable has paid and / or provided remuneration to its directors during the year ended 31st March, 2026 in accordance with the provisions of Section 197 of the Act.
 4. With respect to the matters specified in paragraph 3(xxii) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order" / "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us and auditors of the respective companies included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports.

For **S H B A & CO LLP**
Chartered Accountants
Firm Registration No. 101046W / W100063

Jatin A. Thakkar
Partner
Membership No.: 134767
UDIN: 26134767KXZHRI8075

Place: Mumbai
Date: 16th May 2026

Annexure - A List of Subsidiaries & Associate included in the Consolidated Financial Statements

Sr. No.	Name of the entity	Relationship
1.	Chembond Water Technologies Limited	Subsidiary Company
2.	Chembond Calvatis Industrial Hygiene Systems Limited	Subsidiary Company
3.	Chembond Distribution Limited	Subsidiary Company
4.	Chembond Water Technologies (Malaysia) Sdn. Bhd.	Step down Foreign Subsidiary Company
5.	Chembond Water Technologies (Thailand) Limited	Step down Foreign Subsidiary Company

Annexure - B to the Independent Auditors' Report

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date for the year ended 31st March 2026)

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of the Company for the year ended 31st March 2026, we have audited the internal financial controls over financial reporting of Chembond Chemicals Limited (formerly Chembond Chemical Specialties Limited) ("the Company") and its subsidiaries which are incorporated in India as of 31st March, 2026.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Company and its subsidiary companies, which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the respective internal control over financial reporting criteria established by the Company and its subsidiary companies incorporated in India considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in Other Matter paragraph below is sufficient and appropriate to provide a basis for our audit

opinion on the internal financial controls system over financial reporting of the Company.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper Management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Company and its subsidiaries incorporated in India have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company and its subsidiaries incorporated in India considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For S H B A & CO LLP

Chartered Accountants

Firm Registration No. 101046W / W100063

Jatin A. Thakkar

Partner

Membership No.: 134767

Place: Mumbai

Date: 16th May 2026

Consolidated Balance Sheet as at 31st March, 2026

(in ₹ lakhs except otherwise stated)

Particulars	Notes	As at 31/03/2026	As at 31/03/2025
ASSETS			
Non-current assets			
(a) Property, plant and equipment	2	2,233.19	2,081.20
(b) Capital work-in-progress	2	3.65	30.27
(c) Other Intangible Assets	2	40.88	26.73
(d) Financial Assets			
i) Investments	3	-	2.01
ii) Other financial assets	4	786.31	680.81
(e) Deferred tax Assets (net)	5	191.24	261.42
(f) Income tax asset (net)	6	463.39	243.05
(f) Other non-current assets	7	0.40	0.52
Total Non-current assets		3,719.05	3,326.01
Current Assets			
(a) Inventories	8	2,344.57	1,825.90
(b) Financial Assets			
i) Investments	9	3,049.82	3,543.99
ii) Trade receivables	10	11,436.24	10,035.61
iii) Cash and cash equivalents	11	1,210.47	710.21
iv) Bank balances other than (iii) above	12	2,425.20	1,875.34
v) Loans	13	125.00	2.66
vi) Other financial assets	14	125.47	112.76
(c) Other current assets	15	49.29	25.49
(d) Other current assets	16	881.80	154.32
Total current assets		21,647.86	18,286.28
Total Assets	Total	25,366.91	21,612.29
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share capital	17	1,344.83	-
(b) Equity Shares pending allotment (upon merger)		-	1,344.83
(c) Other equity	18	19,353.93	16,076.29
		20,698.75	17,421.12
(d) Non Controlling interest	19	43.53	61.28
Total Equity		20,742.27	17,482.40
Liabilities			
1) Non-Current Liabilities			
(a) Provisions	20	129.32	29.81
(b) Deferred tax liabilities (net)	21	147.97	194.10
(c) Other non-current liabilities	22	105.61	101.52
Total Non-current liabilities		382.89	325.43
2) Current liabilities			
(a) Financial liabilities			
i) Trade payables			
Total o/s dues of micro and small enterprises	23	1,229.38	625.03
Total o/s dues of creditors other than micro and small enterprises	23	1,890.99	2,080.39
ii) Other Financial Liabilities	24	2.51	-
(b) Other current liabilities	25	1,009.36	919.75
(c) Provisions	26	107.08	75.48
(d) Current Tax Liabilities (Net)	27	2.41	103.79
Total current liabilities		4,241.73	3,804.44
Total Equity & Liabilities	Total	25,366.91	21,612.29
Material Accounting Policies, key accounting estimates and judgements and notes on financial statements.	1-57		

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

DIN: 00083853

Sameer V. Shah

Director

DIN: 00105721

Sushil U. Lakhani

Independent Director

DIN: 01578957

Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Consolidated Statement of Profit and Loss for the year ended 31st March 2026

(in ₹ lakhs except otherwise stated)

Particulars	Notes	2025-2026	2024-2025
Revenue From Operations	28	32,615.06	29,227.34
Other Income	29	395.68	582.98
Total Revenue		33,010.75	29,810.32
Expenses :			
Cost of Materials Consumed	30	13,450.60	11,147.37
Purchases of Stock-in-trade	31	2,813.34	3,216.95
Changes in Inventories of Finished goods, Work-in-progress and Stock-in-Trade	32	(81.97)	(19.64)
Employee Benefits Expense	33	6,211.25	5,187.44
Finance Costs	34	68.28	66.76
Depreciation and Amortisation expense	35	535.35	493.26
Other Expenses	36	5,487.99	5,501.21
Total Expenses		28,484.84	25,593.35
Profit before share of profit/(Loss) of an associate and exceptional items		4,525.90	4,216.98
Share of Profit/(Loss) of Step Down Associate		-	0.45
Profit before Exceptional items and Tax		4,525.90	4,217.43
Exceptional Items		-	-
Profit before Tax		4,525.90	4,217.43
Tax Expense			
Current Tax		1,116.45	1,191.31
Deferred Tax		9.07	(65.78)
Short/Excess provision of tax of earlier years		(77.64)	-
Total Tax Expense		1,047.87	1,125.53
Profit for the Year		3,478.03	3,091.90
Other Comprehensive Income			
1 i) Items that will not be reclassified to profit or loss		58.71	(27.83)
ii) Income Tax relating to items that will not be reclassified to profit or loss		(14.82)	7.00
2 i) Items that will be reclassified to profit or loss		-	-
ii) Income Tax relating to items that will be reclassified to profit or loss		-	-
Other Comprehensive Income		43.90	(20.83)
Total Comprehensive Income		3,521.92	3,071.07
Profit attributable to:			
Owners of the Company		3,496.10	3,104.23
Non Controlling Interests		(18.07)	(12.33)
Other Comprehensive Income attributable to-			
Owners of the Company		43.58	(21.09)
Non Controlling Interests		0.32	0.26
Total Comprehensive Income attributable to-			
Owners of the Company		3,539.68	3,083.15
Non Controlling Interests		(17.76)	(12.07)
Earning Per Equity Share of Face Value of ₹ 5 each	37		
Basic (in ₹)		13.00	11.54
Diluted (in ₹)		13.00	11.54

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

DIN: 00083853

Sameer V. Shah

Director

DIN: 00105721

Sushil U. Lakhani

Independent Director

DIN: 01578957

Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Consolidated Statement of Changes in Equity for the year ended 31st March 2026

(in ₹ lakhs except otherwise stated)

(a) Equity share capital

Particulars	No. of Shares	(Rs. In lakhs)
Restated Balance as at 31 March 2024 (Pending Allotment)	2,68,96,576	1,344.83
Changes in Equity share capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	-	-
Changes in equity share capital during the current year	-	-
Balance as at 31 March 2025 (Pending Allotment)	2,68,96,576	1,344.83
Changes in Equity share capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	-	-
Changes in equity share capital during the current year*	-	-
Balance as at 31 March 2026	2,68,96,576	1,344.83

*Date of allotment is May 13, 2025

(b) Other Equity

Particulars	Reserves and Surplus			Items of other Comprehensive Income			Other Equity attributable to		
	Capital Reserves	General Reserve	Share Premium	Retained earnings	Foreign currency translation reserve	Remeasurements of the net defined benefit Plans	Non-controlling interest	Shareholders of the Company	Total Other Equity
Balance as at 31st March 2024	827.81	971.22	38.70	11,170.77	-	(3.28)	73.36	13,005.22	13,005.22
Profit for the year	-	-	-	3,091.64	-	-	(12.33)	3,091.64	3,079.30
Other comprehensive income for the year	-	-	-	-	-	(20.57)	0.26	(20.57)	(20.31)
Total comprehensive income for the year	-	-	-	3,091.64	-	(20.57)	(12.08)	3,071.07	3,058.99
Balance as at 31st March 2025	827.81	971.22	38.70	14,262.41	-	(23.85)	61.28	16,076.29	16,137.57
Profit for the year	-	-	-	3,496.10	-	-	(18.07)	3,496.10	3,478.03
Dividend Paid	-	-	-	(336.21)	-	-	-	(336.21)	(336.21)
Other comprehensive income for the year	-	-	-	-	-	43.58	0.32	43.58	43.90
Foreign currency translation reserve	-	-	-	-	74.16	-	-	74.16	74.16
Total comprehensive income for the year	-	-	-	3,159.89	74.16	43.58	(17.76)	3,277.63	3,259.88
Balance as at 31st March 2026	827.81	971.22	38.70	17,422.31	74.16	19.73	43.53	19,353.93	19,397.45

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On behalf of Board of Directors of
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Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Consolidated Cash Flow Statement for the year ended 31st March 2026

(in ₹ lakhs except otherwise stated)		
Particulars	2025-2026	2024-2025
A Cash Flow from Operating Activities		
Profit before tax	4,525.90	4,216.98
Adjustments for :		
Depreciation and amortisation	535.35	493.26
Effect of Exchange Rate Fluctuation arising out of consolidation	74.16	0.00
Finance Cost	68.28	66.76
Interest Income	(0.60)	-
Net (Gain) / Loss on disposal / Fair valuation of investments	(63.39)	(229.50)
Net (Gain) / Loss on Sale of Property, plant & equipments	15.32	(13.28)
Net (Gain) / Loss on Unrealised Foreign Exchange Fluctuation	119.94	40.69
Interest from fixed depsoits and loans at effective interest rate	(206.13)	(163.13)
Provision for Expenses	(437.45)	27.17
Operating Profit before working capital changes	4,631.39	4,438.94
Adjustments for Working Capital Changes:		
Trade and Other Receivables	(2574.99)	(2,492.96)
Inventories	(518.68)	(92.24)
Trade and Other Payables	675.31	250.46
Cash generated from operations	2,213.03	2,104.20
Income taxes paid (Net of Refund)	(1384.33)	(1,125.53)
Net Cash from Operating Activities (A)	828.70	978.67
B Cash Flow from Investing Activities		
Purchase of Property, plant & equipments	(690.99)	(457.99)
Proceeds from Sale of Property, plant & equipments	0.80	15.43
Purchase of Investments	(1223.28)	(979.99)
Sale of Investments	1782.85	407.00
Interest from fixed depsoits and loans at effective interest rate	206.13	163.13
Net Cash used in Investing Activities (B)	75.50	(852.41)
C Cash Flow from Financing Activites		
Finance Cost	(68.28)	(66.76)
Dividend Paid	(336.21)	-
Interest Income	0.60	-
Net Cash from Financing Activities (C)	(403.89)	(66.76)
Net (Decrease)/Increase in Cash & Cash Activities (A+B+C)	500.26	59.49
Opening Balance of Cash and Cash Equivalents	710.21	650.72
Closing Balance of Cash and Cash Equivalents	1,210.47	710.21

Components of Cash and Bank balance:		
Particulars	2025 - 2026	2024 - 2025
1) Cash & Cash Equivalents:		
Cash on hand	0.07	0.03
Balances with banks:		
- in current accounts	1,210.40	710.18
Total	1210.47	710.21

- 2) The above cashflow statement has been prepared under the indirect method as set out in the IND-AS 7, "Cash Flow Statements.
- 3) The figures for the corresponding previous period have been regrouped wherever necessary, to make them comparable.

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

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**On behalf of Board of Directors of
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Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Notes to the Consolidated Financial Statements For the year ended March 31, 2026

COMPANY INFORMATION

Chembond Chemicals Limited ("the Company") (Formerly Chembond Chemical Specialties Limited) is a public limited Company domiciled in India and incorporated under the provisions of the Companies Act, 2013. The Registered office of the Company is situated at Chembond Centre, EL-37, MIDC Mahape, Navi Mumbai -400710, Maharashtra.

These consolidated financial statements comprise the Company and its subsidiaries and Step-Down Subsidiaries (collectively the 'Group' and individually 'Group companies').

The Group is primarily engaged in the business of manufacturing of specialty chemicals, equipment and providing water management solutions. Its operations also include the sourcing and fabrication of equipment such as biowheels, biomembranes, vessels, etc., along with the provision of related technical services.

1. Basis of Preparation, Material Accounting Policies, Key Accounting estimates and Judgements and Recent Accounting Pronouncements

1.1 Basis of preparation of consolidated financial statements and presentation

The consolidated financial statements of the Group are prepared in Compliance with Indian Accounting Standards ('Ind AS') notified under Section 133 of the Companies Act, 2013, read together with the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act. The consolidated Statements are prepared under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values.

The accounting policies have been applied consistently over all the periods presented in these consolidated financial statements except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The consolidated financial statements are presented in Indian Rupees (₹) which is also the Company's functional currency and all values are rounded to the nearest Lakhs, except when otherwise indicated. The accounting policies have been applied consistently over all the periods presented in these consolidated financial statements except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The consolidated financial statements are presented in Indian Rupees (INR) which is also the Company's functional currency and all values are rounded to the nearest Lakhs, except when otherwise indicated.

Basis of consolidation

Subsidiaries are all entities over which the Company has control. Control exists when the company is exposed to or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date that control ceases.

The group combines the financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed wherever necessary to ensure consistency with the policies adopted by the group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit and loss, consolidated statement of changes in equity and balance sheet respectively.

Sr. No	Name of Group Companies.	Country of Incorporation	Proportion of ownership interest either directly or through subsidiary
	Direct Subsidiaries		
1.	Chembond Water Technologies Limited (CWTL)	India	100%
2.	Chembond Calvatis Industrial Hygiene Systems Limited (CCIHSL)	India	55%
3.	Chembond Distribution Limited (CDL)	India	100%
	Step-Down Subsidiaries		
4.	Chembond Water Technologies (Malaysia) SDN. BHD.	Malaysia	100%
5.	Chembond Water Technologies (Thailand) Limited	Thailand	100%

1.2 Summary of Material accounting policies

a) Property, Plant and Equipment

The cost of an item of Property, Plant and Equipment ('PPE') is recognised as an asset if, and only if, it is probable that the future economic benefits associated with the item will flow to the Group and the cost can be measured reliably,

PPE are initially recognised at cost. The initial cost of PPE comprises its purchase price (including import duties and non-refundable purchase taxes but excluding any trade discount and rebates), and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

After initial recognition, PPE are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Subsequent expenditure relating to PPE is capitalized only when it is probable that future economic benefits associated with these will flow to the Group and the cost of the item can be measured reliably. When an item of PPE is replaced, then its carrying amount is derecognised and the cost of the new item of PPE is recognised. Further, in case the replaced part was not depreciated separately, the cost of the replacement is used as an indication to determine the cost of the replaced part at the time it was acquired. All other repair and maintenance cost are recognised in Statement of profit and loss as incurred. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

An item of PPE and any significant part initially recognised is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gains or losses arising from de-recognition of PPE are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of profit and loss when the PPE is derecognised.

The Group identifies and determines cost of each component/part of the asset separately, if the component/part has a cost which is significant to the total cost of the asset and has useful life that is materially different from that of the remaining asset.

Depreciation

Depreciation on PPE (other than free hold and lease hold land) has been provided based on useful life of the assets in accordance with Schedule II of the Companies Act, 2013, on Written Down Value Method except two Step down Subsidiaries which follow Straight Line Method.

Freehold land is not depreciated. Leasehold land and leasehold improvements are amortized over the primary period of lease. Depreciation methods, useful lives and residual value are reviewed at each reporting date and adjusted prospectively, if appropriate.

The useful life as estimated by the management for the different category of assets recognized in the books are as under:

Asset type	Management estimated useful life
Building (other than factory buildings)	60 Years
Factory Building	30 Years
Furniture & fittings	10 Years
Vehicles	8 Years
Electrical Fittings & Installations	10 years
Office & other equipment's	2-10 Years
Equipment & Machinery	2-15 Years
Computer Hardware	3-5 Years

b) Intangible Assets

Intangible Assets are stated at historical cost less accumulated amortisation and accumulated impairment loss, if any. Profit or Loss on disposal of intangible assets is recognised in the Statement of Profit and Loss.

Amortisation

Intangible assets are amortized on a systematic basis over their useful life, on Written Down Value Method. Depreciation methods, useful lives and residual value are reviewed at each reporting date and adjusted prospectively, if appropriate.

The useful life as estimated by the management for intangible assets recognized in the books are as under:

Asset type	Management estimated useful life
Computer Software	5 years
Other Intangible Assets	3- 5 years

c) Capital Work in Progress & Capital Advances

Capital work-in-progress comprises the cost of assets that are yet not ready for their intended use at the balance sheet date. Advances given towards acquisition of fixed assets outstanding at each balance sheet date are classified as Capital Advances under Other Non-Current Assets.

d) Revenue Recognition

Revenue is measured at the transaction price of consideration received or receivable. Amounts disclosed

as revenue are net of returns, trade discount or rebates and applicable taxes and duties collected on behalf of the government and which are levied on such sales.

The Group recognises revenue when the amount of revenue can be reliably measured and it is probable that future economic benefits will flow to the Group.

i. Revenue from sales is recognised when goods are supplied and control over the Goods sold is transferred to the buyer which is on dispatch/ delivery as per the terms of contracts and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sales of the goods. This is considered the appropriate point where the performance obligations in the contracts are satisfied as the Group no longer has control over the inventory.

ii. Revenue from services is recognised pro-rata as and when services are rendered over a specified period of time. The Group collects goods and service tax on behalf of the government and therefore it is not an economic benefit flowing to the Group. Hence it is excluded from the revenue. .

iii. Interest income is recognised using effective interest method on time proportion basis taking in to account the amount outstanding.

iv. Dividend income from investment is recognised when the Company's right to receive is established by the reporting date, which is generally when shareholders approve the dividend.

e) Leases:

The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a defined period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified assets, the Group assesses whether: (i) the contract involves the use of an identified asset (ii) the Group has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Group has the right to direct the use of the asset.

Group as a lessee

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease

incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policy on "(g) - Impairment of assets".

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Group as a lessor

Rental income from operating lease is generally recognised on a straight-line basis over the term of the relevant lease. Where the rentals are structured solely to increase in line with expected general inflation to

compensate for the Group's expected inflationary cost increases, such increases are recognised in the year in which such benefits accrue. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Amounts due from lessees under finance leases are recorded as receivables at the Group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

f) Inventories:

Inventories are valued at lower of the cost determined on weighted average basis or net realisable value. The comparison of cost and net realisable value is made on an item-by-item basis. Damaged, unserviceable and inert stocks are valued at net realizable value.

Cost of raw materials, packing materials and stores spares and consumables Stocks is determined so as to exclude from the cost, taxes and duties which are subsequently recoverable from the taxing authorities.

Cost of finished goods and work-in-progress includes the cost of materials, an appropriate allocation of overheads and other costs incurred in bringing the inventories to their present location and condition.

g) Impairment of Assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if event or changes are indicative in circumstances indicate that they might be impaired. Assets that have a definite useful life are tested for impairment whenever events or changes in circumstances that indicate that the carrying amount may not be recoverable. Management periodically assesses using external and internal sources, whether there is an indication that an asset may be impaired. An Impairment loss is recognised for the amount by which the assets carrying amount exceeds its recoverable amount. An impairment loss is charged to the Profit and Loss Account in the year in which an asset is identified as impaired. An impairment loss recognized in prior accounting periods is reversed if there has been change in the estimate of the recoverable amount.

h) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments

also include derivative contracts such as foreign currency foreign exchange forward contracts, futures and currency options.

Financial assets

Classification

The Group shall classify financial assets as subsequently measured at amortised cost, fair value through other comprehensive income (FVOCI) or fair value through profit and loss (FVTPL) on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Debt instruments

- A 'debt instrument' is measured at the amortised cost if both the following conditions are met:
 - a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
 - b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.
- After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit and loss.
- Debt instruments included within the fair value through profit and loss (FVTPL) category are measured at fair value with all changes recognized in the statement of profit and loss.

Equity instruments

- The Group subsequently measures all equity investments in companies/Mutual funds other than equity investments in subsidiaries, at fair value through profit and loss. Dividends from such investments are recognized in profit and loss as other income when the Group's right to receive payments is established.

De-recognition

A financial asset is derecognized only when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.
- When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.
- Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

In accordance with Ind-AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, and bank balance
- a) Trade receivables or any contractual right to receive cash or another financial asset that result from transaction that are within the scope of Ind AS 115.- The Group applies the simplified approach prescribed under Ind AS 109, which requires recognition of lifetime expected credit losses from the date of initial recognition of the receivables. The Group determines impairment allowance using historical default rates, adjusted for forward-looking information and estimates. Such estimates and assumptions are reviewed at each reporting date.

Financial liabilities

Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

Financial liabilities at fair value through profit and loss

Financial liabilities at fair value through profit and loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit and loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by Ind-AS 109.

Gains or losses on liabilities held for trading are recognised in the profit and loss.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

Hedge accounting

Forward exchange contracts entered to hedge highly probable forecast revenues are recorded using the principles of hedge accounting as per Ind AS 109. Such forward exchange contracts which qualify for cash flow hedge accounting and where the conditions of Ind AS 109 have been met are initially measured at fair value and are re-measured at subsequent reporting dates. Changes in the fair value of these derivatives that are designated and effective as hedges of the future cash flows are recognized directly under shareholder's funds in the cash flow hedging reserve and the ineffective portion is recognised immediately in the statement of profit and loss.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes the Group's risk management objective and

strategy for undertaking hedge, the hedging/economic relationship, the hedged item or transaction, the nature of the risk being hedged, hedge ratio and how the entity will assess the effectiveness of changes in the hedging instrument's fair value in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value of cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedge accounting is discontinued when the hedging instrument expires or is sold or terminated or exercised or no longer qualifies for hedge accounting. Cumulative gain or loss on the hedging instrument recognised in shareholder's funds is transferred to statement of profit and loss when the forecasted transaction occurs. If a hedged transaction is no longer expected to occur, the net cumulative gain or loss recognised in shareholder's funds is transferred to the statement of profit and loss.

i) Fair Value Measurement

The Group's measures Financial Instruments at fair value at each Balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, In the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. This includes quoted equity instruments, government securities and mutual funds (includes FMP) that have quoted price.

Level 2: Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) such as derivative financial instruments.

Level 3: Inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. This includes unquoted equity shares which are valued at cost.

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

j) Foreign Currency Transactions and Translation:

The functional currency of the Company (i.e. the currency of the primary economic environment in which the Company operates) is the Indian Rupee (₹). The financial statements have been rounded off to the nearest ₹ Lakhs.

On initial recognition, all foreign currency transactions are recorded at exchange rates prevailing on the date of the transaction. Monetary assets and liabilities, denominated in a foreign currency, are translated at the exchange rate prevailing on the balance sheet date and the resultant exchange gains or losses are recognised in the Consolidated Statement of Profit and Loss.

Non-monetary assets and liabilities that all are measured in terms of historical cost in foreign currencies are not retranslated.

k) Trade Receivables

Trade receivables that do not contain a significant financing component are measured at transaction price Refer accounting policy on "(g) Impairment of Financial Assets" for the Group's approach towards recognition and assessment of Expected Credit Loss (ECL).

l) Trade Payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. The amounts are usually unsecured. Trade and other payables are presented as current liabilities unless payment is not due within twelve months after the reporting period. They are recognised initially at their fair value.

m) Income Taxes

Income tax expenses comprises of current and deferred tax expense and is recognised in the statement of profit or loss except to the extent that it relates to items recognized directly in equity or in OCI, in which case, the tax is also recognised in directly in equity or OCI respectively.

Current tax:

Current tax is the amount expected tax payable or recoverable on the taxable profit or loss for the year and any adjustment to the tax payable or recoverable in respect of previous years. It is measured using tax rates enacted or substantively enacted by the end of reporting period. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax:

Deferred Income Tax is recognised using the Balance sheet approach. Deferred income tax assets and liabilities are recognised for deductible and taxable temporary differences arising between the tax base of assets and their carrying amount, except when the deferred income tax arises from the initial recognition of an assets or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

Deferred income tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred tax assets and liabilities are measured using substantively enacted tax rates expected to apply to taxable income in the years in which the temporary differences are expected to be received or settled.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

n) Cash and Cash Equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash in hand, demand deposits with banks, other short term highly liquid investments with maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown in current liabilities in the balance sheet.

o) Employee Benefits

• Short term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits and they are recognized in the period in which the employee renders the related service. The Group recognizes the undiscounted amount of short term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid.

Post Employment Benefits

I. Defined Contribution Plan

Defined contribution plans are employee state insurance scheme and Government administered pension fund scheme for all applicable employees and superannuation scheme for eligible employees.

Recognition and measurement of defined contribution plans:

The Group recognizes contribution payable to a defined contribution plan as an expense in the Statement of Profit and Loss when the employees render services to the Group during the reporting period. If the contributions payable for services received from employees before the reporting date exceeds the contributions already paid, the deficit payable is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the reporting date, the excess is recognized as an asset to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund.

Provident Fund scheme

The Group makes specified monthly contributions towards Employee Provident Fund scheme in accordance with the statutory provisions.

Pension Scheme:

The Group operates a defined contribution pension plan for certain specified employees and is payable upon the employee satisfying certain conditions, as approved by the Board of Directors.

II. Defined Benefit plans:

Gratuity scheme

The Group operates a defined benefit gratuity plan for employees. The Group contributes to two separate funds administered by LIC and HDFC, towards meeting the Gratuity obligation.

Recognition and measurement of Defined Benefit plans:

The cost of providing defined benefits is determined using the Projected Unit Credit method with actuarial valuations being carried out at each reporting date. The defined benefit obligations recognized in the Balance Sheet represent the present value of the defined benefit obligations as reduced by the fair value of plan assets, if applicable. Any defined benefit asset (negative defined benefit obligations resulting from this calculation) is recognized representing the present value of available refunds and reductions in future contributions to the plan.

All expenses represented by current service cost, past service cost, if any, and net interest on the defined benefit liability / (asset) are recognized in the Statement of Profit and Loss. Remeasurements of the net defined benefit liability/ (asset) comprising actuarial gains and losses and the return on the plan assets (excluding amounts included in net interest on the net defined benefit liability/asset), are recognized in Other Comprehensive Income. Such remeasurements are not reclassified to the Statement of Profit and Loss in the subsequent periods.

The Group presents the above liability/(asset) as current and non-current in the Balance Sheet as per actuarial valuation by the independent actuary.

Other Long Term Employee Benefits:

The Group does not allow encashment of leave Balance.

p) Research and Development

Revenue expenditure on Research and Development is charged to Profit and Loss Account as incurred. Capital expenditure on assets acquired for Research and Development is added to PPE and depreciated in accordance with the policies stated for Property, Plant and Equipment and Intangible Assets.

q) Borrowing Cost

Borrowing costs, that are, attributable to the acquisition, construction or production of qualifying are capitalized as part of the costs of such assets. A qualifying asset is one that necessarily takes a substantial period of time to get ready for its intended use or sale. All other borrowing

costs are expensed in the period in which they occur. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

r) Earnings per share

The Company presents basic and diluted earnings per share ("EPS") data for its equity shares. Basic EPS is calculated by dividing the profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to equity shareholders and the weighted average number of equity shares outstanding for the effects of all dilutive potential ordinary shares, which includes all stock options granted to employees.

The number of equity shares and potentially dilutive equity shares are adjusted retrospectively for all periods presented for any share splits and bonus shares issues including for changes effected prior to the approval of the financial statements by the Board of Directors.

s) Current / Non-Current Classification:

The Group presents assets and liabilities in the balance sheet based on current/non-current classification as per IND AS 1

An asset is treated as current when it is:

- (i) Expected to be realised or intended to be sold or consumed in normal operating cycle
- (ii) Held primarily for the purpose of trading
- (iii) Expected to be realised within twelve months after the reporting period, or
- (iv) Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- (i) It is expected to be settled in normal operating cycle.
- (ii) It is held primarily for the purpose of trading
- (iii) It is due to be settled within twelve months after the reporting period, or
- (iv) There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all their liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Group has identified twelve months as its normal operating cycle.

t) Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognized for liabilities that can be measured only by using a substantial degree of estimation, if

- (a) the Group has a present obligation as a result of a past event;
- (b) a probable outflow of resources is expected to settle the obligation; and
- (c) the amount of the obligation can be reliably estimated.

Reimbursement expected in respect of expenditure required to settle a provision is recognised only when it is virtually certain that the reimbursement will be received.

Contingent liability is disclosed in case of

- (a) a present obligation arising from past events, when it is not probable that an outflow of resources will be required to settle the obligation;
- (b) a present obligation when no reliable estimate is possible; and
- (c) a possible obligation arising from past events where the probability of outflow of resources is not remote.

Contingent Assets are neither recognised, nor disclosed.

Provision, Contingent Liabilities and Contingent Assets are reviewed at each balance Sheet date.

u) Dividend

The Group recognises a liability to make cash distributions to equity holders when the distribution is authorised and the distribution is no longer at the discretion of the Group. As per the Companies Act, 2013 in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

v) Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker of the Group is responsible for allocating resources and assessing performance of the operating segments.

1.3 Key accounting estimates and judgements

The preparation of the Group's consolidated financial statements requires the management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

The areas involving critical estimates or judgements are:

- a. **Property Plant & Equipment** - Property, plant and equipment represent a significant proportion of the asset base of the Group. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives and residual values of Group's assets are determined by management at the time the asset is acquired and reviewed at the end of each reporting period. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology.
- b. **Provisions** - Provision is recognised when the Company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. These are reviewed at each balance sheet date adjusted to reflect the current best estimates.
- c. **Taxes** - Significant judgements are involved in determining the provision for income taxes, including amount expected to be paid / recovered for uncertain tax positions. In assessing the realizability of deferred tax assets arising from unused tax credits, the management considers convincing evidence about availability of sufficient taxable income against which such unused tax credits can be utilized. The amount of the deferred income tax assets considered realizable, however, could change if estimates of future taxable income changes in the future.
- d. **Defined Benefit Obligations** - The cost of defined benefit gratuity plans, and post-retirement medical benefit is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty.

1.4 Recent Accounting Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under the Companies (Indian Accounting Standards) Rules as issued from time to time.

During the year, MCA notified amendments to Ind AS 21 – The Effects of Changes in Foreign Exchange Rates, Ind AS 1 – Presentation of Financial Statements, Ind AS 7 – Statement of Cash Flows and Ind AS 107 – Financial Instruments: Disclosures, applicable from April 1, 2025.

The Group has evaluated the aforesaid amendments and concluded that the same do not have any material impact on its financial statements.

2. Property, plant and equipment, Intangibles and Capital work in progress as at 31st March 2026

(in ₹ lakhs except otherwise stated)

Description	GROSS BLOCK (AT COST)				DEPRECIATION INCLUDING AMORTISATION				NET BLOCK	
	As at 01.04.2025	Additions for the year	Disposal, Transfer & Adjustments	As at 31.03.2026	As at 01.04.2025	Additions for the year	Disposal, Transfer & Adjustments	As at 31.03.2026	As at 31.03.2026	As at 31.03.2025
Property, plant and equipment										
Tangible Assets										
Leasehold Land	32.90	-	-	32.90	4.16	0.97	-	5.14	27.76	28.74
Freehold Land	83.84	-	-	83.84	-	-	-	-	83.84	83.84
Buildings	1,665.28	203.40	5.57	1,863.11	545.83	132.77	1.41	677.19	1,185.91	1,119.45
Equipment & Machinery	1,750.41	297.19	56.79	1,990.82	1,110.72	311.01	52.45	1,369.28	621.53	639.69
Computers Hardware	138.41	20.85	13.18	146.08	108.97	22.13	11.10	120.00	26.08	29.44
Furniture & Fixtures	91.50	127.20	41.85	176.85	76.89	8.12	37.86	47.15	129.71	14.62
Electric Fittings & Installations	93.14	43.93	9.81	127.26	67.37	6.66	8.83	65.19	62.07	25.77
Vehicle	189.52	-	-	189.52	49.86	43.55	0.19	93.22	96.30	139.66
Sub- total	4,045.00	692.57	127.20	4,610.37	1,963.80	525.22	111.84	2,377.18	2,233.19	2,081.20
Intangible Assets										
Computer Software	97.18	29.18	2.76	123.60	70.45	15.59	3.31	82.73	40.88	26.73
Sub- total	97.18	29.18	2.76	123.60	70.45	15.59	3.31	82.73	40.88	26.73
Total	4,142.18	721.75	129.96	4,733.97	2,034.25	540.81	115.16	2,459.91	2,274.07	2,107.93
Previous Year	3,716.38	426.06	0.26	4,142.18	1,574.53	493.78	0.45	2,034.25	2,107.93	
Capitla WIP									3.65	

(i) Previous year figures have been regrouped and reclassified wherever necessary

(ii) Refer note 49 for Capitla Work in Progress Ageing

Property, plant and equipment, Intangibles and Capital work in progress as at 31st March 2025

Description	GROSS BLOCK (AT COST)				DEPRECIATION INCLUDING AMORTISATION				NET BLOCK	
	As at 01.04.2024	Additions for the year	Disposal, Transfer & Adjustments	As at 31.03.2025	As at 01.04.2024	Additions for the Year	Disposal, Transfer & Adjustments	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
Property, plant and equipment										
Tangible Assets										
Leasehold Land	32.90	-	-	32.90	3.12	1.04	-	4.16	28.74	32.90
Freehold Land	83.84	-	-	83.84	-	-	-	-	83.84	80.72
Buildings	1,665.28	-	-	1,665.28	394.12	151.71	-	545.83	1,119.45	1,271.15
Equipment & Machinery	1,492.57	258.10	0.26	1,750.41	826.87	284.23	0.37	1,110.72	639.69	664.54
Computers Hardware	117.91	20.50	0.00	138.41	94.47	14.50	-	108.97	29.44	23.82
Furniture & Fixtures	91.25	0.25	-	91.50	70.41	6.48	-	76.89	14.62	20.84
Electric Fittings & Installations	90.79	2.35	-	93.14	57.75	9.62	-	67.37	25.77	33.20
Vehicle	45.09	144.43	-	189.52	38.38	11.47	-	49.86	139.66	8.55
Sub- total	3,619.62	425.64	0.26	4,045.00	1,485.13	479.05	0.37	1,963.80	2,081.20	2,135.73
Intangible Assets										
Computer Software	96.76	0.42	-	97.18	55.79	14.74	0.08	70.45	26.73	42.00
Sub- total	96.76	0.42	-	97.18	55.79	14.74	0.08	70.45	26.73	42.00
Total	3,716.38	426.06	0.26	4,142.18	1,540.92	493.78	0.45	2,034.25	2,107.93	2,177.73
Previous Year	3,382.73	377.68	8.16	3,752.26	1,297.97	281.08	4.53	1,574.53	2,177.73	-
Capitla WIP		-	-	-	-	-	-	-	30.27	

(i) Refer note 49 for Capitla Work in Progress Ageing

(in ₹ lakhs except otherwise stated)

3	Financial Assets (Non-Current)	As at 31/03/2026	As at 31/03/2025
	Investments		
	Investment in equity instruments of subsidiaries amortised at cost (Unquoted)		
	Nil (20000) Equity Share Rewasoft Solutions Private Limited of ₹ 10/- each fully paid up	-	2.00
	Total*	-	2.00
4	Other Non- Current Financial Assets	As at 31/03/2026	As at 31/03/2025
	(Unsecured & considered good)		
	Bank Deposits with more than 12 months maturity	780.30	675.20
	Other Deposits	6.01	5.61
	Total	786.31	680.81
5	Deferred Tax Asset (Net)	As at 31/03/2026	As at 31/03/2025
	Deferred tax Asset		
	Others	63.58	3.38
	Other deductible temporary differences	146.19	286.78
	A	209.77	290.16
	Deferred tax Liability		
	Written down value of Property Plant & Equipment	0.15	0.34
	Investments at Fair Value	18.39	28.40
	B	18.53	28.75
	Total (A+B)	191.24	261.42
6	Income tax asset (net)	As at 31/03/2026	As at 31/03/2025
	Advance Income Tax (Net of Provision)	463.39	243.05
	Total	463.39	243.05
7	Other non-current assets	As at 31/03/2026	As at 31/03/2025
	Prepaid expenses	0.40	0.50
	Gratuity	-	0.02
	Total	0.40	0.52
8	Inventories	As at 31/03/2026	As at 31/03/2025
	(At lower of Cost or Net Realisable Value)		
	Raw Materials	1,109.51	737.61
	Packing Materials	64.93	52.97
	Finished Goods*	955.52	590.96
	Stock-in-Trade	245.04	444.92
	Work in Progress	8.58	34.51
		2,383.57	1,860.97
	Less: Stock Reserve	(39.00)	(35.08)
	Total	2,344.57	1,825.90

*Finished goods includes Stock in transit amounting to Rs. 176.71 lakhs as at 31st March 2026 (₹ 117.50 as at 31st March 2025)

(in ₹ lakhs except otherwise stated)

9	Investments (Current)	As at 31/03/2026	As at 31/03/2025
	Investments in Equity Shares carried at fair value through Profit and Loss (Quoted)	-	
	Investments in Mutual Funds carried at fair value through Profit and Loss		
	1,00,100.79 Units (PY 2,835.29) of ICICI Prudential Equity & Debt Fund	375.43	26.20
	67,338.92 (PY-1,01,856.841) Units of ICICI Pru Gilt fund	69.68	1,011.25
	1,02,084.80 units (PY 1,63,614.83 units) HDFC Balanced Advantage Fund - Regular Plan - Growth	493.57	796.90
	17,21,312.322 Units (PY 17,21,312.32) of Kotak Balance Advantage Fund	333.09	284.09
	5,716.36 units (PY 10,402.40 units) Unit of Kotak Liquid Regular Growth	314.89	540.06
	6,47,429.424 Units (PY 5,15,125.904) of ICICI Prudential Gilt Fund -Growth	651.69	30.06
	2,12,824.29 (PY-5,90,242.28) Units ICICI Prudential Balanced Advantage Fund	182.79	409.39
	NIL (PY 22,613.12) Units ICICI Pru Money Market Fund Reg (G)	-	84.18
	6,73,478.39 units (PY-3,25,900.11 units) Kotak Gilt Investement (G)	628.68	361.86
	Total	3,049.82	3,543.99
	Aggregate Market Value of Quoted Investments	3,049.82	3,543.99
	Aggregate amount of Quoted Investments at cost	2,310.12	3,216.17
10	Trade Receivables	As at 31/03/2026	As at 31/03/2025
	(a) Trade receivables considered good - Secured	-	-
	(b) Trade receivables considered good - UnSecured		
	(i) Considered Good	12,828.65	10,035.61
	(ii) Credit Impaired	(696.21)	1,133.65
	Total	12,132.45	11,169.26
	(c) Trade Receivables which have significant increase in Credit Risk		
	Less - Impairment Loss allowance (Refer note 10 III)	(696.21)	(1,133.65)
	Total	11,436.24	10,035.61
	I For Related party transactions Refer Note No. 42		
	II For Trade Receivables Ageing Schedule Refer Note No. 47		
	III Movement in Credit Impaired		
	Provision at the beginning of the year	1,133.65	1,106.47
	Add: Provision during the year	57.83	27.18
	Less: Reversal during the year	(495.28)	-
	Provision at the year end	696.21	1,133.65
11	Cash and Cash equivalents	As at 31/03/2026	As at 31/03/2025
	Balances with banks		
	In Current Accounts	1,210.40	710.18
	Cash on hand	0.07	0.03
	Total	1,210.47	710.21
12	Bank balances other than cash and cash equivalents	As at 31/03/2026	As at 31/03/2025
	Margin money (Including bank deposits with more than 3 months maturity)	2,425.20	1,875.34
	Total	2,425.20	1,875.34

(in ₹ lakhs except otherwise stated)

13	Loans	As at 31/03/2026	As at 31/03/2025
	(Unsecured & considered good)		
	Loan and advance to Employees	-	2.66
	Other Loans and Advances #	125.00	-
	Total	125.00	2.66
	# Unsecured loan given to Mayfair Housing Private Limited by Chembond Distribution Limited ("CDL") on 16th March, 2026 at a compound interest rate of 12% per annum payable on maturity, for the purpose of meeting short-term liquidity / working capital requirements and business expansion. Out of total outstanding amount of ₹ 125 Lakhs (PY: ₹ NIL Lakhs), the amount of ₹ 125 Lakhs (PY: ₹ NIL Lakhs) is receivable within 90 days and disclosed under Loans.		
14	Other Current Financial Assets	As at 31/03/2026	As at 31/03/2025
	(Unsecured & considered good)		
	Security Deposits	125.47	112.76
	Total	125.47	112.76
15	Current Tax (Net)	As at 31/03/2026	As at 31/03/2025
	Advance tax (Net of Provision)	49.29	25.49
	Total	49.29	25.49
16	Other Current Assets	As at 31/03/2026	As at 31/03/2025
	Prepaid expenses	69.24	58.69
	Advances for supply of goods and services	681.79	7.50
	Balances with Government Authorities	130.62	24.65
	Gratuity	0.16	4.32
	Advance to employees	-	59.15
	Total	881.80	154.32
17	Share Capital	As at 31/03/2026	As at 31/03/2025
	Authorised		
	2,80,10,000 (P.Y 2,80,10,000) Equity Shares of ₹5/- each	1,400.50	1,400.50
	Issued, Subscribed and Paid up		
	2,68,96,576 (P.Y 2,68,96,576) Equity Shares of ₹5/- each fully paid up	1,344.83	-
	Issued, Subscribed and Paid up (Pending Allotment upon Demerger)		
	2,68,96,576 (P.Y 2,68,96,576) Equity Shares of ₹ 5/- (₹ 5/-) each fully paid up	-	1,344.83
	Total	1,344.83	1,344.83
a	Reconciliation of the equity shares outstanding at the beginning and at the end of the reporting year:	No. of Shares	Paidup Value (₹ In lakhs)
	Balance as at 31 March 2024 (Pending Allotment)	2,68,96,576	1,344.83
	Changes in Equity share capital due to prior period errors	-	-
	Changes in equity share capital during the current year :	-	-
	Balance as at 31 March 2025 (Pending Allotment)	2,68,96,576	1,344.83
	Changes in equity share capital during the current year*	-	-
	Restated balance at the beginning of the current reporting period	-	-
	Balance as at 31 March 2026	2,68,96,576	1,344.83

* Date of allotment is May 13,2025

(in ₹ lakhs except otherwise stated)

b Details of Shareholders holding more than 5% Shares

Name of the Shareholder	As at 31/03/2026		As at 31/3/2025	
	% Held	No of Shares	% Held	No of Shares
Nirmal Vinod Shah	25.99%	69,91,413	13.35%	35,90,380.00
Padma Vinod Shah	12.57%	33,82,200	12.57%	33,82,200.00
Visan Holding Pvt. Ltd.	9.75%	26,21,260	9.75%	26,21,260.00
Sameer Vinod Shah	1.45%	3,88,657	12.54%	34,00,288.00

c Disclosure of shareholding of Promoters

Disclosure of shareholding of promoters as at March 31, 2026 is as follows:

Shares held by promoter at the end of the year		As at 31 st March 2026		As at 31 st March 2025		% change during the year
Sr. No.	Promoter Name	No. of shares	% Held	No. of shares	% Held	
1	Nirmal Vinod Shah	69,91,413	25.99%	35,90,380	13.35%	12.64%
2	Sameer Vinod Shah	3,88,657	1.45%	34,00,288	12.54%	(11.09%)
3	Padma Vinod Shah	33,82,200	12.57%	33,82,200	12.57%	-
4	Ashwin Ratilal Nagarwadia	10,00,000	3.72%	10,00,000	3.72%	-
5	Bhadresh D Shah	3,77,868	1.40%	3,77,868	1.40%	-
Total		1,21,40,138		1,17,50,736		

Disclosure of shareholding of promoters as at March 31, 2025 is as follows:

Shares held by promoter at the end of the year		As at 31 st March 2025		As at 31 st March 2024		% change during the year
Sr. No.	Promoter Name	No. of shares	% Held	No. of shares	% Held	
1	Nirmal Vinod Shah	35,90,380	13.35%	35,90,380	13.35%	-
2	Sameer Vinod Shah	34,00,288	12.54%	34,00,288	12.54%	-
3	Padma Vinod Shah	33,82,200	12.57%	33,82,200	12.57%	-
4	Ashwin Ratilal Nagarwadia	10,00,000	3.72%	10,00,000	3.72%	-
5	Bhadresh D Shah	3,77,868	1.40%	3,77,868	1.40%	-
Total		1,17,50,736		1,17,50,736		-

d Terms and rights attached to Equity Shares

The Company has only one class of Equity Shares having a par value of ₹ 5/- per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(in ₹ lakhs except otherwise stated)

18	Other Equity	As at 31/03/2026	As at 31/03/2025
	Capital Reserves		
	Balance at the beginning of the Year	827.81	827.81
	Balance at the end of the year	827.81	827.81
	General Reserve		
	Balance at the beginning of the Year	971.22	971.22
	Balance at the end of the year	971.22	971.22
	Securities Premium		
	Balance at the beginning of the Year	38.70	38.70
	Balance at the end of the year	38.70	38.70
	Retained Earnings		
	Balance at the beginning of the Year	14,262.41	11,170.77
	Add: Consolidated Profit for the Year	3,496.10	3,091.64
		17,758.51	14,262.41
	Less: Appropriations		
	Dividend Paid	(336.21)	-
	Balance at the end of the year	17,422.31	14,262.41
	Other Comprehensive Income (OCI)		
	Remeasurements of the net defined benefit Plans		
	Balance at the beginning of the Year	(23.85)	(3.28)
	Addition/ (Deduction) during the year	43.58	(20.57)
	Balance at the end of the year	19.73	(23.85)
	Foreign currency translation reserve		
	Balance at the beginning of the Year	-	-
	Add/(less): Changes during the year	74.16	-
	Balance at the end of the year	74.16	-
	Total	19,353.93	16,076.29
19	Non Controlling Interest	As at 31/03/2026	As at 31/03/2025
	Share Capital		
	Balance at the beginning of the year	22.50	22.50
	Balance at the end of the year	22.50	22.50
	Securities Premium		
	Balance at the beginning of the year	4.05	-
	Balance at the end of the year	4.05	4.05
	Retained Earnings		
	Balance at the beginning of the year	34.73	46.81
	Share or Profit/(Loss)	(18.07)	(12.33)
	Add: Non Controlling Interest (OCI)	0.32	0.26
	Balance at the end of the year	16.98	34.73
	Total	43.53	61.28
20	Provisions- Non Current	As at 31/03/2026	As at 31/03/2025
	Provision for Gratuity	129.32	29.81
	Total	129.32	29.81

(in ₹ lakhs except otherwise stated)

21	Deferred Tax Liability (Net)		
		As at 31/03/2026	As at 31/03/2025
	Deferred tax Liability		
	Written Down Value of Property Plant & Equipment	161.00	170.74
	Investments at Fair Value	22.71	48.54
	A	183.72	219.28
	Deferred tax Asset		
	Provision for Expected Credit Loss	31.03	17.09
	Gratuity	4.68	-
	Other Deductible Temporary Differences	0.03	8.09
	B	35.75	25.18
	Net Deferred Tax Liability	Total (A-B)	147.97
			194.10
22	Other Non- Current Liabilities		
		As at 31/03/2026	As at 31/03/2025
	Dealer Deposits	105.61	101.52
	Total	105.61	101.52
23	Trade Payables		
		As at 31/03/2026	As at 31/03/2025
	Total Outstanding Dues of Micro and Small Enterprises	1,229.38	625.03
	Total Outstanding Dues of Creditors other than Micro and Small Enterprises	1,890.99	2,080.39
	Total	3,120.37	2,705.42
a.	For Related party transaction Refer Note No.42		
b.	For Trade Payable Ageing Schedule Refer Note No 48		
		As at 31/03/2026	As at 31/03/2025
	Principal amount due to suppliers under MSMED Act, 2006	1,229.38	263.20
	Interest accrued and due to suppliers under MSMED Act, 2006 on the above amount	3.47	0.01
	Payment made to suppliers (other than interest) beyond the appointed day, during the year	1,120.24	71.24
	Interest paid/adjusted to suppliers under MSMED Act, 2006 (other than section 16)	-	-
	Interest paid/adjusted to suppliers under MSMED Act, 2006 (Section 16)	-	-
	Interest due and payable to suppliers under MSMED Act, 2006 for payments already made	-	-
	Interest accrued and remaining unpaid at the end of the year to suppliers under MSMED Act, 2006	3.47	-
The information regarding Micro, Small and Medium Enterprises has been determined to the extent such parties have been identified on the basis of declaration received from parties & information available with company. This has been relied upon by the Auditors.			
24	Other Current Financial Liabilities		
		As at 31/03/2026	As at 31/03/2025
	Unclaimed Dividend *	2.51	-
	Total	2.51	-
	* Not due for Deposit to Investors' Education and Protection Fund		
25	Other Current Liabilities		
		As at 31/03/2026	As at 31/03/2025
	Statutory Dues payable	142.74	214.43
	Employee benefits payable	651.66	659.27
	Creditors for expenses	27.84	-
	Advance Received From Customers	142.26	2.54
	Employee Reimbursement Payable	44.87	43.52
	Total	1,009.36	919.75

(in ₹ lakhs except otherwise stated)

		(in ₹ lakhs except otherwise stated)	
		As at 31/03/2026	As at 31/03/2025
26	Short-term Provisions		
	Provision for Expenses	-	5.24
	Provision for Gratuity	107.08	70.25
	Total	107.08	75.49
27	Current Tax Liabilities (Net)		
	Provision for Current Tax (Net of Advance Tax)	2.41	103.79
	Total	2.41	103.79
28	Revenue from Operations	2025-2026	2024-2025
	Sale of Goods	28,039.80	25,581.13
	Sale of Services	4,489.50	3,561.62
	Other Operating revenue		
	Miscellaneous Income	85.76	84.59
	Total	32,615.06	29,227.34
29	Other Income	2025-2026	2024-2025
	Net gain on sale of investments	106.65	67.71
	Interest at Effective Interest Rate	206.13	163.13
	Rent (Gross)	42.43	5.65
	Bad Debts Recovered	5.00	-
	Foreign Exchange Fluctuation Gain	4.95	16.35
	Miscellaneous Income	21.71	142.25
	Net Gain on fair valuation of investments	-	185.83
	Credit Balances Written Back	8.81	2.06
	Total	395.68	582.98
30	Cost of materials consumed	2025-2026	2024-2025
	Raw Materials Consumed	12,399.60	10,350.70
	Packing Materials Consumed	1,051.00	796.67
	Total	13,450.60	11,147.37
31	Purchases of stock-in-trade	2025-2026	2024-2025
	Purchases of Stock-in-trade	2,813.34	3,216.95
	Total	2,813.34	3,216.95
	Break-up of Raw Material Consumed		
	Imported	4,402.91	3,109.03
	Indigenous	9,047.70	8,038.34
		13,450.60	11,147.37

(in ₹ lakhs except otherwise stated)

32	Changes in inventory of Finished goods, Work in progress and Stock in Trade	2025-2026	2024-2025
	(a) Finished goods/ Stock in Trade/ Work In Progress (At Close)		
	Finished goods	712.65	554.76
	Work In Progress	8.58	34.52
	Stock in Trade	422.60	444.92
	Total (A)	1,143.83	1,034.19
	(b) Finished goods/ Stock in Trade/ Work In Progress (At commencement)		
	Finished goods	613.83	582.90
	Work In Progress	34.51	49.82
	Stock In Trade	413.51	381.84
	Total (B)	1,061.86	1,014.56
	Total (A-B)	(81.97)	(19.64)
33	Employee benefits expense	2025-2026	2024-2025
	Directors' Remuneration	239.06	188.77
	Salaries & Wages	5,122.30	4,523.07
	Gratuity	401.23	62.17
	Contribution to Provident & other funds	282.05	279.35
	Staff Welfare Expenses	166.61	134.09
	Total	6,211.25	5,187.44
34	Finance Costs	2025-2026	2024-2025
	(a) Interest Expense at Effective Interest rate		
	- Banks	20.97	5.29
	- MSMED	3.47	-
	- Others	3.40	2.89
	(b) Other borrowing costs		
	Bank Guarantee fees & charges	40.45	57.08
	Others	-	1.50
	Total	68.28	66.76
35	Depreciation and Amortisation expenses	2025-2026	2024-2025
	Depreciation and Amortisation Expenses	535.35	493.26
	Total	535.35	493.26

(in ₹ lakhs except otherwise stated)

36	Other Expenses	2025-2026	2024-2025
	Manufacturing Expenses		
	Freight Inwards	18.40	9.13
	Consumable stores	420.63	438.19
	Power, Fuel & Water Charges	0.99	2.72
	Research and Development	2.88	0.44
	Laboratory Expenses	38.05	25.88
	Repairs and Renewals to Plant & Machinery	22.59	20.07
	Labour Charges	1,398.59	1,157.40
	Security Expenses	32.14	38.85
	Factory Maintenance	5.60	13.33
	Technical Service Charges	103.25	69.26
	A	2,043.11	1,775.27
	Administrative Expenses		
	Directors' Sitting Fees	15.40	17.82
	Rates & Taxes	35.70	23.54
	Electricity charges	55.21	58.10
	Printing and stationary	22.20	23.80
	Telephone & Postage Expenses	43.81	44.11
	Insurance	83.94	53.48
	Motor car expenses	27.59	19.64
	Auditors Remuneration (Refer note a)	27.85	28.04
	Legal, Professional & consultancy fees	361.46	347.73
	Repairs & Maintenance Buildings	0.71	0.38
	Repairs & Maintenance Others	298.74	214.24
	Office Rent	15.99	-
	Miscellaneous expenses	64.66	66.95
	Office Maintenance	17.31	-
	Corporate Social responsibility Expenditure	75.80	61.24
	Realized Loss on Sale of Property Plant & Equipment	15.32	-
	Loss on Fair Value of Investments	43.26	-
	Provision for Expected credit loss on trade receivables	(437.45)	27.17
	Foreign Exchange Fluctuation Loss	124.89	57.04
	Debit Balance Written Off	-	6.41
	Bad Debts Written Off	4.61	50.10
	Computer Expense	127.90	76.27
	Bank Charges	14.51	5.89
	B	1,039.42	1,181.93
	Selling and Distribution Expenses		
	Carriage outwards	1,145.63	887.55
	Rent	60.44	71.26
	Commission on sales	156.97	87.36
	Travelling Expenses	767.64	914.42
	Conveyance expenses	30.22	16.15
	Royalty Expenses	-	6.23
	Advertising & Publicity Expenses	2.80	1.44
	Warehousing Charges	12.37	19.26
	Packing Expenses	12.11	19.21
	Sales Promotion Expenses	217.28	170.49
	Business Support Services	-	350.64
	C	2,405.47	2,544.01
	Total (A+B+C)	5,487.99	5,501.21

(in ₹ lakhs except otherwise stated)

a	Auditor's Remuneration consists of:	2025-2026	2024-2025
	Statutory Audit Fees	22.57	23.92
	Tax Audit Fees	3.78	2.28
	Taxation and Other Matters	1.50	1.84
	Total	27.85	28.04

37	EARNINGS PER SHARE	2025-2026	2024-2025
	Net Profit available to Equity Shareholders (₹ In Lakhs)	3,496.10	3,104.23
	Total number of Equity Shares pending allotment (Face value of ₹ 5/- each fully paid up)	2,68,96,576	2,68,96,576
	Weighted No. of Equity Shares	2,68,96,576	2,68,96,576
	Basic Earnings per Share (in ₹)	13.00	11.54
	Diluted No. of Equity Shares	2,68,96,576	2,68,96,576.00
	Diluted Earnings per Share (in ₹)	13.00	11.54

38 Segment Reporting

The Group is engaged in the manufacturing and trading of products as well as in rendering services related to Speciality Chemicals, which in the context of IND AS 108- Operating segment specified under section 133 of the Companies Act, 2013 is considered as a single business segment of the Group.

The Group's revenue from continuing operations from external customers by location of operations and information about its non-current assets by location of assets are detailed below.

Particulars	Revenue from External Customers		Non-Current Assets	
	Year Ended March 31, 2026	Year Ended March 31, 2025	Year Ended March 31, 2026	Year Ended March 31, 2025
India (Country of Domicile)	31,739.94	27,936.06	2,260.79	2,116.57
Others	875.12	1,291.28	17.33	22.14
Total	32,615.06	29,227.34	2,278.11	2,138.72

39 Financial instruments – Fair values and risk management

A. Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

(in ₹ Lakhs)

Particulars	As at 31 March 2026							
	Carrying amount				Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
- Cash and cash equivalents (Including other Bank Balance)			3,635.67	3,635.67	-			-
- Investments	-	-	-	-		-	-	-
- Mutual Funds	3,049.82	-	-	3,049.82	3,049.82	-	-	3,049.82
- Equity Shares (Quoted)	-	-	-	-	-	-	-	-
- Equity Shares (Unquoted)	-	-	-	-	-	-	-	-
- Preference shares and bonds	-	-	-	-	-	-	-	-
- Investment in step-down Associate	-	-	-	-	-	-	-	-
Trade and other receivables	-	-	11,436.24	11,436.24	-	-	-	-
Loans	-	-	125.00	125.00	-	-	-	-
Other financial assets	-	-	911.78	911.78	-	-	-	-
TOTAL	3,049.82	-	16,108.69	19,158.51	3,049.82	-	-	3,049.82
Financial liabilities								
Trade and other payables			3,120.37	3,120.37				
Other financial liabilities			2.51	2.51				
TOTAL	-	-	3,120.37	3,120.37	-	-	-	-

(in ₹ lakhs except otherwise stated)

Particulars	As at 31 st March 2025							
	Carrying amount				Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amotised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets	-	-	-	-	-	-	-	-
Cash and cash equivalents (Including other bank balances)	-	-	2,585.55	2,585.55	-	-	-	-
Investments	-	-	-	-	-	-	-	-
- Mutual Funds	3,543.99	-	-	3,543.99	3,543.99	-	-	3,543.99
- Investment in step-down Associate	-	-	2.00	2.00	-	-	-	-
Trade and other receivables	-	-	10,035.61	10,035.61	-	-	-	-
Loans	-	-	2.66	2.66	-	-	-	-
Other financial assets	-	-	793.57	793.57	-	-	-	-
TOTAL	3,543.99	-	13,419.39	16,963.37	3,543.99	-	-	3,543.99
Financial liabilities	-	-	-	-	-	-	-	-
Trade and other payables	-	-	2,705.42	2,705.42	-	-	-	-
TOTAL	-	-	2,705.42	2,705.42	-	-	-	-

Fair values for financial instruments carried at amortised cost approximates the carrying amount, accordingly the fair values of such financial assets and financial liabilities have not been disclosed separately.

B. Measurement of fair values

Ind AS 113, 'Fair Value Measurement' requires classification of the valuation method of financial instruments measured at fair value in the Balance Sheet, using a three level fair-value-hierarchy (which reflects the significance of inputs used in the measurements). The hierarchy gives the highest priority to un-adjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to un-observable inputs (Level 3 measurements). Fair value of derivative financial assets and liabilities are estimated by discounting expected future contractual cash flows using prevailing market interest rate curves. The three levels of the fair-value-hierarchy under Ind AS 113 are described below:

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. This includes quoted equity instruments, government securities and mutual funds (includes FMP) that have quoted price.
Level 2: Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) such as derivative financial instruments.
Level 3: Inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. This includes unquoted equity shares.

Transfers between Levels :

There are no transfers between the levels

C. Financial risk management

The Group's activities expose it to Credit risk, liquidity risk and market risk.

i. Risk management framework

Risk Management is an integral part of the Group's plans and operations. The board of directors has overall responsibility for the establishment and oversight of the group's risk management framework. The board of directors is responsible for developing and monitoring the Company risk management policies.

The Risk Management committee oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

(in ₹ lakhs except otherwise stated)

ii. Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and investments in debt securities, cash and cash equivalents, mutual funds, bonds etc.

The carrying amount of financial assets represents the maximum credit exposure.

Trade and other receivables

Credit risk is the risk of possible default by the counter party resulting in a financial loss.

The Group manages credit risk through various internal policies and procedures set forth for effective control over credit exposure. These are managed by way of setting various credit approvals, evaluation of financial condition before supply terms, setting credit limits, industry trends, ageing analysis and continuously monitoring the creditworthiness of customers to which the Group grants credit terms in the normal course of business.

Based on prior experience and an assessment of the current economic environment, management believes that sufficient provision is made based on expected credit loss model for credit risk wherever credit is extended to customers.

Cash and cash equivalents

Credit risk from balances with banks is managed by the respective group company's treasury department in accordance with the Group's policy. Investment of surplus funds are made mainly in mutual funds with good returns and with high credit ratings assigned by International and domestic credit ratings agencies.

Other than trade and other receivables, the Company has no other financial assets that are past due but not impaired.

iii. Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they become due. The Group manages its liquidity risk by ensuring, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Group's reputation. The Group has obtained fund and non-fund based working capital lines from various banks. The Group also constantly monitors funding options available in the debt and capital markets with a view to maintaining financial flexibility. Accordingly, liquidity risk is perceived to be low. The following table shows the maturity analysis of financial liabilities of the Group based on contractually agreed undiscounted cash flows as at the Balance Sheet date."

Sr No	As at 31st March, 2026	Notes	Carrying Values	Less than 12 Months	More than 12 Months
1	Trade payables	23	3,120.37	3,120.37	-
2	Other Financials Liability	24	2.51	2.51	-
	TOTAL		3,122.89	3,122.89	-

Sr No	As at 31st March, 2025	Notes	Carrying Values	Less than 12 Months	More than 12 Months
1	Trade payables	24	2,705.42	2,705.42	-
2	Other Financials Liability	25	-	-	-
	TOTAL		2,705.43	2,705.43	-

iv. Market risk

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from adverse changes in market rates and prices (such as interest rates, foreign currency exchange rates). Market risk is attributable to all market risk-sensitive financial instruments, all foreign currency receivables and payables and all short term and long-term debt. The Group is exposed to market risk primarily related to foreign exchange rate risk, interest rate risk and the market value of its investments. Thus, the Group's exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currencies.

(in ₹ lakhs except otherwise stated)

a) **Currency risk**

The Group is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchase, and other expenses are denominated and the functional currency of the Group. The presentation currency of the Group is Indian Rupees (INR). The currencies in which these transactions are primarily denominated are EURO, USD & GBP.

Exposure to currency risk

The summary quantitative data about the Group's exposure to currency risk as reported to the management of the Group is as follows:

- a The Group has not entered into forward contracts to hedge the foreign currency risks arising from amounts designated in foreign currency.
- b Foreign Currency Exposures at the year end not hedged by derivative instruments:

Currency	Exposure to buy/sell	As at 31/03/2026		As at 31/03/2025	
		Foreign Currency	Indian Currency (₹)	Foreign Currency	Indian Currency (₹)
US Dollars	Liability	8.91	843.77	1.13	97.86
GBP	Liability	0.01	1.11	-	-
US Dollars	Asset	0.92	86.97	1.96	162.24

c) **Foreign currency sensitivity analysis**

For the year ended 31st March 2026 and 31st March 2025, the impact of every rupee 1 depreciation / appreciation in the exchange rate between the Indian Rupee, U.S. Dollar and GBP on Profit before tax of the group with respect to foreign currency exposure is given in below.

Particulars	As at 31/03/2026		As at 31/03/2025	
	Rupee Depreciates by ₹1	Rupee Appreciates by ₹1	Rupee Depreciates by ₹1	Rupee Appreciates by ₹1
On Foreign Currency Assets (net):				
Against USD	-	-	0.83	(0.83)
On Foreign Currency Liabilities (net):				
Against USD	(8.91)	8.91	(1.13)	1.13
Against GBP	(0.01)	0.01	-	-
Against USD	(8.00)	8.00	-	-

Note: 1) + / - Gain/(loss)

b) **Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Investment committee manages and constantly reviews the interest rate movements in the market. This risk is mitigated by the Group by investing the funds in various tenors depending on the liquidity needs of the Group. The Group's exposures to interest rate risk is not significant.

c) **Price risk**

Quoted equity & debt securities price risk is related to the change in market reference price of the investments. The fair value of some of the group's investments in quoted equity & debt securities exposes the group to price risks. In general, these securities are not held for trading purposes. These investments are subject to changes in the market price of securities.

Price sensitivity analysis

If prices of quoted equity & debt instruments had been 1% higher/(lower), the unrealised gain/(loss) for the year ended March 31, 2026 and March 31, 2025 would increase/(decrease) by ₹ 30.50 Lakhs and ₹ 35.44 Lakhs respectively.

(in ₹ lakhs except otherwise stated)

40 Employee Benefit obligations

(A) Defined contribution plan

Contributions are made to Employee Provident Fund (EPF), Employees State Insurance Scheme (ESIC) and other Funds which covers all regular employees. Both the employees and the Group make predetermined contributions to the Provident Fund and ESIC. The contributions are normally based on a certain percentage of the employee's salary. Amount recognised as expense in respect of these defined contribution plans, is as detailed below :

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Contribution to Provident Fund	256.84	223.57
Contribution to Superannuation Fund	6.31	5.80
Contribution to ESIC	22.25	21.56
Contribution to Labour Welfare Fund	1.06	0.82

(B) Defined Benefit Plan

The Group's obligation towards the Gratuity Fund is a Defined Benefit Plan. Based on the actuarial valuation obtained in this respect, details of Acturial Valuation are as follows:

	As at 31 March 2026	As at 31 March 2025
	Funded Plan	
(i) Change in Defined Benefit Obligation		
Opening defined benefit obligation	586.76	500.14
Transfer- in Defined benefit obligation	58.76	
Amount recognised in profit and loss	-	
Current service cost	83.49	57.28
Interest cost	49.82	36.25
Amount recognised in other comprehensive income	(20.38)	
Actuarial loss / (gain) arising from:	-	-
Return on Plan Assets	(28.24)	23.89
Financial assumptions	(0.98)	3.55
Experience adjustment	(0.51)	1.84
Other	(28.11)	(0.63)
Benefits paid	(83.35)	(35.58)
Past service cost	314.91	
Closing defined benefit obligation	932.16	586.75
(ii) Change in Fair Value of Assets		
Opening fair value of plan assets	489.26	432.88
Transfer out obligation	28.52	
Amount recognised in profit and loss	45.10	
Interest income	36.50	31.37
Amount recognised in other comprehensive income	(20.38)	
Actuarial gain / (loss)	(25.95)	
Return on Plan Assets, Excluding Interest Income	0.87	2.56
Amount not recognised due to Asset limit (P.Y)		
Other		
- Equitable Fund Transfer in	-	
- Contributions by employer	209.08	59.58
Benefits paid	(83.35)	(37.32)
Closing fair value of plan assets	679.64	489.07
Actual return on Plan Assets	39.32	33.38

(in ₹ lakhs except otherwise stated)

	As at 31 March 2026	As at 31 March 2025
	Funded Plan	
(iii) Plan assets comprise the following		
	Unquoted	Unquoted
Insurance fund (100%)	725.97	489.26
(The Group has this investments in Group Gratuity policy with LIC & HDFC. The details of further investment by LIC & HDFC is not available with the Group)		
(iv) Principal actuarial assumptions used	%	%
Average Discount rate	7.51	6.84
Withdrawal Rate	1.00	1.00
Future Salary Increase	5.00	5.00

(vi) Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

	As at 31st March, 2026		As at 31st March, 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (1% movement) - Gratuity	(11.28)	9.30	(8.99)	10.54
Future salary growth (1% movement) - Gratuity	9.57%	(11.42%)	10.64%	(9.26%)

The above sensitivity analyses have been calculated to show the movement in defined benefit obligation in isolation and assuming there are no other changes in market conditions at the reporting date. In practice, generally it does not occur. When we change one variable, it affects to others. In calculating the sensitivity, project unit credit method at the end of the reporting period has been applied.

(vii) Expected future cash flows

The expected maturity analysis is as follows :	For year ended 31.3.2026	For year ended 31.3.2025
Expected benefits for year 1	58.80	17.16
Expected benefits for year 2	53.66	37.13
Expected benefits for year 3	58.56	41.57
Expected benefits for year 4	164.91	33.97
Expected benefits for year 5	62.53	109.18
Expected benefits for year 6 and above	460.71	274.50

(in ₹ lakhs except otherwise stated)

41 Financial information pursuant to Schedule III of Companies Act 2013

Sr. No.	Name of the entity	Net Assets (Total assets minus total liabilities)		Share in Profit or loss		Share in Other comprehensive income		Share in total comprehensive income	
		31 st March 2026		31 st March 2026		31 st March 2026		31 st March 2026	
		As % of consolidated net assets	Amount (₹ In Lakhs)	As % of consolidated profit or loss	Amount (₹ In Lakhs)	As % of consolidated profit or loss	Amount (₹ In Lakhs)	As % of consolidated profit or loss	Amount (₹ In Lakhs)
	Parent								
	Chembond Chemicals Limited (formerly Chembond Chemical Specialties Ltd.	38.85%	10,082.14	26.86%	1,038.90	34.74%	15.25	26.95%	1,054.14
	Indian Subsidiaries								
1	Chembond Water Technologies Limited	54.56%	14,156.62	67.94%	2,627.79	63.02%	27.67	67.89%	2,655.46
2	Chembond Calvatis Industrial Hygiene Systems Limited	0.37%	96.72	(1.04%)	(40.16)	1.60%	0.70	(1.01%)	(39.46)
3	Chembond Distribution Limited	4.92%	1,276.82	1.73%	66.75	0.63%	0.28	1.71%	67.03
	Step-down Foreign Subsidiaries								
4	Chembond Water Technologies (Malaysia) Sdn	0.83%	214.50	2.26%	87.37	0.00%	-	2.23%	87.37
5	Chembond Water Technologies (Thailand) Co. Limited	0.47%	121.40	2.25%	86.95	0.00%	-	2.22%	86.95
	Total	100.00%	25,948.21	100.00%	3,867.60	100.00%	43.90	100.00%	3,911.49

42 Related party disclosures as required under Ind AS 24 on "Related Party Disclosures"

a) Name of related party and description of relationship:

i. Joint Venture partner:

1. Calvatis GmbH

ii. Subsidiaries

1. Chemond Water Technologies Ltd

iii. Step down subsidiaries

1. Chembond Water Technologies (Malaysia) Sdn. Bhd.
2. Chembond Water Technologies (Thailand) Limited

iv. Key Management Personnel and their relatives (KMP)

Key Management Personnel:

1. Nirmal V. Shah (Managing Director)
2. Prachi Mahadik (Chief Finance Officer Appointed w.e.f. April 1, 2025)
3. Kiran Mukadam (Company Secretary Appointed w.e.f. May 6, 2025)

Relatives of KMP:

Sameer Shah, Sameer Shah HUF, Padma V. Shah, Dr. Shilpa S. Shah, Mamta N, Shah, Alpna S. Shah, Jyoti N. Mehta, Amrita Shah, Shashank Shah, Malika S. Shah, Kshitija N. Shah, Raunaq S. Shah, Rahil N. Shah, Nirmal Shah HUF

Entities over which Key Management personnel are able to exercise significant influence :

1. CCL Opto Electronics Private Limited.
2. Chembond Material Technologies Limited.
3. Chembond Bioscience Limited
4. S and N Ventures Private Limited
5. Visan Holdings Private Limited
6. Visan Trust
7. Oriano Clean Energy Private Limited
8. Protochem Products Private Limited.
9. Finor Piplaj Chemicals Limited,

(in ₹ lakhs except otherwise stated)

b) The following transactions were carried out with related parties in the ordinary course of business

Description of the nature of transactions	2025-2026		2024-2025	
	KMP & Entities where KMP are interested	Total	KMP & Entities where KMP are interested	Total
Sales of Goods	282.64	282.64	237.16	237.16
Chembond Material Technologies Ltd.	131.50	131.50	77.17	77.17
Chembond Biosciences Ltd	4.94	4.94	4.94	4.94
Finor Piplaj Chemicals Ltd	146.20	146.20	155.05	155.05
Purchase of Goods	2,895.32	2,895.32	2,678.82	2,678.82
Chembond Material Technologies Ltd.	290.46	290.46	17.44	17.44
Finor Piplaj Chemicals Ltd	2,604.86	2,604.86	2,661.38	2,661.38
Rent Income	43.20	43.20	4.20	4.20
Finor Piplaj Chemicals Ltd	3.00	3.00	3.00	3.00
Chembond Material Technologies Ltd.	40.20	40.20	1.20	1.20
Rental Expenses	10.65	10.65	9.00	9.00
Finor Piplaj Chemicals Ltd	10.65	10.65	9.00	9.00
Software Expenses	15.39	15.39	13.82	13.82
Rewasoft Solutions Private Ltd.	15.39	15.39	13.82	13.82
Director Remuneration	354.75	354.75	305.91	305.91
Nirmal V Shah	201.75	201.75	180.15	180.15
Vinod Deshpande	153.00	153.00	125.77	125.77
Director Sitting Fees	15.10	15.10	2.90	2.90
Sushil Lakhani	3.25	3.25	1.10	1.10
Mahendra Ghelani	4.10	4.10	1.60	1.60
Dr Prakash Trivedi	1.50	1.50	0.20	0.20
Anuradha Paraskar	3.00	3.00	-	-
Aniruddha Pandit	3.25	3.25	-	-
Professional & Consulting Fees	15.00	15.00	-	-
Kshitija Shah	15.00	15.00	-	-
Commission	-	-	1.50	1.50
Sushil Lakhani	-	-	1.50	1.50
Corporate Guarantee Fees	-	-	25.50	25.50
Chembond Material Technologies Ltd.	-	-	25.50	25.50
Job Work Charges Paid (Sub Contracting Charge)	0.51	0.51	-	-
Chembond Material Technologies Ltd.	0.51	0.51	-	-
Sundry Debtors	169.93	169.93	29.80	29.80
Chembond Material Technologies Ltd.	133.87	133.87	11.98	11.98
Chembond Biosciences Ltd	1.04	1.04	-	-
Finor Piplaj Chemicals Ltd	35.03	35.03	17.82	17.82
Sundry Creditors	419.99	419.99	276.73	276.73
Chembond Material Technologies Ltd.	75.17	75.17	8.83	8.83
Finor Piplaj Chemicals Ltd	344.82	344.82	270.50	270.50
Rewasoft Solutions Private Limited	-	-	(2.61)	(2.61)

(in ₹ lakhs except otherwise stated)

43	Financials Ratios	FY 2025-2026	FY 2024-2025	% Changes
	(a) Current Ratio			
	Current Assets(A)	21,647.86	18,286.28	
	Current Liabilities(B)	4,241.73	3,804.44	
	Current Ratio(A/B)	5.10	4.81	6.18
	(b) Debt-Equity Ratio			
	Total Debt (A)	-	-	
	Total Equity (B)	20,742.27	17,482.40	
	Debt-Equity Ratio(A/B)	-	-	-
	(c) Debt Service Coverage Ratio			
	Earnings before Interest and Tax (A)	4,034.34	3,590.45	
	Interest Expense + Principal Repayments made during the year for long term loans (B)	20.97	5.29	
	Debt Service Coverage Ratio (A/B)^[1]	192.41	678.12	(71.63)
	(d) Return on Equity Ratio			
	Profit After Tax (A)	3,478.03	3,091.90	
	Average Net Worth (B)	19,059.94	15,885.58	
	Return on Equity Ratio(A/B)	18.25%	19.46%	(6.25)
	(e) Inventory turnover ratio			
	Cost of Goods Sold (Cost of Material Consumed + Purchases + Changes in Inventory + Manufacturing Expenses) (A)	16,181.97	14,344.68	
	Average Inventories of Finished Goods, Stock-in-Process and Stock-in-Trade (B)	2,085.23	1,779.78	
	Inventory turnover Ratio(A/B)	7.76	8.06	(3.72)
	(f) Trade receivables turnover ratio			
	Value of Sales & Services (A)	32,615.06	29,227.34	
	Average Trade receivables (B)	10,735.93	8,877.08	
	Trade receivable turnover Ratio(A/B)	3.04	3.29	(7.73)
	(g) Trade Payables turnover ratio			
	Cost of Materials Consumed (after adjustment of RM Inventory) + Purchases of Stock-in-Trade + Other Expenses (A)	16,447.91	14,460.50	
	Average trade payable (B)	2,912.90	2,708.45	
	Trade Payables turnover Ratio(A/B)	5.65	5.34	5.76
	(h) Net Capital turnover ratio			
	Value of Sales & Services (A)	32,615.06	29,227.34	
	Average Working capital (B)	15,943.98	13,076.17	
	Net Capital turnover Ratio(A/B)	2.05	2.24	(8.48)
	(i) Net Profit ratio			
	Profit after Tax (A)	3,478.03	3,091.90	
	Value of Sales & Services (B)	32,615.06	29,227.34	
	Net Profit Ratio(A/B)	10.66%	10.58%	0.09
	(j) Return on Capital employed			
	PBT + Finance Costs (A)	4,594.18	4,284.19	
	Shareholders Equity + Long term liabilities (B)	21,125.17	17,807.84	
	Return on Capital employed(A/B)	21.75%	24.06%	(9.60)
	(k) Return on Investment			
	Other Income (Excluding Unrealised Loss of Fair Valuation of Investments) (A)	106.65	67.71	
	Average Cost of Investments (B)	3,297.90	2,904.48	
	Return on Investment (A/B)^[2]	3.23%	2.33%	38.72

^[1] DSCR declined during the year primarily due to an increase in interest expenses on the Cash Credit facility.

^[2] ROI increased during the year primarily due to gains realized from the sale of investments.

(in ₹ lakhs except otherwise stated)

44 Capital Management

For the purpose of the Group's capital management, capital includes issued capital and all other equity reserves attributable to the equity shareholders of the Company. The primary objective of the Group when managing capital is to safeguard its ability to continue as a going concern and to maintain an optimal capital structure so as to maximize shareholder value.

As at 31st March, 2026, the Company has only one class of equity shares and has low debt. Consequent to such capital structure, there are no externally imposed capital requirements. In order to maintain or achieve an optimal capital structure, the Company allocates its capital for distribution as dividend or re-investment into business based on its long term financial plans. (Refer Note no. 43 for Debt/Equity ratio)

45 Tax Reconciliation	2025-2026	2024-2025
(a) The income tax expense consists of the followings:		
Current Income Tax	1,116.45	1,191.31
Deferred Tax Expense	9.07	(65.78)
Short/Excess provision of Tax of earlier year	(77.64)	-
Tax expense for the year	1,047.87	1,125.53
(b) Reconciliation of tax expense and the accounting profit multiplied by India's tax Rate		
Profit before income tax expense	4,525.90	4,217.43
Expected Income Tax expenses	1,247.23	1,156.70
Part A		
Tax effect of amounts which are not deductible (allowable) in calculating taxable income:		
Additional allowances/deduction	(115.32)	43.51
Short/Excess Provision of Tax of earlier years	(74.41)	(8.97)
Others	(18.69)	0.07
Current Tax (A)	1,038.81	1,191.31
Part B		
Written Down Value Of Property Plant & Equipment	(69.05)	(81.11)
Provision for Expected Credit Loss	113.67	4.05
Investments at Fair Value	(24.73)	(10.36)
Gratuity	(10.83)	21.64
Deferred Tax (B)	9.06	(65.78)
Tax Expense (A+B)	1,047.87	1,125.53
46 Contingent Liabilities:	As at 31/03/2026	As at 31/03/2025
Contingent Liabilities not provided for :	(₹ in lakhs)	(₹ in lakhs)
Claims against the group not acknowledged as debts -		
i) Income Tax matters under Appeal	9.76	8.23
ii) Income tax Matters (TDS)	1.15	0.39
iii) The demand raised by GST Department.	43.09	43.66
	54.00	52.28

(in ₹ lakhs except otherwise stated)

47 Ageing Schedule for Trade receivables

Ageing for trade receivables outstanding as on 31st Mar'26 is as follows :

(in ₹ lakhs)

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
i) Undisputed trade receivables - considered good	763.62	9,923.46	616.81	96.69	-	35.66	11,436.24
ii) Undisputed trade receivables - which have significant increase in credit risk	-	-	-	0.02	26.60	-	26.62
iii) undisputed trade receivables - credit impaired	-	-	-	1.60	667.98	-	669.58
iv) Disputed trade receivables - considered good	-	-	-	-	-	-	-
v) Disputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
vi) Disputed trade receivables - credit impaired	-	-	-	-	-	-	-
Less : Allowance for doubtful trade receivables	-	-	-	(1.62)	(694.58)	-	(696.20)
Total	763.62	9,923.46	616.81	96.69	-	35.66	11,436.24

Ageing for trade receivables outstanding as on 31st Mar'25 is as follows :

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
i) Undisputed trade receivables - considered good	1,200.90	7965.52	764.86	1.31	103.01	-	10,035.60
ii) Undisputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
iii) undisputed trade receivables - credit impaired	-	-	-	-	-	-	-
iv) Disputed trade receivables - considered good	-	-	-	-	1,133.65	-	1,133.65
v) Disputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
vi) Disputed trade receivables - credit impaired	-	-	-	-	-	-	-
Less : Allowance for doubtful trade receivables	-	-	-	-	-	-	(1,133.65)
Total	1,200.90	7,965.52	764.86	1.31	1,236.66	-	10,035.60

48 Ageing Schedule for Trade Payables

Ageing for trade Payables outstanding as on 31st Mar'26 is as follows :

Particulars	Outstanding for following periods from due date of payment					Total
	Not Due	Less than 1 yr	1 -2 yrs	2-3 yrs	More than 3 yrs.	
I) MSME	1,151.72	64.05	13.61	-	-	1,229.38
II) Others	657.18	801.66	301.22	128.59	2.34	1,890.99
III) Disputed dues - MSME	-	-	-	-	-	-
IV) Disputed dues - Others	-	-	-	-	-	-
Total	1,808.90	865.71	314.83	128.59	2.34	3,120.37

(in ₹ lakhs except otherwise stated)

Ageing for trade Payables outstanding as on 31st Mar'25 is as follows :

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 yr	1 -2 yrs	2-3 yrs	More than 3 yrs.	Total
I) MSME	625.03					625.03
II) Others	1792.14	89.5	145.59	53.16	-	2080.39
III) Disputed dues - MSME	-	-	-	-	-	-
IV) Disputed dues - Others	-	-	-	-	-	-
Total	2,417.16	89.50	145.59	53.16	-	2,705.42

49 Ageing Schedule for Capital Work in Progress

Ageing for CWIP as on 31st Mar'26 is as follows :

Particulars	Amount in CWIP for period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Projects in progress	3.65	-	-	-	3.65
ii) Projects temporarily suspended	-	-	-	-	-
Total	3.65	-	-	-	3.65

Ageing for CWIP as on 31st Mar'25 is as follows :

(₹ in lakhs)

Particulars	Amount in CWIP for period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Projects in progress	30.27	-	-	-	30.27
ii) Projects temporarily suspended	-	-	-	-	-
Total	30.27	-	-	-	30.27

50 Additional regulatory information not disclosed elsewhere in the financial information

- The Company and its Indian subsidiaries do not have any Benami property and no proceedings have been initiated or pending against the Company and its Indian subsidiaries for holding any Benami property, under the Benami Transactions (Prohibitions) Act, 1988 (45 of 1988) and the rules made thereunder.
- The Company and its Indian subsidiaries do not have any transactions with struck off companies under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956
- The Group have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

(in ₹ lakhs except otherwise stated)

- d The Group have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall:
directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party(Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,
- e The Group have not undertaken any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- f The Group have not traded or invested in Crypto currency or Virtual Currency during the current or previous year.
- g The Group have not been declared as a 'Wilful Defaulter' by any bank or financial institution (as defined under the Companies Act, 2013) or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.
- h The Group has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.

51 Audit Trail

The Ministry of Corporate Affairs (MCA) has issued a notification – Companies (Accounts) Amendment Rules, 2021 which is effective from 1st April, 2023. The amendment requires that every company which uses an accounting software for maintaining its books of account shall use an accounting software where there is feature of recording audit trail of each and every transaction and further creating an edit log of each change made to the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

The Group uses an accounting software for maintaining books of account which has a feature of recording audit trail and edit log facility and that has been operative throughout the financial year for the transactions recorded in the software impacting books of account at the application level. The software being managed on public cloud, users do not have access to enable, disable, deactivate or tamper with the audit trail setting.

52 Events occurring After Balance sheet date

The Board of Directors have recommended a dividend of ₹ 1.25 per share of face value ₹ 5/- each for the year ended 31st March, 2026 aggregating ₹ 336.21 Lakhs, subject to the approval of shareholders at the Annual General Meeting.

53 Composite scheme of arrangement:

The figures for the comparatives figures for the year to date pertaining to the FY 2024-25 are after considering the effect of demerger and amalgamation pursuant to NCLT order dated 7th April, 2025, as per the method of accounting prescribed in the composite scheme of arrangement and in accordance with principles of Indian Accounting Standards, including IND AS 103 (Business Combinations). The effect of the aforesaid demerger and amalgamation on Appointed Date (i.e 1st April 2024) for the corresponding previous year figures (FY 2024-25) is disclosed below.

Acquired pursuant to Composite Scheme on Appointed Date	Amount
Assets	
Non Current Assets	6,795.33
Current Assets	3,270.61
Total Assets (A)	10,065.94
Liabilities	
Non Current Liabilities	330.65
Current Liabilities	819.70
Total Liabilities (B)	1,150.35
Net Assets (A-B)	8,915.58

Against the net assets of ₹ 8,915.58 Lakhs, the Company had issued equity shares of ₹1,344.83 Lakhs (2,68,96,576 shares of ₹ 5 each) after cancellation of existing 10,000 equity shares of ₹ 5 each and the balance of ₹ 7,571.25 Lakhs has been recognised in Other equity.

(in ₹ lakhs except otherwise stated)

- 54** The Group has decided to opt for tax structure prescribed under Section 115BAA of the Income Tax Act, 1961 except for one subsidiary company which has provided for current tax and deferred tax as per existing tax structure
- 55** The previous year figures have been regrouped, reallocated or reclassified wherever necessary to conform to current year classification and presentation.
- 56** The Government of India has consolidated 29 existing labour legislations into a united framework comprising four Labour Code viz Code on wages 2019, Code on Social Security 2020, Industrial Relation Code 2020, and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). These Codes have been made effective from 21st November, 2025. The corresponding all supporting rules under these codes are yet to be notified. The incremental impact of these changes on the employee benefit expenses, estimated by the group, on the basis of the information available, consistent with the guidance provided by the Institute of Chartered Accountants of India, is ₹ 314.90 Lakhs and has been recognised in the consolidated financial statements of the group for the year ended 31st March, 2026.

57 Approval of Consolidated Financial Statements

The above Consolidated Financial Statements for the year ended 31st March 2026, have been reviewed by the Audit Committee and approved by the Board of Directors at their meeting held on 16th May 2026. The Statutory Auditors of the Company have audited the annual financial statements.

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

DIN: 00083853

Sameer V. Shah

Director

DIN: 00105721

Sushil U. Lakhani

Independent Director

DIN: 01578957

Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

INDEPENDENT AUDITOR'S REPORT

To the Members of

Chembond Chemicals Limited

(formerly Chembond Chemical Specialties Limited)

**Report on the Audit of the Standalone Financial Statements:
Opinion**

We have audited the Standalone financial statements of Chembond Chemicals Limited ("the Company"), which comprise the standalone Balance Sheet as at 31st March 2026, the standalone statement of Profit and Loss (including other comprehensive income), the standalone statement of changes in equity, the standalone statement of cash flows for the year then ended and notes to the Standalone financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2026, and profit (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone financial statements section of our report.

We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	Auditor's Response
Revenue is recognized when the performance obligation is satisfied at a point in time by the Company by transferring the underlying products to the customer. Due to the Company's sales under various contractual terms and across locations, delivery to customers in different regions might take different time periods and may result in undelivered goods at the period end. We consider there to be a risk of misstatement of the financial statements related to transactions occurring close to the year end, as transactions could be recorded in the incorrect financial period (cut-off risk). Accordingly, revenue recognition is a key audit matter.	a) Assessing the Company's revenue recognition accounting policies for compliance with Ind AS. b) Performed a walkthrough of the revenue business cycle to obtain an understanding of the relevant risks and controls around the timing of revenue recognition. Tested the design, implementation and operating effectiveness of the relevant controls. c) Performing testing on selected statistical samples, we reviewed dispatch documentation, delivery status, and other relevant evidence to determine whether control of the goods had transferred to the customer as per company's accounting policy as at the reporting date. Transactions for which control had not transferred to the customer were identified and considered as Sales in Transit, ensuring that revenue was recognized in the appropriate reporting period in accordance with the principles of Ind AS 115. d) Performed analytical procedures to identify any unusual trends and identify unusual items for further testing. e) Assessing and testing the adequacy and completeness of the Company's disclosures in respect of revenue from operations. f) We made enquiries of the management and obtained written representations with respect to the above-mentioned procedures which may impact revenue recognition.

Information Other than the Standalone financial statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, for example, Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholders Information but does not include the standalone financial statements, consolidated financial statements and our auditor's reports thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance. We have nothing to report in this regard.

Responsibilities of management and Those Charged with Governance for the Standalone financial statements

The accompanying Standalone financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the Indian Accounting Standards and other principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and

presentation of the Standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements:

Our objectives are to obtain reasonable assurance about whether the Standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the Standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the standalone financial statements of the company to express an opinion on the standalone financial statements.

Materiality is the magnitude of misstatements in the Standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, we give in the **Annexure A**, a statement on the matters specified in the paragraph 3 and 4 of the Order, to the extent applicable.
2. Further to our comments in **Annexure A**, as required by Section 143 (3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. In our opinion proper books of account as required by law relating to preparation of the Standalone financial statements have been kept by the Company so far as it appears from our examination of those books except for the matters stated in 3(vi) below.
 - c. The standalone Balance Sheet, the standalone statement of Profit and Loss (including Other Comprehensive Income), the standalone statement of changes in equity and the standalone cash flow statement dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of these standalone financial statements;
 - d. In our opinion, the aforesaid Standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act.
 - e. On the basis of the written representations received from the directors as on 31st March, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026, from being appointed as a director in terms of Section 164 (2) of the Act;

- f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure B".
3. With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. There were no pending litigations which would impact the financial position of the Company.
 - ii. The Company does not have any long-term contracts, including derivative contracts for which there were any material foreseeable losses.
 - iii. there has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. a) The management has represented that, to the best of its knowledge and belief as disclosed in note no. 43(c), no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(entities), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or like on behalf of the Ultimate Beneficiaries.
 - b) The management has represented that to the best of its knowledge and belief as disclosed in note no. 43(d), no funds have been received by the Company from any person(s) or entity(entities), including foreign entities ("Funding Parties"), with the Understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - c) Based on such audit procedures that we have considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us believe that management representations under sub-clause (a) and (b) above contain any material misstatement.
 - v. The dividend declared and paid during the year by the Company is in compliance with Section 123 of the Act.
 - vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software / application. Further, based on the information and documents provided by the management during our audit, we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved in accordance with the requirements of section 128(5) of the Companies Act, 2013 for record retention.
4. With respect to the matter to be included in the Auditors' Report under section 197(16):
- In our opinion and according to the information and explanations given to us, the Company has paid and / or provided remuneration to its directors during the year ended 31st March, 2026 in accordance with the provisions of Section 197 of the Act.

For **SHBA & CO LLP**

Chartered Accountants
Firm Registration No. 101046W / W100063
Jatin A. Thakkar
Partner
Membership No.: 134767
UDIN: 26134767JEYWSZ4515

Place: Mumbai
Date: 16th May 2026

Annexure - A to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date for the year ended 31st March, 2026)

Report on Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Companies Act, 2013 ("the Act") of the Company.

- (i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment.

[B] The Company has maintained proper records showing full particulars of Intangible assets.

- (b) The Company has a regular program of physical verification of its property, plant and equipment, under which the assets are physically verified in a phased manner over a period of three years, which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. In accordance with this program, certain property, plant and equipment were verified during the year and no material discrepancies were noticed on such verification.

- (c) According to the information and explanations given to us and in the basis of our examination of the conveyance deeds / registered sale deed provided to us, we report that, the title deeds, comprising all the immovable properties of land and buildings which are freehold, are held in the name of Company as at the Balance Sheet date. In respect of immovable properties of land and building that have been taken on lease and disclosed under property, plant and equipment in the standalone financial statements, the lease agreements are held in the name of the Company.

- (d) The Company has not revalued its property, plant and equipment and intangible assets during the year.

- (e) No proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Accordingly, reporting under clause 3(i)(e) of the Order is not applicable to the Company.

- (ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year. In our opinion, the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed.

- (b) The Company does not have a working capital limit in excess of 500.00 lakhs sanctioned by a bank based on the security of current assets. Accordingly, reporting under clause 3(ii)(b) of the Order is not applicable to the Company.

- (iii) The Company has not made any investments, provided guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, limited liability partnerships or any other parties during the year. Accordingly, reporting under clauses 3(iii) (a) to 3(iii)(f) of the Order is not applicable to the company.

- (iv) The Company has not given any other loans, made investments, given guarantees and provided securities covered by provisions of section 185 and 186 of the Companies Act, 2013. Accordingly, reporting under clause 3(iv) of the aforesaid Order is not applicable to the Company.

- (v) In our opinion, and according to the information and explanations given to us, the Company has not accepted any deposits or there is no amount which has been considered as deemed deposit within the meaning of sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.

- (vi) According to the information given to us, Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Companies Act, 2013, in case of the Company. Accordingly, reporting under clause(vi) of the aforesaid Order is not applicable to the company.

- (vii) (a) As per the information and explanations given to us, undisputed statutory dues including provident fund, employees' state insurance, income tax, professional tax, Goods and Service Tax, custom duty, cess and other statutory dues applicable to the Company have generally been regularly deposited with the appropriate authorities though there has been delays

in deposit in a few cases which are not serious. Further, there are no undisputed amounts payable in respect of above-mentioned statutory dues which were in arrears, as at 31st March, 2026 for a period of more than six months from the date they became payable.

- (b) According to the information and explanation given to us, there are no dues of income tax, sales tax, service tax, Goods and Service Tax, custom duty, excise duty and cess, which have not been deposited on account of any dispute except in the case of the following disputes which are pending:

Name of statute	Nature of the Dues	Amount (₹ In lakhs)	Period to which the amount relates	Forum where dispute is pending
Income Tax Act, 1961	Income Tax	0.88	FY 2024-25	Assistant Commissioner of Income Tax (CPC TDS)
Income Tax Act, 1961	Income Tax	0.01	FY 2023-24	Assistant Commissioner of Income Tax (CPC TDS)

- (viii) According to the information and explanations given to us, no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961) which have not been recorded in the books of accounts.

- (ix) (a) According to the information and explanations given to us, the Company has not taken any loan, hence the disclosure of default in repayment of its loans or borrowings or in the payment of interest thereon to any lender is not applicable.

- (b) According to the information and explanations given to us including representation received from the management of the Company, and on the basis of our audit procedures, we report that the Company has not been declared a willful defaulter by any bank or financial institution or other lender.

- (c) On the basis of records of the Company examined by us and according to the information and explanations given to us, the Company has not raised money by way of term loan during the year. Therefore, clause 3(ix)(c) of the aforesaid Order is not applicable to the Company.

- (d) On an overall examination of the Standalone Financial Statement of the Company, Funds raised on short-term basis have not been used during the year for Long-term purposes by the Company.

- (e) According to the information and explanations given to us and on an overall examination of the Standalone financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

- (f) According to the information and explanations given to us, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries.

- (x) (a) In our opinion and according to the information and explanations given to us, the Company has not raised money by way of initial public offer during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable to the Company.

- (b) According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or fully, partially or optionally convertible debentures during the year. Accordingly, reporting under clause 3(x)(b) of the Order is not applicable to the Company.

- (xi) (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or on the Company has been noticed or reported during the period covered by our audit.

- (b) No report under sub-section (12) of Section 143 of the Act has been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government for the period covered by our audit.

- (c) According to the information and explanations given to us including the representation made to us by the management of the Company, there are no whistle-blower complaints received by the Company during the year.

- (xii) The Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.

- (xiii) In our opinion and according to the information and explanations given to us, all transactions entered into by

the Company with the related parties are in compliance with Section 188 of the Act, where applicable. Further, the details of such related party transactions have been disclosed in the standalone financial statements, as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified in Companies (Indian Accounting Standards) Rules 2015 as amended and prescribed under section 133 of the Act. The Company is not required to form an audit committee; hence the provisions of Section 177 of the Act are not applicable.

- (xiv) (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system as required under section 138 of the Act which is commensurate with the size and nature of its business.
- (b) We have considered the reports issued by the Internal Auditors of the Company till date for the period under audit.
- (xv) According to the information and explanation given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with them and accordingly, provisions of section 192 of the Act are not applicable to the Company.
- (xvi) (a) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) Accordingly, clause 3(xvi)(a) of the Order is not applicable
- (b) The company has not conducted any Non-Banking Financial or Housing Finance activities as per the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(b) of the Order is not applicable
- (c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- (d) According to the information and explanations provided to us during the course of audit, the Group (as defined in Core Investment Companies (Reserve Bank) Directions, 2016) does not have any CIC. Accordingly, the requirements of clause 3(xvi)(d) are not applicable.
- (xvii) The Company has not incurred any cash loss in the current as well as the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause

3(xviii) of the Order is not applicable to the Company.

- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, our knowledge of the plans of the Board of Directors and management, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of Balance Sheet as and when they fall due within a period of one year from the Balance Sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the Balance Sheet date, will get discharged by the company as and when they fall due.
- (xx) In our opinion and according to the information and explanations given to us, there is no unspent amount under subsection (5) of Section 135 of the Act pursuant to any project. Accordingly, clauses 3(xx)(a) and 3(xx)(b) of the Order are not applicable.
- (xxi) The reporting under clause (xxi) is not applicable in respect of audit of Standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **S H B A & CO LLP**
Chartered Accountants
Firm Registration No. 101046W / W100063

Jatin A. Thakkar
Partner
Membership No.: 134767
Place: Mumbai
Date: 16th May 2026

Annexure - B to the Independent Auditors' Report

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date for the year ended 31st March 2026)

Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Chembond Chemicals Limited (formerly Chembond Chemical Specialties Limited) ("the Company") as of 31st March, 2026 in conjunction with our audit of the Standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (the 'Guidance Note'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit

opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that:

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of Management and directors of the Company; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper Management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note.

For **SHBA & CO LLP**

Chartered Accountants

Firm Registration No. 101046W / W100063

Jatin A. Thakkar

Partner

Membership No.: 134767

Place: Mumbai

Date: 16th May 2026

Standalone Balance Sheet as at 31st March, 2026

(in ₹ lakhs except otherwise stated)

Particulars	Notes	As at 31/03/2026	As at 31/03/2025
ASSETS			
Non-current assets			
(a) Property, plant and equipment	2	1,738.71	1,456.15
(b) Capital work-in-progress	2	2.96	30.27
(c) Other Intangible Assets	2	38.01	24.11
(d) Financial Assets			
i) Investments	3	5,012.66	5,012.66
ii) Other financial assets	4	6.14	8.93
(e) Other non-current assets	5	0.40	0.50
Total Non-current assets		6,798.87	6,532.62
Current Assets			
(a) Inventories	6	602.55	521.01
(b) Financial Assets			
i) Investments	7	1,217.57	1,195.58
ii) Trade receivables	8	2,006.03	2,022.06
iii) Cash and cash equivalents	9	402.51	137.19
iv) Bank balances other than (iii) above	10	8.62	5.29
v) Loans	11	-	0.52
vi) Other financial assets	12	45.94	48.15
(c) Current Tax (Net)	13	33.23	-
(d) Other current assets	14	205.72	39.21
Total current assets		4,522.18	3,969.00
Total Assets	Total	11,321.05	10,501.62
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share capital	15	1,344.83	-
(b) Equity shares pending allotment (Upon Demerger)	15	-	1,344.83
(c) Other equity	16	8,737.32	8,019.38
Total Equity		10,082.14	9,364.21
Liabilities			
Non-Current Liabilities			
(a) Long Term Provisions	17	4.28	22.26
(b) Deferred tax liabilities (net)	18	141.17	180.54
(c) Other non-current liabilities	19	68.81	65.79
Total Non-current liabilities		214.26	268.59
Current liabilities			
(a) Financial liabilities			
i) Trade payables			
Total o/s dues of micro and small enterprises	20	126.22	90.40
Total o/s dues of creditors other than micro and small enterprises	20	602.58	452.22
ii) Other financial liabilities	21	2.51	-
(b) Other current liabilities	22	279.02	214.50
(c) Provisions	23	14.32	7.91
(d) Current Tax Liabilities (Net)	24	-	103.79
Total current liabilities		1,024.65	868.82
Total Equity & Liabilities	Total	11,321.05	10,501.62
Material Accounting Policies, key accounting estimates and judgements and notes on financial statements.	1-53		

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On Behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

DIN: 00083853

Sameer V. Shah

Director

DIN: 00105721

Sushil U. Lakhani

Independent Director

DIN: 01578957

Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Standalone Statement of Profit and Loss for the year ended 31st March, 2026

(in ₹ lakhs except otherwise stated)

Particulars	Notes	2025-2026	2024-2025
Revenue From Operations	25	7,364.75	6,940.04
Other Income	26	450.43	381.08
Total Revenue		7,815.18	7,321.12
Expenses :			
Cost of Materials Consumed	27	3,415.73	3,102.02
Purchases of Stock-in-trade	28	488.61	945.63
Changes in Inventories of Finished goods, Work-in-progress and Stock-in-Trade	29	58.20	(61.29)
Employee Benefits Expense	30	1,167.47	1,168.20
Finance Costs	31	8.75	10.59
Depreciation and Amortisation expense	32	222.22	259.16
Other Expenses	33	1,274.60	1,138.43
Total Expenses		6,635.59	6,562.74
Profit before Exceptional items and Tax		1,179.59	758.39
Exceptional Items		-	-
Profit before Tax		1,179.59	758.39
Tax Expense			
Current Tax		262.84	225.88
Deferred Tax		(44.50)	(70.35)
Short/Excess provision of tax of earlier years		(77.64)	-
Total Tax Expense		140.70	155.52
Profit for the Year		1,038.90	602.86
Other Comprehensive Income			
1 i) Items that will not be reclassified to profit or loss		20.38	(5.10)
ii) Income Tax relating to items that will not be reclassified to profit or loss		(5.13)	1.28
2 i) Items that will be reclassified to profit or loss		-	-
ii) Income Tax relating to items that will be reclassified to profit or loss		-	-
Other Comprehensive Income		15.25	(3.82)
Total Comprehensive Income		1,054.14	599.05
Earning Per Equity Share of Face Value of ₹ 5 each	34		
Basic (in ₹)		3.86	2.24
Diluted (in ₹)		3.86	2.24
Material Accounting Policies, key accounting estimates and judgements and notes on financial statments.	1-53		

As per our attached report of even date

For S H B A & CO LLP
Chartered Accountants
FRN - 101046W/W100063

Jatin A. Thakkar
Partner
Membership No. : 134767

**On Behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah
Chairman & Managing Director
DIN: 00083853

Sameer V. Shah
Director
DIN: 00105721

Sushil U. Lakhani
Independent Director
DIN: 01578957

Prachi Mahadik
Chief Financial Officer

Kiran Mukadam
Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Standalone Statement of Changes in Equity for the year ended 31st March 2026

(in ₹ lakhs except otherwise stated)

(a) Equity share capital

	No. of Shares	Amount
Restated Balance as at 31 March 2024 (Pending allotment)	2,68,96,576	1,344.83
Changes in Equity share capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	-	-
Changes in equity share capital during the current year :	-	-
Balance as at 31 March 2025 (Pending allotment)	2,68,96,576	1,344.83
Changes in Equity share capital due to prior period errors	-	-
Restated balance at the beginning of the current reporting period	-	-
Changes in equity share capital during the current year*	-	-
Balance as at 31 March 2026	2,68,96,576	1,344.83

*Date of allotment is May 13, 2025

(b) Other Equity

Particulars	Reserves and Surplus		Items of other Comprehensive Income	Total other equity
	Capital Reserves	Retained earnings	Remeasurements of the net defined benefit Plans	
Balance as at 31st March 2024	827.81	6,754.50	(11.97)	7,570.33
Profit for the year	-	602.86	-	602.86
Other comprehensive income for the year	-	-	(3.82)	(3.82)
Total comprehensive income for the year	-	602.86	(3.82)	599.05
Dividend Paid	-	(150.00)	-	(150.00)
Balance as at 31st March 2025	827.81	7,207.36	(15.79)	8,019.38
Profit for the year	-	1,038.90	-	1,038.90
Other comprehensive income for the year	-	-	15.25	15.25
Total comprehensive income for the year	-	1,038.90	15.25	1,054.14
Dividend Paid	-	(336.21)	-	(336.21)
Balance as at 31st March, 2026	827.81	7,910.05	(0.54)	8,737.32

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On Behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

DIN: 00083853

Sameer V. Shah

Director

DIN: 00105721

Sushil U. Lakhani

Independent Director

DIN: 01578957

Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Standalone Cash Flow Statement for the year ended 31st March 2026

(in ₹ lakhs except otherwise stated)

Particulars	2025-2026	2024-2025
A Cash Flow from Operating Activities		
Profit before tax	1,179.59	758.39
Adjustments for :		
Depreciation and amortisation	222.22	259.16
Finance Cost	8.75	10.59
Fair valuation of Investments (Loss)	43.30	-
Loss on Sale of Property, plant & equipments	15.32	-
Unrealized foreign exchange fluctuation gain/ (loss) net	2.27	(0.26)
Provision for Expenses	55.42	26.72
Balances written off/ written back	12.52	6.41
Net Realized Gain on sale of Investments	(73.39)	(25.60)
Fair valuation of Investments (Gain)	-	(65.67)
Interest from fixed deposits, Refunds and loans at effective interest rate	(10.74)	(3.46)
Gain from sale of property plant & equipment	-	(13.28)
Dividend Received	(250.00)	(200.00)
Operating Profit before working capital changes	1,205.27	752.99
Adjustments for Working Capital Changes:		
Trade and Other Receivables	(249.36)	(468.30)
Inventories	(81.54)	(39.76)
Trade and Other Payables	257.63	(45.74)
Cash generated Operations	1,131.99	199.19
Income taxes paid (Net of Refund)	(283.86)	(122.09)
Net Cash from Operating Activities (A)	848.14	77.11
B CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, plant & equipments	(506.92)	(47.30)
Proceeds from Sale of Property, plant & equipments	0.22	15.43
Purchase of Investments	(459.17)	(190.00)
Sale of Investments	467.26	150.00
Dividend Income	250.00	200.00
Interest from fixed deposits and loans at effective interest rate	10.74	3.46
Net Cash generated from / (used in) Investing Activities (B)	(237.86)	131.60
C CASH FLOW FROM FINANCING ACTIVITIES		
Dividend paid	(336.21)	(150.00)
Finance Cost	(8.75)	(10.59)
Net Cash from Financing Activities (C)	(344.96)	(160.59)
Net (Decrease)/Increase in Cash & Cash Activities (A+B+C)	265.32	48.12
Opening Balance of Cash and Cash Equivalents	137.19	89.07
Closing Balance of Cash and Cash Equivalents	402.51	137.19

Components of Cash and Bank balance:

Particulars	2025 - 2026	2024 -2025
1) Cash & Cash Equivalents:		
Cash on hand	0.04	0.01
Balances with banks:		
- in current accounts	402.47	137.17
Total	402.51	137.19

2) The above cashflow statement has been prepared under the indirect method as set out in the IND-AS 7, "Cash Flow Statements".

3) The figures for the corresponding previous period have been regrouped wherever necessary, to make them comparable.

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On Behalf Of Board Of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

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Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

Notes to the Standalone Financial Statements For the year ended March 31, 2026

COMPANY INFORMATION:

Chembond Chemicals Limited (Formerly Chembond Chemical Specialties Limited) ("the Company") is a Public Limited Company domiciled in India and incorporated under the provisions of the Companies Act, 2013. The Registered office of the Company is situated at EL-37, MIDC Mahape, Navi Mumbai -400710, Maharashtra.

The Company is primarily engaged in the business of manufacturing of specialty chemicals, equipment and providing water management solutions. Its operations also include the sourcing and fabrication of equipment such as biowheels, biomembranes, vessels, etc., along with the provision of related technical services.

Basis of Preparation, Material Accounting Policies, Key Accounting estimates and Judgements and Recent Accounting Pronouncements

1.1 Basis of preparation of financial statements and presentation

The financial statements of the Company are prepared in Compliance with Indian Accounting Standards ('Ind AS') notified under Section 133 of the Companies Act, 2013, read together with the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act. The Statements are prepared under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values.

The accounting policies have been applied consistently over all the periods presented in these financial statements except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The standalone financial statements are presented in Indian Rupees (₹) which is also the Company's functional currency and all values are rounded to the nearest Lakhs, except when otherwise indicated.

1.2 Summary of Material accounting policies

(a) Property, Plant and Equipment:

The cost of an item of Property, Plant and Equipment ('PPE') is recognised as an asset if, and only if, it is probable that the future economic benefits associated with the item will flow to the Company and the cost can be measured reliably.

PPE are initially recognised at cost. The initial cost of PPE comprises its purchase price (including import duties and non-refundable purchase taxes but excluding any trade discount and rebates), and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Subsequent to initial recognition, PPE are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Subsequent expenditure relating to PPE is capitalized only when it is probable that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. When an item of PPE is replaced, then its carrying amount is derecognised and the cost of the new item of PPE is recognised. Further, in case the replaced part was not depreciated separately, the cost of the replacement is used as an indication to determine the cost of the replaced part at the time it was acquired. All other repair and maintenance cost are recognised in Statement of profit and loss as incurred. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

An item of PPE and any significant part initially recognised is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gains or losses arising from de-recognition of PPE are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of profit and loss when the PPE is derecognised.

The Company identifies and determines cost of each component/part of the asset separately, if the component/part has a cost which is significant to the total cost of the asset and has useful life that is materially different from that of the remaining asset.

Depreciation:

Depreciation on PPE (other than free hold and lease hold land) has been provided based on useful life of the assets in accordance with Schedule II of the Companies Act, 2013, on Written Down Value Method.

Freehold land is not depreciated. Leasehold land and leasehold improvements are amortized over the primary period of lease. Depreciation methods, useful lives and residual value are reviewed at each reporting date and adjusted prospectively, if appropriate.

Notes to the Standalone Financial Statements For the year ended March 31, 2026

The useful life as estimated by the management for the different category of assets recognized in the books are as under:

Asset type	Management estimated useful life
Building (other than factory buildings)	60 Years
Factory Building	30 Years
Furniture & fittings	10 Years
Vehicles	8 Years
Electrical Fittings & Installations	10 years
Office & other equipment's	2-10 Years
Equipment & Machinery	2-15 Years
Computer Hardware	3-5 Years

(b) Intangible Assets:

Intangible Assets are stated at historical cost less accumulated amortisation and accumulated impairment loss, if any. Profit or Loss on disposal of intangible assets is recognised in the Statement of Profit and Loss.

Amortization:

Intangible assets are amortized on a systematic basis over their useful life, on Written Down Value Method.

Depreciation methods, useful lives and residual value are reviewed at each reporting date and adjusted prospectively, if appropriate.

The useful life as estimated by the management for intangible assets recognized in the books is as under:

Asset type	Management estimated useful life
Computer Software	3 years
Other Intangible Assets	3- 5 years

(c) Capital Work in Progress & Capital Advances:

Capital work-in-progress comprises the cost of assets that are yet not ready for their intended use at the balance sheet date. Advances given towards acquisition of fixed assets outstanding at each balance sheet date are classified as Capital Advances under Other Non-Current Assets.

(d) Revenue Recognition:

Revenue is measured at the transaction price of consideration received or receivable. Amounts disclosed as revenue are net of returns, trade discount or rebates and applicable taxes and duties collected on behalf of the government and which are levied on such sales.

The Company recognises revenue when the amount of revenue can be reliably measured and it is probable that future economic benefits will flow to the Company.

- Revenue from sale of goods is recognised when goods are supplied and control over the goods sold is transferred to the buyer which is on dispatch/delivery as per the terms of contracts and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sales of the goods. This is considered the appropriate point where the performance obligations in the contracts are satisfied as the company no longer has control over the inventory.
- Revenue from services is recognised on pro-rata as and when services are rendered over a specified period of time. The company collects goods and service tax on behalf of the government and therefore it is not an economic benefit flowing to the company. Hence it is excluded from the revenue. Interest income is recognised using effective interest method on time proportion basis taking in to account the amount outstanding.
- Dividend income from investment is recognised when the Company's right to receive is established by the reporting date, which is generally when shareholders approve the dividend.

(e) Lease:

The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a define period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified assets, the Company assesses whether: (i) the contact involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

Company as a lessee

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any re-measurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made

Notes to the Standalone Financial Statements For the year ended March 31, 2026

at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policy on “ (g) Impairment of assets”.

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Company as a lessor

Rental income from operating lease is generally recognised on a straight-line basis over the term of the relevant lease. Where the rentals are structured solely to increase in line with expected general inflation to compensate for the Company’s expected inflationary cost increases, such increases are recognised in the year in which such benefits accrue. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Amounts due from lessees under finance leases are recorded as receivables at the Company’s net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Company’s net investment outstanding in respect of the leases.

(f) Inventories:

Inventories are valued at lower of the cost determined on weighted average basis or net realisable value. The comparison of cost and net realisable value is made on an item-by-item basis. Damaged, unserviceable and inert stocks are valued at net realizable value.

Determination Cost of raw materials, packing materials and stores spares and consumables Stocks is determined so as to exclude from the cost, taxes and duties which are subsequently recoverable from the taxing authorities.

Cost of finished goods and work-in-progress includes the cost of materials, an appropriate allocation of overheads and other costs incurred in bringing the inventories to their present location and condition.

(g) Impairment of assets:

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if event or changes are indicative in circumstances indicate that they might be impaired. Assets that have a definite useful life are tested for impairment whenever events or changes in circumstances that indicate that the carrying amount may not be recoverable. Management periodically assesses using external and internal sources, whether there is an indication that an asset may be impaired. An Impairment loss is recognised for the amount by which the assets carrying amount exceeds its recoverable amount. An

Notes to the Standalone Financial Statements For the year ended March 31, 2026

impairment loss is charged to the Profit and Loss Account in the year in which an asset is identified as impaired. An impairment loss recognized in prior accounting periods is reversed if there has been change in the estimate of the recoverable amount.

(h) Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Financial instruments also include derivative contracts such as foreign currency foreign exchange forward contracts, futures and currency options.

1. Financial assets

Classification

The Company shall classify financial assets as subsequently measured at amortised cost, fair value through other comprehensive income (FVOCI) or fair value through profit and loss (FVTPL) on the basis of its business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Debt instruments

- A 'debt instrument' is measured at the amortised cost if both the following conditions are met:
 - a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
 - b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.
- After initial measurement, such financial assets are subsequently measured at amortised cost using the

effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit and loss.

- Debt instruments included within the fair value through profit and loss (FVTPL) category are measured at fair value with all changes recognized in the statement of profit and loss.

Investments in subsidiaries, associates and joint venture

- Investments in subsidiaries and joint venture are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in subsidiaries and joint venture, the difference between net disposal proceeds and the carrying amounts are recognized in the statement of profit and loss.

Equity instruments

- The Company subsequently measures all equity investments in Companies/Mutual funds other than equity investments in subsidiaries, at fair value through profit and loss account. Dividends from such investments are recognised in profit and loss as other income when the Company's right to receive payments is established.

De-recognition

A financial asset derecognized only when:

- The rights to receive cash flows from the asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either
 - (a) the Company has transferred substantially all the risks and rewards of the asset, or
 - (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.
- When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards

Notes to the Standalone Financial Statements For the year ended March 31, 2026

of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

- Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, and bank balance
- Trade receivables or any contractual right to receive cash or another financial asset that result from transaction that are within the scope of Ind AS 115- The Company applies the simplified approach prescribed under Ind AS 109, which requires recognition of lifetime expected credit losses from the date of initial recognition of the receivables. The Company determines impairment allowance using historical default rates, adjusted for forward-looking information and estimates. Such estimates and assumptions are reviewed at each reporting date.

2. Financial liabilities

Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

Financial liabilities at fair value through profit and loss

Financial liabilities at fair value through profit and loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit and loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by Ind-AS 109.

Gains or losses on liabilities held for trading are recognised in the profit and loss.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

(i) Fair Value Measurement:

The Company's measures Financial Instruments at fair value at each Balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, In the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Notes to the Standalone Financial Statements For the year ended March 31, 2026

- All assets and liabilities for which fair value is measured or disclosed in the financial statements are based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:
- Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. This includes quoted equity instruments, government securities and mutual funds (includes FMP) that have quoted price.
- Level 2: Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) such as derivative financial instruments.
- Level 3: Inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. This includes unquoted equity shares which are valued at cost.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

(j) Foreign Currency and Translation balances:

The functional currency of the Company (i.e. the currency of the primary economic environment in which the Company operates) is the Indian Rupee (₹). The financial statements have been rounded off to the nearest ₹ Lakhs.

On initial recognition, all foreign currency transactions are recorded at exchange rates prevailing on the date of the transaction. Monetary assets and liabilities, denominated in a foreign currency, are translated at the exchange rate prevailing on the balance sheet date and the resultant exchange gains or losses are recognised in the Standalone

Statement of Profit and Loss. Non monetary assets and liabilities that all are measured in terms of historical cost in foreign currencies are not retranslated.

(k) Trade Receivables:

Trade receivables that do not contain a significant financing component are measured at transaction price. Refer accounting policy on "(g) Impairment of Financial Assets" for the Company's approach towards recognition and assessment of Expected Credit Loss (ECL).

(l) Trade Payables:

These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. The amounts are usually unsecured. Trade and other payables are presented as current liabilities unless payment is not due within twelve months after the reporting period. They are recognised initially at their fair value.

(m) Income Taxes:

Income tax expenses comprises of current and deferred tax expense and is recognised in the statement of profit or loss except to the extent that it relates to items recognized directly in equity or in OCI, in which case, the tax is also recognised in directly in equity or OCI respectively.

Current tax:

Current tax is the amount expected tax payable or recoverable on the taxable profit or loss for the year and any adjustment to the tax payable or recoverable in respect of previous years. It is measured using tax rates enacted or substantively enacted by the end of reporting period. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax:

Deferred Income Tax is recognised using the Balance sheet approach. Deferred income tax assets and liabilities are recognised for deductible and taxable temporary differences arising between the tax base of assets and their carrying amount, except when the deferred income tax arises from the initial recognition of an assets or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

Notes to the Standalone Financial Statements For the year ended March 31, 2026

Deferred income tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred tax assets and liabilities are measured using substantively enacted tax rates expected to apply to taxable income in the years in which the temporary differences are expected to be received or settled.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

(n) Cash and Cash Equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash in hand, demand deposits with banks, other short term highly liquid investments with maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown in current liabilities in the balance sheet.

(o) Employee Benefits

Short-term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits and they are recognized in the period in which the employee renders the related service. The Company recognizes the undiscounted amount of short term employee benefits expected to be paid in exchange for services rendered as a liability (accrued expense) after deducting any amount already paid.

Post Employment Benefits

I. Defined Contribution Plan

Defined contribution plans are employee state insurance scheme and Government administered pension fund scheme for all applicable employees and superannuation scheme for eligible employees.

Recognition and measurement of defined contribution plans:

The Company recognizes contribution payable to a defined contribution plan as an expense in the Statement of Profit and Loss when the employees render services to the Company during the reporting period. If the contributions payable for services received from employees before the reporting date exceeds the contributions already paid, the deficit payable is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the reporting date, the excess is recognized as an asset to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund.

Provident Fund scheme

The Company makes specified monthly contributions towards Employee Provident Fund scheme in accordance with the statutory provisions

Pension Scheme:

The Company operates a defined contribution pension plan for certain specified employees and is payable upon the employee satisfying certain conditions, as approved by the Board of Directors.

II. Defined Benefit plans:

Gratuity scheme

The Company operates a defined benefit gratuity plan for employees. The Company contributes to two separate funds administered by LIC and HDFC, towards meeting the Gratuity obligation.

Recognition and measurement of Defined Benefit plans:

The cost of providing defined benefits is determined using the Projected Unit Credit method with actuarial valuations being carried out at each reporting date. The defined benefit obligations recognized in the Balance Sheet represent the present value of the defined benefit obligations as reduced by the fair value of plan assets, if applicable. Any defined benefit asset (negative defined benefit obligations resulting from this calculation) is recognized representing the present value of available refunds and reductions in future contributions to the plan.

All expenses represented by current service cost, past service cost, if any, and net interest on the defined benefit liability / (asset) are recognized in the Statement of Profit and Loss. Remeasurements of the net defined benefit liability / (asset) comprising actuarial gains and losses and the return on the plan assets (excluding amounts

Notes to the Standalone Financial Statements For the year ended March 31, 2026

included in net interest on the net defined benefit liability/asset), are recognized in Other Comprehensive Income. Such remeasurements are not reclassified to the Statement of Profit and Loss in the subsequent periods.

The Company presents the above liability/(asset) as current and non-current in the Balance Sheet as per actuarial valuation by the independent actuary.

Other Long Term Employee Benefits:

The Company does not allow encashment of leave balance.

(p) Research and Development

Revenue expenditure on Research and Development is charged to Profit and Loss Account as incurred. Capital expenditure on assets acquired for Research and Development is added to PPE and depreciated in accordance with the policies stated for Property, Plant and Equipment and Intangible Assets.

(q) Borrowing Cost

Borrowing costs, that are, attributable to the acquisition, construction or production of qualifying are capitalized as part of the costs of such assets. A qualifying asset is one that necessarily takes a substantial period of time to get ready for its intended use or sale. All other borrowing costs are expensed in the period in which they occur. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

(r) Earnings per share

The Company presents basic and diluted earnings per share ("EPS") data for its equity shares. Basic EPS is calculated by dividing the profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to equity shareholders and the weighted average number of equity shares outstanding for the effects of all dilutive potential ordinary shares, which includes all stock options granted to employees.

The number of equity shares and potentially dilutive equity shares are adjusted retrospectively for all periods presented for any share splits and bonus shares issues including for changes effected prior to the approval of the financial statements by the Board of Directors.

(s) Current / Non-Current Classification:

The Company presents assets and liabilities in the balance sheet based on current/non-current classification as per IND AS 1

An asset is treated as current when it is:

- (i) Expected to be realised or intended to be sold or consumed in normal operating cycle
- (ii) Held primarily for the purpose of trading
- (iii) Expected to be realised within twelve months after the reporting period, or
- (iv) Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- (i) It is expected to be settled in normal operating cycle.
- (ii) It is held primarily for the purpose of trading
- (iii) It is due to be settled within twelve months after the reporting period, or
- (iv) There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The company has identified twelve months as its normal operating cycle.

(t) Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognized for liabilities that can be measured only by using a substantial degree of estimation, if

- (a) the Company has a present obligation as a result of a past event;
- (b) a probable outflow of resources is expected to settle the obligation; and
- (c) the amount of the obligation can be reliably estimated.

Notes to the Standalone Financial Statements For the year ended March 31, 2026

Reimbursement expected in respect of expenditure required to settle a provision is recognised only when it is virtually certain that the reimbursement will be received.

Contingent liability is disclosed in case of

- (a) a present obligation arising from past events, when it is not probable that an outflow of resources will be required to settle the obligation;
- (b) a present obligation when no reliable estimate is possible; and
- (c) a possible obligation arising from past events where the probability of outflow of resources is not remote.

Contingent Assets are neither recognised, nor disclosed.

Provision, Contingent Liabilities and Contingent Assets are reviewed at each balance Sheet date.

(u) Dividend

The Company recognises a liability to make cash distributions to equity holders when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the Companies Act, 2013 in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

(v) Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker of the Company is responsible for allocating resources and assessing performance of the operating segments.

1.3 Key accounting estimates and judgements

The preparation of the Company's financial statements requires the management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

The areas involving critical estimates or judgements are:

- a. **Property Plant & Equipment** - Property, plant and equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and

the expected residual value at the end of its life. The useful lives and residual values of Company's assets are determined by management at the time the asset is acquired and reviewed at the end of each reporting period. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology.

- b. **Provisions** - Provision is recognised when the Company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. These are reviewed at each balance sheet date adjusted to reflect the current best estimates.
- c. **Taxes** - Significant judgements are involved in determining the provision for income taxes, including amount expected to be paid / recovered for uncertain tax positions. In assessing the realizability of deferred tax assets arising from unused tax credits, the management considers convincing evidence about availability of sufficient taxable income against which such unused tax credits can be utilized. The amount of the deferred income tax assets considered realizable, however, could change if estimates of future taxable income changes in the future
- d. **Defined Benefit Obligations** - The cost of defined benefit gratuity plans, and post-retirement medical benefit is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty

1.4 Recent Accounting Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under the Companies (Indian Accounting Standards) Rules as issued from time to time.

During the year, MCA notified amendments to Ind AS 21 – The Effects of Changes in Foreign Exchange Rates, Ind AS 1 – Presentation of Financial Statements, Ind AS 7 – Statement of Cash Flows and Ind AS 107 – Financial Instruments: Disclosures, applicable from April 1, 2025.

The Company has evaluated the aforesaid amendments and concluded that the same do not have any material impact on its financial statements.

2. Property, plant and equipment, Intangibles and Capital work in progress as at 31st March 2026

(in ₹ lakhs except otherwise stated)

Description	GROSS BLOCK (AT COST)				DEPRECIATION INCLUDING AMORTISATION				NET BLOCK	
	As at 01.04.2025	Additions for the Year	Disposal, Transfer & Adjustments	As at 31.03.2026	As at 01.04.2025	Additions for the Year	Disposal, Transfer & Adjustments	As at 31.03.2026	As at 31.03.2026	As at 31.03.2025
2(i) Property, plant and equipment										
Tangible Asset										
Leasehold Land	32.90	-	-	32.90	(1.04)	(0.97)	-	(2.02)	30.88	31.86
Freehold Land	83.84	-	-	83.84	(3.12)	-	-	(3.12)	80.72	80.72
Buildings	1,665.28	203.40	5.57	1,863.11	(545.83)	(132.77)	(1.41)	(677.19)	1,185.91	1,119.45
Equipment & Machinery	591.55	133.41	56.79	668.17	(421.90)	(58.36)	(52.45)	(427.82)	240.35	169.64
Computers Hardware	64.55	3.98	13.18	55.34	(52.75)	(5.72)	(11.10)	(47.37)	7.97	11.80
Furniture & Fixtures	90.63	126.35	41.85	175.14	(76.38)	(8.00)	(37.86)	(46.52)	128.62	14.25
Electric Fittings & Installations	94.46	43.93	9.81	128.58	(68.78)	(6.63)	(8.83)	(66.58)	62.00	25.68
Vehicle	63.60	-	-	63.60	(60.84)	(0.68)	(0.19)	(61.34)	2.25	2.75
Sub- total	2,686.80	511.07	127.20	3,070.67	(1,230.64)	(213.15)	(111.84)	(1,331.96)	1,738.71	1,456.15
2(ii) Intangible Assets										
Computer Software	83.46	27.42	2.76	108.12	(59.35)	(14.07)	(3.31)	(70.11)	38.01	24.11
Sub- total	83.46	27.42	2.76	108.12	(59.35)	(14.07)	(3.31)	(70.11)	38.01	24.11
Total	2,770.26	538.49	129.96	3,178.79	(1,289.99)	(227.23)	(115.16)	(1,402.07)	1,776.72	1,480.27
Previous Year	2,743.67	237.29	6.39	2,743.67	(1,030.84)	(147.43)	3.17	(1,030.84)	1,480.27	
2(iii) Capital WIP	30.27	525.16	552.47	2.96	-	-	-	-	2.96	30.27

(i) Previous year figures have been regrouped and reclassified wherever necessary

(ii) Refer Note 42 for CWIP Ageing

Property, plant and equipment, Intangibles and Capital work in progress as at 31st March 2025

Description	GROSS BLOCK (AT COST)				DEPRECIATION INCLUDING AMORTISATION				NET BLOCK	
	As at 01.04.2024	Additions for the Year	Disposal, Transfer & Adjustments	As at 31.03.2025	As at 01.04.2024	Additions for the Year	Disposal, Transfer & Adjustments	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
2(i) Property, plant and equipment										
Tangible Asset										
Leasehold Land	32.90	-	-	32.90	-	(1.04)	-		31.86	32.90
Freehold Land	83.84	-	-	83.84	(3.12)	-	-	(1.04)	80.72	80.72
Buildings	1,665.28	-	-	1,665.28	(394.12)	(151.71)	-	(3.12)	1,119.45	1,271.15
Equipment & Machinery	571.45	20.90	0.80	591.55	(353.89)	(68.02)	-	(545.83)	169.64	217.56
Computers Hardware	57.52	7.40	0.37	64.55	(48.07)	(4.68)	-	(421.90)	11.80	9.45
Furniture & Fixtures	90.48	0.15	0.00	90.63	(69.93)	(6.45)	-	(52.75)	14.25	20.55
Electric Fittings & Installations	92.28	2.35	0.17	94.46	(59.19)	(9.59)	-	(76.38)	25.68	33.09
Vehicle	65.44	-	1.84	63.60	(56.89)	(3.96)	-	(68.78)	2.75	8.55
Sub- total	2,659.18	30.81	3.19	2,686.80	(985.21)	(245.44)	-	(60.84)	1,456.15	1,673.97
								(1,230.64)		
2(ii) Intangible Assets										
Computer Software	84.49	-	1.03	83.46	(45.63)	(13.72)	-	(59.35)	24.11	38.86
Sub- total	84.49	-	1.03	83.46	(45.63)	(13.72)	-	(59.35)	24.11	38.86
Total	2,743.67	30.81	4.22	2,770.26	(1,030.84)	(259.16)	-	(1,289.99)	1,480.27	1,712.83
Previous Year	2,512.77	237.29	6.39	2,743.67	(886.58)	(147.43)	3.17	(1,030.84)	1,712.83	
2(iii) Capital WIP	17.05	30.27	17.05	17.05	-	-	-	-	30.27	17.05

(in ₹ lakhs except otherwise stated)

3	Financial Assets (Non-Current)	As at 31/03/2026	As at 31/03/2025
	Investments *		
	Investment in unquoted equity instruments of subsidiaries at cost	4,887.86	4,887.86
	i) 5,00,000 (PY-5,00,000) Equity Shares of Chembond Water Technologies Ltd of ₹ 10/- each fully paid up. (Constituting 100.0% (100.0%) of the said Company's paid up capital)		
	ii) 27,49,414 (PY-27,49,414) Equity Shares of Chembond Calvatis Industrial Hygiene Systems Limited of ₹ 1/- each fully paid up (Constituting 55.00 % (55.00%) of the said Company's paid up capital)	32.39	32.39
	iii) 5,00,000 (PY-5,00,000) Equity Shares of Chembond Distribution Ltd. of ₹ 1/- each fully paid up. (Constituting 100.00% (100.00%) of the said Company's paid up capital)	92.40	92.40
	Total	5,012.66	5,012.66
	Aggregate amount of Unquoted Investments	5,012.66	5,012.66
4	Other Non- Current Financial Assets	As at 31/03/2026	As at 31/03/2025
	(Unsecured & considered good)		
	Bank Deposits with more than 12 months maturity	1.28	4.07
	Other Deposits	4.86	4.86
	Total	6.14	8.93
5	Other non-current assets	As at 31/03/2026	As at 31/03/2025
	Prepaid expenses	0.40	0.50
	Total	0.40	0.50
6	Inventories	As at 31/03/2026	As at 31/03/2025
	(At lower of Cost or Net Realisable Value)		
	Raw Materials	273.21	141.79
	Packing Materials	31.35	23.03
	Finished Goods*	104.62	90.48
	Stock-in-Trade	188.56	243.25
	Work in Progress	4.81	22.46
	Total	602.55	521.01
	*Finished goods includes Stock in transit amounting to ₹ 7.49 lakhs as at 31st March 2026 (₹ 27.02 lakhs as at 31 st March 2025)		
7	Investments (Current)	As at 31/03/2026	As at 31/03/2025
	Investments in Quoted Equity Shares carried at fair value through Profit and Loss		
	4,432.29 Units (PY 4,432.29) of Kotak Liquid Scheme Regular Plan Growth	244.16	230.11
	6,39,526.27 Units (PY 5,07,222.75) of ICICI Prudential Gilt Fund -Growth	619.81	511.29
	Nil Units (PY 80,836.70) of HDFC Balance advantage fund	-	393.72
	80,991.28 Units (PY 2,835.29) of ICICI Prudential Equity & Debt Fund	303.76	10.45
	2,57,599.57 Units (PY 2,57,599.57) of Kotak Balance Advantage Fund	49.85	50.00
	Total	1,217.57	1,195.58
	Aggregate amount of Quoted Investments at Market Value	1,217.57	1,195.58
	Aggregate amount of Quoted Investments at Cost	1,127.32	1,062.02

(in ₹ lakhs except otherwise stated)

8	Trade Receivables	As at 31/03/2026	As at 31/03/2025
	(a) Trade receivables considered good - Secured	-	-
	(b) Trade receivables considered good - UnSecured:		
	(i) Considered Good	2,006.03	2,022.06
	(ii) Credit Impaired	96.69	41.27
	Total	2,102.72	2,063.33
	(c) Trade Receivables which have significant increase in Credit Risk		
	Less - Impairment Loss allowance (Refer note 8 ii)	(96.69)	(41.27)
	Total	2,006.03	2,022.06
	i For Related party transactions Refer Note No.39		
	ii For Trade Receivables Ageing Schedule Refer Note No 40		
	iii Movement in Credit Impaired		
	Provision at the beginning of the year	41.27	14.55
	Add: Provision during the year	55.42	26.72
	Provision at the year end	96.69	41.27
9	Cash and Cash equivalents	As at 31/03/2026	As at 31/03/2025
	Balances with banks		
	In Current Accounts	402.47	137.17
	Cash on hand	0.04	0.01
	Total	402.51	137.19
10	Bank balances other than cash and cash equivalents	As at 31/03/2026	As at 31/03/2025
	Margin money (Including bank deposits with more than 3 months maturity)	8.62	5.29
	Total	8.62	5.29
11	Loans	As at 31/03/2026	As at 31/03/2025
	(Unsecured & considered good)		
	Loan and advance to Employees	-	0.52
	Total	-	0.52
12	Other Current Financial Assets	As at 31/03/2025	As at 31/03/2024
	(Unsecured & considered good)		
	Security Deposits	45.94	48.15
	Total	45.94	48.15
13	Current Tax (Net)	As at 31/03/2026	As at 31/03/2025
	Advance tax (Net of Provision)	33.23	-
	TOTAL	33.23	-

(in ₹ lakhs except otherwise stated)

14	Other Current Assets	As at 31/03/2026	As at 31/03/2025
	Prepaid expenses	39.46	26.58
	Advances for supply of goods and services	145.37	7.50
	Balances with government authorities	20.89	5.12
	Total	205.72	39.21

15	Share Capital	As at 31/03/2026	As at 31/03/2025
	Authorised		
	2,80,10,000 (2,80,10,000) Equity Shares of ₹ 5/- (₹ 5/-) each	1,400.50	1,400.50
	Issued, Subscribed and Paid up		
	2,68,96,576 (2,68,96,576) Equity Shares of ₹ 5/- (₹ 5/-) each fully paid up	1,344.83	-
	Issued, Subscribed and Paid up (Pending Allotment upon Demerger)		
	2,68,96,576 (PY 2,68,96,576) Equity Shares of ₹ 5/- (₹ 5/-) each fully paid up	-	1,344.83
	Total	1,344.83	1,344.83

a	Reconciliation of the equity shares outstanding at the beginning and at the end of the reporting year:	No. of Shares	Paidup Value
	Balance as at 31 March 2024 (Pending Allotment)	2,68,96,576	1,344.83
	Changes in Equity share capital due to prior period errors	-	-
	Changes in equity share capital during the current year : *	2,68,96,576	1,344.83
	Balance as at 31 March 2025 (Pending Allotment)	2,68,96,576	1,344.83
	Changes in equity share capital during the current year	-	-
	Restated balance at the beginning of the current reporting period	-	-
	Balance as at 31 March 2026	2,68,96,576	1,344.83

*Date of allotment is May 13, 2025

b	Details of Shareholders holding more than 5% Shares				
	Name of the Shareholder	% Held	As at 31/03/2026 No of Shares	% Held	As at 31/3/2025 No of Shares
	Nirmal Vinod Shah	25.99%	69,91,413.00	13.35%	35,90,380.00
	Padma Vinod Shah	12.57%	33,82,200.00	12.57%	33,82,200.00
	Visan Holding Pvt. Ltd.	9.75%	26,21,260.00	9.75%	26,21,260.00
	Sameer Vinod Shah	1.45%	3,88,657.00	12.54%	34,00,288.00

c Disclosure of shareholding of Promoters
Disclosure of shareholding of promoters as at March 31, 2026 is as follows:

Shares held by promoter at the end of the year		As at 31 st March 2026		As at 31 st March 2025		% change during the year
Sr. No.	Promoter Name	No. of shares	% Held	No. of shares	% Held	
1	Nirmal Vinod Shah	69,91,413	25.99%	35,90,380	13.35%	12.64%
2	Sameer Vinod Shah	3,88,657	1.45%	34,00,288	12.54%	(11.09%)
3	Padma Vinod Shah	33,82,200	12.57%	33,82,200	12.57%	-
4	Ashwin Ratilal Nagarwadia	10,00,000	3.72%	10,00,000	3.72%	-
5	Bhadresh D Shah	3,77,868	1.40%	3,77,868	1.40%	-
	Total	1,21,40,138		1,17,50,376		

(in ₹ lakhs except otherwise stated)

Disclosure of shareholding of promoters as at March 31, 2025 is as follows:

Shares held by promoter at the end of the year		As at 31 st March 2025		As at 31 st March 2024		% change during the year
Sr. No.	Promoter Name	No. of shares	% Held	No. of shares	% Held	
1	Nirmal Vinod Shah	35,90,380	13.35%	35,90,380	13.35%	-
2	Sameer Vinod Shah	34,00,288	12.54%	34,00,288	12.54%	-
3	Padma Vinod Shah	33,82,200	12.57%	33,82,200	12.57%	-
4	Ashwin Ratilal Nagarwadia	10,00,000	3.72%	10,00,000	3.72%	-
5	Bhadresh D Shah	3,77,868	1.40%	3,77,868	1.40%	-
Total		1,17,50,376		1,17,50,376		

d Terms and rights attached to Equity Shares

The Company has only one class of Equity Shares having a par value of ₹ 5/- per share. Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividends in Indian Rupees. The dividend proposed by the Board of Directors is subject to approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

16	Other Equity	As at 31/03/2026	As at 31/03/2025
	Capital Reserve		
	Balance at the beginning of the year	827.81	827.81
	Balance at the end of the year	827.81	827.81
	Retained Earnings		
	Balance at the beginning of the year	7,207.36	6,754.50
	Add: Profit for the Year	1,038.90	602.86
	Balance at the end of the year	8246.25	7,357.36
	Less: Appropriations		
	Dividends	(336.21)	(150.00)
	Balance at the end of the year	7,910.05	7,207.36
	Other Comprehensive Income (OCI)		
	Remeasurements of the net defined benefit Plans		
	Balance at the beginning of the year	(15.79)	(11.97)
	Addition/ (Deduction) during the year	15.25	(3.82)
	Balance at the end of the year	(0.54)	(15.79)
	Total	8,737.32	8,019.38
17	Provisions- Non Current	As at 31/03/2026	As at 31/03/2025
	Provision for Gratuity	4.28	22.26
	Total	4.28	22.26

(in ₹ lakhs except otherwise stated)

18	Deferred Tax Liability (Net)	As at 31/03/2026	As at 31/03/2025
	Deferred tax Liability		
	Written Down Value of Property Plant & Equipment	147.47	170.74
	Investments at Fair Value	22.71	27.78
	A	170.19	198.52
	Deferred tax Asset		
	Gratuity	4.68	7.59
	Provision for Expected Credit Loss	24.34	10.39
	B	29.02	17.98
	Net Deferred Tax Liability Total (A-B)	141.17	180.54
19	Other Non- Current Liabilities	As at 31/03/2026	As at 31/03/2025
	Dealer Deposits	68.81	65.79
	Total	68.81	65.79
20	Trade Payables	As at 31/03/2026	As at 31/03/2025
	Total Outstanding Dues of Micro and Small Enterprises	126.22	90.40
	Total Outstanding Dues of Creditors other than Micro and Small Enterprises	602.58	452.22
	Total	728.80	542.62
	a For Related party transaction Refer Note No.39		
	b For Trade Payable Ageing Schedule Refer Note No 41		
	Principal amount due to suppliers under MSMED Act, 2006	126.22	90.40
	Interest accrued and due to suppliers under MSMED Act, 2006 on the above amount	2.53	-
	Payment made to suppliers (other than interest) beyond the appointed day, during the year	28.83	-
	Interest paid/adjusted to suppliers under MSMED Act, 2006 (other than section 16)	-	-
	Interest paid/adjusted to suppliers under MSMED Act, 2006 (Section 16)	-	-
	Interest due and payable to suppliers under MSMED Act, 2006 for payments already made	-	-
	Interest accrued and remaining unpaid at the end of the year to suppliers under MSMED Act, 2006	2.53	-
	The information regarding Micro, Small and Medium Enterprises has been determined to the extent such parties have been identified on the basis of declaration received from parties & information available with company. This has been relied upon by the Auditors.		
21	Other Current Financial Liabilities	As at 31/03/2026	As at 31/03/2025
	Unclaimed Dividend*	2.51	-
	(*Not due for Deposit to Investor Education and Protection Fund)		
	Total	2.51	
22	Other Current Liabilities	As at 31/03/2026	As at 31/03/2025
	Advance Received From Customers	22.95	-
	Statutory Dues	67.37	18.37
	Employee Reimbursement Payable	2.04	-
	Employee benefits payable	160.54	189.30
	Creditors for expenses	26.12	6.83
	Total	279.02	214.50

(in ₹ lakhs except otherwise stated)

	As at 31/03/2026	As at 31/03/2025
23 Provisions		
Provision for Gratuity	14.32	7.91
	14.32	7.91
24 Current Tax Liabilities (Net)		
Provision for Current Tax (Net of Advance Tax)	-	103.79
Total	-	103.79
25 Revenue from Operations	2025-2026	2024-2025
Sale of Goods	7,240.59	6,818.08
Sale of Services	110.31	109.15
Other Operating revenue		
Miscellaneous Income	13.86	12.81
Total	7,364.75	6,940.04
26 Other Income	2025-2026	2024-2025
Dividend Income	250.00	200.00
Net gain on Sale of Investments	73.39	25.60
Interest at Effective Interest Rate	10.74	3.46
Rent (Gross)	106.35	71.83
Bad Debts Recovered	5.00	-
Profit on Sale of Property Plant & Equipment	-	13.28
Miscellaneous Income	4.94	1.23
Gain on fair valuation of investments	-	65.67
Total	450.43	381.08
27 Cost of materials consumed	2025-2026	2024-2025
Particulars of Raw Materials Consumed		
Raw Materials Consumed	3,212.32	2,877.15
Packing Materials Consumed	203.42	224.87
Total	3,415.73	3,102.02
28 Purchases of stock-in-trade	2025-2026	2024-2025
Purchases of Stock-in-trade	488.61	945.63
Total	488.61	945.63
29 Changes in inventory of Finished goods, Work in progress and Stock in Trade	2025-2026	2024-2025
(a) Finished goods/ Stock in Trade/ Work In Progress (At Close)	297.99	356.19
Finished goods	66.60	90.48
Work In Progress	4.81	22.46
Stock in Trade	226.58	243.25
(b) Finished goods/ Stock in Trade/ Work In Progress (At commencement)*	356.19	294.90
Finished goods	90.48	66.15
Work In Progress	22.46	44.71
Stock In Trade	243.25	184.04
Total	58.20	(61.29)

(in ₹ lakhs except otherwise stated)

30	Employee benefits expense	2025-2026	2024-2025
	Directors' Remuneration	62.36	57.67
	Salaries & Wages	950.27	996.56
	Gratuity	61.48	8.32
	Contribution to Provident & other funds	41.51	58.33
	Staff Welfare Expenses	51.85	47.33
	Total	1,167.47	1,168.20
31	Finance Costs	2025-2026	2024-2025
	(a) Interest Expense at Effective Interest rate		
	Banks	0.61	0.35
	MSMED	2.53	-
	Others	3.40	2.89
	(b) Other borrowing costs		
	Bank Guarantee fees & charges	2.22	5.85
	Corporate Guarantee fees	-	1.50
	Total	8.75	10.59
32	Depreciation and Amortisation expenses	2025-2026	2024-2025
	Depreciation and Amortisation Expenses	222.22	259.16
	Total	222.22	259.16
33	Other Expenses	2025-2026	2024-2025
	Manufacturing Expenses		
	Consumable stores	10.69	6.04
	Power, Fuel & Water Charges	0.99	2.72
	Research and Development (Refer note b)	2.88	0.44
	Laboratory Expenses (Refer note a)	2.52	3.79
	Repairs and Renewals to Plant & Machinery	22.59	20.07
	Labour Charges	251.46	166.59
	Security Expenses	32.14	38.85
	Factory Maintenance	5.60	13.33
	A	328.87	251.82
	Administrative Expenses		
	Directors' Sitting Fees	13.30	12.45
	Rates & Taxes	29.48	9.71
	Electricity charges	46.53	48.58
	Printing and stationary	5.49	5.17
	Telephone & Postage Expenses	11.42	11.57
	Insurance	56.61	37.40
	Motor car expenses	27.59	19.64
	Auditors Remuneration (Refer note c)	14.32	15.60
	Legal, Professional & consultancy fees	107.63	143.50
	Repairs & Maintenance Buildings	0.71	0.38
	Repairs & Maintenance Others	19.45	82.14
	Miscellaneous expenses	29.03	23.64
	Office Maintenance	17.31	-
	Corporate Social responsibility Expenditure (Refer note d)	13.55	13.28

(₹ in lakhs except otherwise stated)

Loss on Sale of Fixed Assets	15.32	-
Loss on Fair Value of Investments	43.30	-
Provision for Expected credit loss on trade receivables	55.42	26.72
Input GST Reversed	-	1.34
Foreign Exchange Fluctuation Loss	6.14	6.41
Bad Debts Written Off	2.57	-
Software Expense	55.13	-
B	570.31	457.54
Selling and Distribution Expenses		
Carriage outwards	126.32	157.00
Rent	15.95	9.24
Commission on sales	54.15	55.55
Travelling Expenses	133.06	160.32
Conveyance expenses	30.22	16.15
Royalty Expenses	-	6.23
Advertising & Publicity Expenses	2.80	1.44
Packing Expenses	4.90	19.13
Sales Promotion Expenses	8.02	4.02
C	375.43	429.08
Total (A+B+C)	1274.60	1,138.43
a Laboratory Expenses	2025-2026	2024-2025
Resarch and Devlopoment Lab Mahape	2.52	3.74
Resarch and Devlopoment Lab Dudhwada	-	0.05
TOTAL	2.52	3.79
b Research and Development Expenses:	2025-2026	2024-2025
Resarch and Devlopoment Laboratory Mahape	2.88	0.44
TOTAL	2.88	0.44
c Auditor's Remuneration consists of:	2025-2026	2024-2025
Statutory Audit Fees	12.00	14.96
Tax Audit Fees	2.00	0.75
Taxation and Other Matters	0.32	-
Total	14.32	15.71
d Corporate Social Responsibility		
"As per section 135 of the Companies Act 2013, a CSR committee has been formed by the Company. Identification of deserving areas for the Company's CSR activities has been done during the year. With construction chemical, water treatment & equipment being the business of the company. The funds were utilised through the year on the activity which was specified in Schedule VII of the Companies Act, 2013. - Gross amount required to be spent by the company during the year ₹ 13.55 Lakhs. (Previous Year ₹ 13.28 Lakhs) - Amount spent during the year is ₹ 13.55 lakhs (Previous Year ₹ 13.28 Lakhs)."		
Details of corporate social responsibility expenditure		
a) Amount required to be spent by the company during the year	13.55	13.28
b) Amount of expenditure incurred		
(i) Construction / acquisition of any asset	13.55	13.28
(ii) On purpose other than (i) and above	-	-
c) Shortfall at the end of the year	-	-
d) Total of previous years shortfall		
e) Nature of CSR activities	Assistance and Relief in Emergency Situations	Promotion of Child Education
f) Details of related party transactions	-	-
g) Where a provision is made with respect to a liability incurred by entering into a contractual the year shall be shown separately.	-	-

(₹ in lakhs except otherwise stated)

33	EARNINGS PER SHARE	2025-2026	2024-2025
	Net Profit available to Equity Shareholders (₹ In Lakhs)	1,038.90	602.86
	Total number of Equity Shares - (Face value of ₹ 5/- each fully paid up)	2,68,96,576	2,68,96,576
	Weighted No. of Equity Shares	2,68,96,576	2,68,96,576
	Basic Earnings per Share (in Rupees)	3.86	2.24
	Diluted No. of Equity Shares	2,68,96,576	2,68,96,576
	Diluted Earnings per Share (in Rupees)	3.86	2.24

35 SEGMENT REPORTING

“Operating segments are defined as components of an enterprise for which discrete financial information is available that is evaluated regularly by the chief operating decision-maker at respective entity level in assessing the performance and deciding on allocation of resources. The Company, accordingly, has only one reportable business segment, i.e., ‘Speciality Chemicals’.

As per Ind AS 108- “Operating Segment”(para 4), segment information has been provided under the Notes to Consolidated Financial Statements and therefore no separate disclosure on segment information is given in standalone financial statements.”

36 Financial instruments – Fair values and risk management

A. Accounting classification and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

As at 31 March 2026	Carrying amount				Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amotised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
Cash and cash equivalents (Including other bank balances)	-	-	411.13	411.13	-	-	-	-
Investments								
- Mutual Funds	1,217.57	-	-	1,217.57	1,217.57	-	-	1,217.57
- Equity Shares (Quoted)	-	-	-	-	-	-	-	-
- Equity Shares (Unquoted)	-	-	-	-	-	-	-	-
- Preference shares and bonds	-	-	-	-	-	-	-	-
Trade and other receivables	-	-	2,006.03	2,006.03	-	-	-	-
Loans	-	-	-	-	-	-	-	-
Other financial assets	-	-	45.94	45.94	-	-	-	-
TOTAL	1,217.57	-	2,463.10	3,680.67	1,217.57	-	-	1,217.57
Financial liabilities								
Trade and other payables	-	-	728.80	728.80	-	-	-	-
TOTAL	-	-	728.80	728.80	-	-	-	-

As at 31 March 2025	Carrying amount				Fair value			
	Fair value through profit and loss	Fair value through other comprehensive income	Amotised Cost	Total	Level 1	Level 2	Level 3	Total
Financial assets								
Cash and cash equivalents (Including other bank balances)	-	-	142.48	142.48	-	-	-	-
Investments								
- Mutual Funds	1,195.58	-	-	1,195.58	1,195.58	-	-	1,195.58
- Trade and other receivables	-	-	2,022.06	2,022.06	-	-	-	-
- Loans	-	-	0.52	0.52	-	-	-	-
- Other financial assets	-	-	48.15	48.15	-	-	-	-
TOTAL	1,195.58	-	2,213.21	3,408.78	1,195.58	-	-	1,195.58
Financial liabilities								
Trade and other payables	-	-	542.62	542.62	-	-	-	-
TOTAL	-	-	542.62	542.62	-	-	-	-

Fair values for financial instruments carried at amortised cost approximates the carrying amount, accordingly the fair values of such financial assets and financial liabilities have not been disclosed separately.

(in ₹ lakhs except otherwise stated)

B. Measurement of fair values

Ind 113, 'Fair Value Measurement' requires classification of the valuation method of financial instruments measured at fair value in the Balance Sheet, using a three level fair-value-hierarchy (which reflects the significance of inputs used in the measurements). The hierarchy gives the highest priority to un-adjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to un-observable inputs (Level 3 measurements). Fair value of derivative financial assets and liabilities are estimated by discounting expected future contractual cash flows using prevailing market interest rate curves. The three levels of the fair-value-hierarchy under Ind AS 113 are described below:

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. This includes quoted equity instruments, government securities and mutual funds (includes FMP) that have quoted price.

Level 2: Inputs are other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) such as derivative financial instruments.

Level 3: Inputs are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. This includes unquoted equity shares which are valued at cost.

Transfers between Levels

There are no transfers between the levels

C. Financial risk management

The Company's activities expose it to Credit risk, liquidity risk and market risk.

i. Risk management framework

Risk Management is an integral part of the Company's plans and operations. The Company's board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The board of directors is responsible for developing and monitoring the Company risk management policies.

The Risk Management committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

ii. Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and investments in debt securities, cash and cash equivalents, mutual funds, bonds etc.

Trade and other receivables

Credit risk is the risk of possible default by the counter party resulting in a financial loss.

The Company manages credit risk through various internal policies and procedures set forth for effective control over credit exposure. These are managed by way of setting various credit approvals, evaluation of financial condition before supply terms, setting credit limits, industry trends, ageing analysis and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business.

Based on prior experience and an assessment of the current economic environment, management believes that sufficient provision is made based on expected credit loss model for credit risk wherever credit is extended to customers.

Cash and cash equivalents

Credit risk from balances with banks is managed by the Company's treasury department in accordance with the Company's policy. Investment of surplus funds are made in mainly in mutual funds with good returns and with high credit ratings assigned by International and domestic credit ratings agencies.

Other than trade and other receivables, the Company has no other financial assets that are past due but not impaired.

(in ₹ lakhs except otherwise stated)

iii. Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk by ensuring, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Company's reputation.

The Company has obtained fund and non-fund based working capital lines from various banks. The Company also constantly monitors funding options available in the debt and capital markets with a view to maintaining financial flexibility. Accordingly, liquidity risk is perceived to be low.

The following table shows the maturity analysis of financial liabilities of the Company based on contractually agreed undiscounted cash flows as at the Balance Sheet date:

Sr No	As at 31 st March, 2026	Notes	Carrying Values	Less than 12 Months	More than 12 Months
1	Trade payables	20	728.80	728.80	-
2	Other current Financials Liability	21	2.51	2.51	-
	TOTAL		731.31	731.31	-

Sr No	As at 31 st March, 2025	Notes	Carrying Values	Less than 12 Months	More than 12 Months
1	Trade payables	20	542.62	542.62	-
2	Other current Financials Liability	21	-	-	-
	TOTAL		542.63	542.63	-

iv. Market risk

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from adverse changes in market rates and prices (such as interest rates, foreign currency exchange rates). Market risk is attributable to all market risk-sensitive financial instruments, all foreign currency receivables and payables and all short term and long-term debt. The Company is exposed to market risk primarily related to foreign exchange rate risk, interest rate risk and the market value of its investments. Thus, the Company's exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currencies

a) Currency risk

The Company is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchase, and other expenses are denominated and the functional currency of the Company. The functional currency of the Company is Indian Rupees (INR). The currencies in which these transactions are primarily denominated are EURO and USD.

Exposure to currency risk

The summary quantitative data about the Company's exposure to currency risk as reported to the management of the Company is as follows:

The Company is exposed to currency risk to the extent that there is a mismatch between the currencies in which sales, purchase, and other expenses are denominated and the functional currency of the Company. The functional currency of the Company is Indian Rupees (₹). The currencies in which these transactions are primarily denominated are USD.

(in ₹ lakhs except otherwise stated)

- a. The Company has not entered into forward contracts to hedge the foreign currency risks arising from amounts designated in foreign currency.

- b. Foreign Currency Exposures at the year end not hedged by derivative instruments:

Currency	Exposure to Buy/Sell	As at 31/03/2026		As at 31/03/2025	
		Foreign Currency	Indian Currency	Foreign Currency	Indian Currency
US Dollars	Liability	1.10	104.12	1.10	94.14
US Dollars	Asset	0.13	11.85	0.13	10.71

- c. Foreign currency sensitivity analysis

For the year ended 31st March 2026 and 31st March 2025, the impact of every rupee 1 depreciation / appreciation in the exchange rate between the Indian Rupee, U.S. Dollar and GBP on Profit before tax of the Company with respect to foreign currency exposure is given in below.

Particulars	As at 31/03/2026		As at 31/03/2025	
	Rupee Depreciates by ₹1	Rupee Appreciates by ₹1	Rupee Depreciates by ₹1	Rupee Appreciates by ₹1
On Foreign Currency Liabilities (net):				
Against USD	(0.97)	0.97	(0.97)	0.97

- b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Investment committee manages and constantly reviews the interest rate movements in the market. This risk is mitigated by the Company by investing the funds in various tenors depending on the liquidity needs of the Company. The Company's exposures to interest rate risk is not significant.

- c) Price risk

Quoted Equity & Debt Securities Price Risk is related to the change in market reference price of the investments. The fair value of some of the Company's investments in quoted equity & debt securities exposes the Company to price risks. In general, these securities are not held for trading purposes. These investments are subject to changes in the market price of securities.

- d) Price sensitivity analysis

If prices of quoted equity & debt instruments had been 1% higher/(lower), the unrealised gain/(loss) for the year ended March 31, 2026 and March 31, 2025 would increase/(decrease) by ₹ 12.18 Lakhs and ₹ 11.96 Lakhs respectively.

37 Employee Benefit obligations

- (A) Defined Contribution Plan

Contributions are made to Employee Provident Fund (EPF), Employees State Insurance Scheme (ESIC) and other Funds which covers all regular employees. Both the employees and the Company make predetermined contributions to the Provident Fund and ESIC. The contributions are normally based on a certain percentage of the employee's salary. Amount recognised as expense in respect of these defined contribution plans, is as detailed below :

The expected maturity analysis is as follows :	Year ended March 31, 2026	Year ended March 31, 2025
Contribution to Provident Fund	38.16	26.71
Contribution to ESIC	1.24	1.37
Contribution to Labour Welfare Fund	0.21	0.06

(in ₹ lakhs except otherwise stated)

(B) Defined Benefit Plan

The Company's obligation towards the Gratuity Fund is a Defined Benefit Plan. Based on the actuarial valuation obtained in this respect, details of Acturial Valuation are as follows:

	As at 31 March 2026	As at 31 March 2025
	Funded Plan	
(i) Change in Defined Benefit Obligation		
Opening defined benefit obligation	57.11	50.11
Obligation transfer in	38.46	-
Amount recognised in profit and loss	68.42	-
Current service cost	20.71	6.71
Interest cost	14.06	3.66
Past service cost	38.94	-
Amount recognised in other comprehensive income	(20.38)	-
Actuarial loss / (gain) arising from:	-	-
Financial assumptions	-	3.09
Other	(25.95)	0.15
Benefits paid	(33.90)	(6.62)
Closing defined benefit obligation	109.42	57.11
(ii) Change in Fair Value of Assets		
Opening fair value of plan assets	26.95	28.16
Amount recognised in profit and loss	45.10	2.05
Interest income	5.29	-
Amount recognised in other comprehensive income	(20.38)	-
Actuarial gain / (loss)	(25.95)	-
Return on Plan Assets, Excluding Interest Income	(5.57)	(0.11)
Amount not recognised due to Asset limit (P.Y)	-	-
Other	-	-
Contributions by employer	52.97	5.21
Benefits paid	(33.90)	(8.36)
Closing fair value of plan assets	90.83	26.95
Actual return on Plan Assets	(0.28)	1.94
(iii) Plan assets comprise the following	Unquoted	Unquoted
Insurance fund (100%)	90.83	26.95
(iv) Principal actuarial assumptions used	%	%
Discount rate	7.37	6.82
Withdrawal Rate	1.00	1.00
Future Salary Increase	5.00	5.00
(v) Amount recognised in the Balance Sheet		
Present value of obligations as at year end	109.42	57.11
Fair value of plan assets as at year end	90.82	26.94
Net (asset) / liability recognised as at year end	18.60	30.16
Recognised under :		
Short term provisions	14.32	7.91
Long term provisions	4.28	22.26
	18.60	30.17

(in ₹ lakhs except otherwise stated)

(vi) Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

	As at 31 st March, 2026		As at 31 st March, 2025	
	Increase	Decrease	Increase	Decrease
Discount rate (1% movement) - Gratuity	(10.14)	11.84	(10.80)	12.80
Future salary growth (1% movement) - Gratuity	12.00	(10.43)	12.90	(11.80)

The above sensitivity analyses have been calculated to show the movement in defined benefit obligation in isolation and assuming there are no other changes in market conditions at the reporting date. In practice, generally it does not occur. When we change one variable, it affects to others. In calculating the sensitivity, project unit credit method at the end of the reporting period has been applied.

(vi) Expected future cash flows

The expected maturity analysis is as follows :	For year ended 31.03.2026	For year ended 31.03.2025
Expected benefits for year 1	4.40	0.84
Expected benefits for year 2	1.87	2.81
Expected benefits for year 3	2.03	0.98
Expected benefits for year 4	12.31	1.07
Expected benefits for year 5	8.58	6.19
Expected benefits for year 6 and above	51.61	26.29

38 Financials Ratios	FY 2025-2026	FY 2024-2025	% Changes
(a) Current Ratio			
Current Assets(A)	4,522.18	3,969.00	
Current Liabilities(B)	1,024.65	868.82	
Current Ratio(A/B)	4.41	4.57	(3.39)
(b) Debt-Equity Ratio			
Total Debt (A)	-	-	
Total Equity (B)	10,082.14	9,364.21	
Debt-Equity Ratio(A/B)			
(c) Debt Service Coverage Ratio	-	-	
Earnings before Interest and Tax (A)	1,402.43	1,017.89	
Interest Expense + Principal Repayments made during the year for long term loans (B)	0.61	0.35	
Debt Service Coverage Ratio(A/B)	2,300.97	2,924.75	(21.33)
(d) Return on Equity Ratio			
Profit After Tax (A)	1,038.90	602.86	
Average Net Worth (B)	9,723.18	9,139.68	
Return on Equity Ratio (A/B)^[1]	10.68%	6.60%	61.99
(e) Inventory turnover ratio			
Cost of Goods Sold (Cost of Material Consumed + Purchases + Changes in Inventory + Manufacturing Expenses) (A)	3,962.54	3,986.36	
Average Inventories of Finished Goods, Stock-in-Process and Stock-in-Trade (B)	561.78	501.13	
Inventory turnover Ratio(A/B)	7.05	7.95	(11.33)

(in ₹ lakhs except otherwise stated)

(f) Trade receivables turnover ratio			
Value of Sales & Services (A)	7,364.75	6,940.04	
Average Accounts receivable(B)	2,014.04	1,773.37	
Trade receivable turnover Ratio(A/B)	3.66	3.91	(6.56)
(g) Trade Payables turnover ratio			
Cost of Materials Consumed (after adjustment of RM Inventory) + Purchases of Stock-in-Trade + Other Expenses (A)	3,989.39	4,085.33	
Average trade payable (B)	635.71	580.69	
Trade Payables turnover Ratio(A/B)	6.28	7.04	(10.80)
(h) Net Capital turnover ratio			
Value of Sales & Services (A)	7,364.75	6,940.04	
Average Working capital (B)	3,298.85	2,775.33	
Net Capital turnover Ratio(A/B)	2.23	2.50	(10.72)
(i) Net Profit Margin			
Profit after Tax (A)	1,038.90	602.86	
Value of Sales & Services (B)	7,364.75	6,940.04	
Net Profit Ratio (A/B)^[2]	14.11%	8.69%	62.39
(j) Return on Capital employed			
PBT + Finance Costs (A)	1,188.35	768.98	
Shareholders Equity + Long term liabilities (B)	10,296.41	9,632.79	
Return on Capital employed(A/B)^[3]	11.54%	7.98%	44.58
(k) Return on Quoted Investment			
(k) Return on Investment			
Other Income (Excluding Unrealised Loss of Fair Valuation of Investments) (A)	323.39	225.60	
Average Cost of Investments (B)	6,107.33	6,041.89	
Return on Investment (A/B)^[4]	5.30%	3.73%	41.81

[1] ROE improved primarily on account of higher revenues, better margins, lower employee benefit and other operating expenses during the year.

[2] Net profit margin improved due to higher revenues, better margins, and lower employee benefit and other operating expenses during the year.

[3] ROCE increased on account of increase in profits during current year.

[4] ROI increased primarily due to dividend income received and gains realized from the sale of investments during the year.

39 Related party disclosures as required under Ind AS 24 on “Related Party Disclosures”

a) Name of related party and discription of relationship:

a) Name of related party and description of relationship:

i. Joint Venture partner:

1. Calvatis GmbH

ii. Subsidiaries

1. Chemond Water Technologies Ltd

iii. Step down subsidiaries

1. Chembond Water Technologies (Malaysia) Sdn. Bhd.

2. Chembond Water Technologies (Thailand) Limited

(in ₹ lakhs except otherwise stated)

iv. Key Management Personnel and their relatives (KMP)

Key Management Personnel:

1. Nirmal V. Shah (Managing Director)
2. Prachi Mahadik (Chief Finance Officer Appointed w.e.f. April 1, 2025)
3. Kiran Mukadam (Company Secretary Appointed w.e.f. May 6, 2025)

Relatives of KMP:

Sameer Shah, Sameer Shah HUF, Padma V. Shah, Dr. Shilpa S. Shah, Mamta N. Shah, Alpna S. Shah, Jyoti N. Mehta, Amrita Shah, Shashank Shah, Malika S. Shah, Kshitija N. Shah, Raunaq S. Shah, Rahil N. Shah, Nirmal Shah HUF

Entities over which Key Management personnel are able to exercise significant influence :

1. CCL Opto Electronics Private Limited.
2. Chembond Material Technologies Limited.
3. Chembond Bioscience Limited
4. S and N Ventures Private Limited
5. Visan Holdings Private Limited
6. Visan Trust
7. Oriano Clean Energy Private Limited
8. Protochem Products Private Limited.
9. Finor Piplaj Chemicals Limited,

b) The following transactions were carried out with related parties in the ordinary course of business

Description of the nature of transactions	2025-2026		2024-2025	
	Subsidiaries, Step down subsidiaries, Associates KMP & Entities where KMP are interested	Total	Subsidiaries, Step down subsidiaries, Associates KMP & Entities where KMP are interested	Total
Sales of Goods	1,291.22	1,291.22	1,708.01	1,708.01
Chembond Material Technologies Ltd	0.98	0.98		
Chembond Calvatis Industrial Hygeine Systems Ltd	93.49	93.49	83.44	83.44
Finor Piplaj Chemicals Ltd	9.85	9.85	4.24	4.24
Chembond Water Technologies Ltd	1,094.65	1,094.65	1,490.70	1,490.70
Chembond Distribution Ltd	92.25	92.25	129.62	129.62
Purchase of Goods	1,985.05	1,985.05	1,877.21	1,877.21
Chembond Material Technologies Ltd	8.73	8.73	7.69	7.69
Finor Piplaj Chemicals Ltd	418.57	418.57	646.84	646.84
Chembond Water Technologies Ltd	1,308.93	1,308.93	978.78	978.78
Chembond Calvatis Industrial Hygeine Systems Ltd	0.80	0.80	0.69	0.69
Chembond Distribution Ltd	248.01	248.01	243.21	243.21
Rent Income	104.12	104.12	66.78	66.78
Chembond Material Technologies Ltd	38.40	38.40		
Chembond Water Technologies Ltd	62.72	62.72	63.54	63.54
Finor Piplaj Chemicals Ltd	3.00	3.00	3.00	3.00
Chembond Distribution Ltd	-	-	0.24	0.24
Rental Expenses	-	-	7.20	7.20
Chembond Water Technologies Ltd	-	-	1.20	1.20
Finor Piplaj Chemicals Ltd	-	-	6.00	6.00
Director Remuneration	78.75	78.75	100.75	100.75
Nirmal V. Shah	78.75	78.75	100.75	100.75

(in ₹ lakhs except otherwise stated)

Director Sitting Fees	6.75	6.75	0.80	0.80
Sushil Lakhani	3.25	3.25	0.40	0.40
Mahendra Ghelani	3.50	3.50	0.40	0.40
Corporate Gurantee Fees	-	-	1.50	1.50
Chembond Material Technologies Ltd	-	-	1.50	1.50
Commission	-	-	1.50	1.50
Sushil Lakhani	-	-	1.50	1.50
Business Support Services (Income)	213.63	213.63	-	-
Chembond Water Technologies Ltd	207.63	207.63	-	-
Chembond Calvatis Industrial Hygeine Systems Ltd	6.00	6.00	-	-
Sub-contracting Receipt (Revenue)	849.94	849.94	572.57	572.57
Chembond Water Technologies Ltd	849.94	849.94	572.57	572.57
Sub-contracting Receipt (Expense)	8.88	8.88	7.67	7.67
Chembond Water Technologies Ltd	8.88	8.88	7.67	7.67
Dividend Paid	-	-	150.00	150.00
Chembond Water Technologies Ltd	-	-	150.00	150.00
Dividend Received	250.00	250.00	200.00	200.00
Chembond Water Technologies Ltd	250.00	250.00	200.00	200.00
Sundry Debtors	673.46	673.46	440.57	440.57
Chembond Material Technologies Ltd	128.42	128.42	-	-
Finor Piplaj Chemicals Ltd	11.19	11.19	(0.95)	(0.95)
Chembond Water Technologies Ltd	487.38	487.38	338.46	338.46
Chembond Distribution Ltd	3.74	3.74	59.54	59.54
Chembond Calvatis Industrial Hygeine Systems Ltd	42.73	42.73	43.52	43.52
Sundry Creditors	128.40	128.40	132.54	132.54
Chembond Material Technologies Ltd	64.23	64.23	1.29	1.29
Chembond Calvatis Industrial Hygeine Systems Ltd	-	-	0.01	0.01
Finor Piplaj Chemicals Ltd	62.79	62.79	71.91	71.91
Chembond Water Technologies Ltd	1.18	1.18	21.96	21.96
Chembond Distribution Ltd	0.19	0.19	37.37	37.37

40 Ageing Schedule for Trade receivables

Ageing for trade receivables outstanding as on 31st Mar'26 is as follows :

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Undisputed trade receivables - considered good	1,163.96	596.57	148.81	96.69	-	-	2,006.03
ii) Undisputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
iii) undisputed trade receivables - credit impaired	-	-	-	-	96.69	-	96.69
iv) Disputed trade receivables - considered good	-	-	-	-	-	-	-
v) Disputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
vi) Disputed trade receivables - credit impaired	-	-	-	-	-	-	-
Less : Allowance for doubtful trade receivables	-	-	-	-	(96.69)	-	(96.69)
Total	1,163.96	596.57	148.81	96.69	-	-	2,006.03

(in ₹ lakhs except otherwise stated)

Ageing for trade receivables outstanding as on 31st Mar'25 is as follows :

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	
i) Undisputed trade receivables - considered good	1,017.88	861.50	39.61	0.25	102.83	-	2,022.06
ii) Undisputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
iii) undisputed trade receivables - credit impaired	-	-	-	-	41.27	-	41.27
iv) Disputed trade receivables - considered good	-	-	-	-	-	-	-
v) Disputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
vi) Disputed trade receivables - credit impaired	-	-	-	-	-	-	-
Less : Allowance for doubtful trade receivables	-	-	-	-	(41.27)	-	(41.27)
Total	1,017.88	861.50	39.61	0.25	102.83	-	2,022.06

41 Ageing Schedule for Trade Payables

Ageing for trade Payables outstanding as on 31st Mar'26 is as follows :

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 1 yr	1 -2 yrs	2-3 yrs	More than 3 yrs.		
I) MSME	104.90	21.32	-	-	-		126.22
II) Others	388.38	205.08	8.57	0.54	-		602.58
III) Disputed dues - MSME	-	-	-	-	-		-
IV) Disputed dues - Others	-	-	-	-	-		-
Accrued expenses	-	-	-	-	-		-
Total	493.28	226.40	8.57	0.54	-		728.80

Ageing for trade Payables outstanding as on 31st Mar'25 is as follows :

(₹ In Lakhs)

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 1 yr	1 -2 yrs	2-3 yrs	More than 3 yrs.		
I) MSME	90.40	-	-	-	-		90.40
II) Others	240.06	6.84	145.40	53.04	6.89		452.22
III) Disputed dues - MSME	-	-	-	-	-		-
IV) Disputed dues - Others	-	-	-	-	-		-
Accrued expenses	-	-	-	-	-		-
Total	330.46	6.84	145.40	53.04	6.89		542.62

(in ₹ lakhs except otherwise stated)

42 Ageing Schedule for Capital Work in Progress

Ageing for CWIP as on 31st Mar'26 is as follows :

Particulars	Amount in CWIP for period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Projects in progress	2.96				2.96
ii) Projects temporarily suspended	-				-
Total	2.96	-	-	-	2.96

Ageing for CWIP as on 31st Mar'25 is as follows :

Particulars	Amount in CWIP for period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
i) Projects in progress	30.27				30.27
ii) Projects temporarily suspended	-				-
Total	30.27	-	-	-	30.27

43 Additional regulatory information not disclosed elsewhere in the financial information

- A** The Company do not have any Benami property and no proceedings have been initiated or pending against the Company and its Indian subsidiaries for holding any Benami property, under the Benami Transactions (Prohibitions) Act, 1988 (45 of 1988) and the rules made thereunder.
- B** The Company has no transactions with struck off companies under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956.
- C** The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall: directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- D** The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall: directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,
- E** The Company have not undertaken any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- F** The Company have not traded or invested in Crypto currency or Virtual Currency during the current or previous year.
- G** The Company have not been declared as a 'Wilful Defaulter' by any bank or financial institution (as defined under the Companies Act, 2013) or consortium thereof, in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.
- H** The company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on number of Layers) Rules, 2017.

(in ₹ lakhs except otherwise stated)

44 Capital Management

For the purpose of the Company's capital management, capital includes issued capital and all other equity reserves attributable to the equity shareholders of the Company. The primary objective of the Company when managing capital is to safeguard its ability to continue as a going concern and to maintain an optimal capital structure so as to maximize shareholder value.

As at 31st March, 2026, the Company has only one class of equity shares and has no other long term borrowings. Consequent to such capital structure, there are no externally imposed capital requirements. In order to maintain or achieve an optimal capital structure, the Company allocates its capital for distribution as dividend or re-investment into business based on its long term financial plans.

(Refer Note no. 38 for Debt/Equity ratio)

45 Tax Reconciliation

The expected maturity analysis is as follows :	2025-26	2024-25
(a) The income tax expense consists of the followings:		
Current Income Tax	262.84	225.88
Deferred Tax Expense	(44.50)	(70.35)
Short/Excess provision of Tax of earlier year	(77.64)	-
Tax expense for the year	140.70	155.52
(b) Reconciliation of tax expense and the accounting profit multiplied by India's tax Rate		
Profit before income tax expense	1,179.59	758.39
Expected Income Tax expenses	296.88	190.87
Part A		
Effect of lower tax rate on capital gains	(8.54)	-
Effect of inadmissible income/expenses in determining taxable profit (Net)	37.41	35.01
Effect of deduction with respect to dividend income	(62.92)	-
Short/Excess Provision of Tax of earlier years	(77.64)	-
Current Tax (A)	185.19	225.88
Part B		
Deferred Tax rate	25.17%	25.17%
Written Down Value Of Property Plant & Equipment	(23.27)	(50.33)
Investments at Fair Value	(5.06)	(40.10)
Gratuity	(2.22)	15.91
Provision for Expected Credit Loss	(13.95)	4.16
Deferred Tax (B)	(44.50)	(70.35)
Tax Expense (A+B)	140.70	155.52

(in ₹ lakhs except otherwise stated)

46 Contingent Liabilities

Contingent Liabilities not provided for :	As at 31/03/2026	As at 31/03/2025
Claims against the company not acknowledged as debts -		
Income tax Matters (TDS)	0.89	0.01
Total	0.89	0.01

47 Working Capital Facilities

The Company has sanctioned credit facilities from Bank of India ₹ 150 lakhs (i.e cash credit facility ₹ 100.00 lakhs and Bank Guarantee - ₹ 50.00 lakhs) The Company has not utilised cash credit facilities at the year end.

Terms of loan

- a) The credit facility carries interest rate of Bank Of India, currently 9.81% p.a. (interest payable on monthly rests).
- b) The credit facility is secured by : Hypothecation of stocks and bookdebts.

Utilisation of borrowings :

- (a) The Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken at the balance sheet date.
- (b) The quarterly returns/statements of current assets filed by the Company with banks or financial institutions in relation to secured borrowings wherever applicable, are in agreement with the books of accounts.

48 Audit Trail

The Ministry of Corporate Affairs (MCA) has issued a notification – Companies (Accounts) Amendment Rules, 2021 which is effective from 1st April, 2023. The amendment requires that every company which uses an accounting software for maintaining its books of account shall use an accounting software where there is feature of recording audit trail of each and every transaction and further creating an edit log of each change made to the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

The Company uses an accounting software for maintaining books of account which has a feature of recording audit trail and edit log facility and that has been operative throughout the financial year for the transactions recorded in the software impacting books of account at the application level. The software being managed on public cloud, users of the company do not have access to enable, disable, deactivate or tamper with the audit trail setting.

49 Events occurring After Balance sheet date

The Board of Directors have recommended a dividend of ₹ 1.25 per share of face value ₹ 5/- each for the year ended 31st March, 2026

aggregating ₹ 336.21 Lakhs, subject to the approval of shareholders at the Annual General Meeting.

50 Composite scheme of arrangement:

(in ₹ lakhs except otherwise stated)

The figures for the comparatives figures for the year to date pertaining to the FY 2024-25 are after considering the effect of demerger and amalgamation pursuant to NCLT order dated 7th April, 2025, as per the method of accounting prescribed in the composite scheme of arrangement and in accordance with principles of Indian Accounting Standards, including IND AS 103 (Business Combinations). The impact of the aforesaid demerger and amalgamation on the corresponding previous year figures (FY 2024-25) is disclosed below. The approved Scheme provides for an appointed date of April 1, 2024.

Acquired pursuant to Composite Scheme	FY 2024-25
Assets	
Non Current Assets	6,795.33
Current Assets	3,270.61
Total Assets (A)	10,065.94
Liabilities	
Non Current Liabilities	330.65
Current Liabilities	819.70
Total Liabilities (B)	1,150.35
Net Assets (A-B)	8,915.58

Against the net assets of ₹ 8,915.58 Lakhs, the Company had issued equity shares of ₹1,344.83 Lakhs (2,68,96,576 shares of ₹ 5 each) after cancellation of existing 10,000 equity shares of ₹ 5 each and the balance of ₹ 7,571.25 Lakhs has been recognised in Other equity.

51 The Government of India has consolidated 29 existing labour legislations into a united framework comprising four Labour Code viz Code on wages 2019, Code on Social Security 2020, Industrial Relation Code 2020, and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). These Codes have been made effective from 21st November, 2025. The corresponding all supporting rules under these codes are yet to be notified. The incremental impact of these changes on the employee benefit expenses, estimated by the Company, on the basis of the information available, consistent with the guidance provided by the Institute of Chartered Accountants of India, is ₹ 38.94 Lakhs and has been recognised in the standalone financial statements of the Company for the year ended 31st March, 2026.

52 The figures for corresponding previous periods have been restated/regrouped, rearranged and reclassified wherever necessary to make them comparable.

53 Approval of Standalone Financial Statements

The above Standalone Financial Statements for the year ended 31st March 2026, have been reviewed by the Audit Committee and approved by the Board of Directors at their meeting held on 16th May 2026. The Statutory Auditors of the Company have audited the annual financial statements.

As per our attached report of even date

For S H B A & CO LLP

Chartered Accountants

FRN - 101046W/W100063

Jatin A. Thakkar

Partner

Membership No. : 134767

**On Behalf of Board of Directors of
Chembond Chemicals Limited**

Nirmal V. Shah

Chairman & Managing Director

DIN: 00083853

Sameer V. Shah

Director

DIN: 00105721

Sushil U. Lakhani

Independent Director

DIN: 01578957

Prachi Mahadik

Chief Financial Officer

Kiran Mukadam

Company Secretary

Mumbai, 16th May, 2026

Mumbai, 16th May, 2026

(in ₹ lakhs)

Highlights	Standalone			Consolidated		
	2025-26	2024-25	2023-24	2025-26	2024-25	2023-24
<u>Operating Result</u>						
Revenue From Operations	7364.75	6,940.04	6,886.05	32615.06	29,227.34	28,323.95
Other Income	450.43	381.08	376.54	395.68	582.98	370.43
Finance Cost	8.75	10.59	10.10	68.28	66.76	59.36
Depreciation	222.22	259.16	127.32	535.35	493.26	261.19
PBT	1179.59	758.39	1,100.13	4525.90	4,217.43	4,245.29
PAT	1038.90	602.86	743.02	3478.03	3,091.90	3,002.28
Dividend on Equity Shares	336.21	-	-	-	-	-
<u>Financial Position</u>						
Equity Share Capital	1344.83	1,344.83	1,344.83	1344.83	1,344.83	1,344.83
Reserves (Less Revaluation Reserve & Misc exp)	8737.32	8,019.38	7,570.33	19353.93	16,076.29	13,005.22
Net Worth	10082.14	9,364.21	8,915.16	20698.75	17421.12	14350.05
Non Current Liabilities	214.26	268.59	330.65	43.53	61.28	73.36
Borrowings	-	-	-	382.89	325.43	366.04
Net Block (Asset)	1779.68	1,510.53	1,729.88	2277.72	2,138.20	2,194.78
<u>Ratios</u>						
Return on Average Networkth (RNOW)	10.68%	6.60%	8.33%	18.25%	19.46%	20.92%
Return on Average Capital Employed (ROCE)	11.54%	7.98%	12.01%	21.75%	24.06%	29.11%
Gross Gearing	0.00%	0.00%	0.00%	0.00	0.00%	0.00%
Current Ratio	4.41	4.57	3.99	5.10	4.81	4.32
Asset Turnover Ratio	0.67	0.67	0.68	1.39	1.46	1.55
Net Profit Ratio	14.11%	8.69%	10.79%	10.66%	10.58%	10.60%
Return on Investments	5.30%	3.73%	3.44%	3.23%	2.33%	2.27%
Earning Per Share (Basic)	3.86	2.24	2.76	13.00	11.54	11.20
Dividend Per Share	1.25	-	-	-	-	-
Book Value Per Share	37.48	34.82	33.15	76.96	64.77	53.35

Note

- 1 Return on Average Networkth (RNOW)= PAT/Average Networkth
- 2 Return on Average Capital Employed (ROCE)= PBIT / Average Fund Employed Excluding Deferred Tax Liability
- 3 Gross Gearing= Debt as a percentage of Debt plus Equity
- 4 Current Ratio= Current Asset/ Current Liabilities
- 5 Assets Turnover Ratio= Net Sales /Total Assets
- 6 Net Profit Ratio= Net Profit divided by Net Sales
- 7 Return on Investments= Income generated from investment funds / Average Cost of Investments
- 8 The ratios reported for FY 2023-24 are not strictly comparable due to the effect related to the scheme of arrangement



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