

November 21, 2025

SE/CS/2025-26/23

Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort, Mumbai – 400 001
Scrip Code-**544450**

Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Plot no. C/1, G Block
Bandra-Kurla Complex, Bandra (W), Mumbai – 400 051
Scrip Code-**CHEMBONDCH**

Ref: ISIN: INE0TGX01019

Sub: Submission of Investor presentation to be made to the Analysts/Investors

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and with further reference to our letter bearing no. SE/CS/2025-26/22 dated November 18, 2025, we are enclosing herewith the presentation to be made to the Analysts/Investors on the Unaudited Financial Results of Company for the second quarter and half year ended September 30, 2025.

This Investor Presentation is also being uploaded on the Company's website at www.chembondindia.com.

Kindly take the same on record. Thank You.

Kiran Mukadam
Company Secretary
Chembond Chemicals Limited
formerly Chembond Chemical Specialties Limited

Encl: a/a



Quarter and Half Year Performance Update 2025-26

Safe Harbour Statement

This presentation may contain certain forward-looking statements including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks, objective, goal, projects, should' and similar expressions or variations of these expressions that involve risks, uncertainties, and assumptions. Actual results may differ materially from those expressed or implied in these statements. Chembond undertakes no obligation to update or revise any forward-looking statements.

By reviewing this presentation, you acknowledge and agree that Chembond shall not be liable for any direct, indirect, incidental, consequential, or special damages arising out of or in any way connected with the use of this information.

Snapshot

50
years

Established in 1975

950

Committed Personnel

₹ 290
crores

Consolidated Revenue

3

Manufacturing Locations

| Listed on the NSE and the BSE

| Sales and customer service footprint across India

| R&D Center and Head Office in Navi Mumbai, MH

| Diversified specialty performance chemicals portfolio



Board of Directors

Prof. Aniruddha B. Pandit

—
Non-Executive,
Independent Director

Mrs. Anuradha S. Paraskar

—
Non-Executive,
Independent Director

Mr. Mahendra K. Ghelani

—
Non-Executive,
Independent Director

Mr. Nirmal V. Shah

—
Chairman

Mr. Sameer V. Shah

—
Director

Mr. Sushil U. Lakhani

—
Non-Executive,
Independent Director

Our Core Values

Customer First

We aim to prioritize customers by delivering value and delight for the money they invest.

Supplier Of Choice

Our objective is to become the "Supplier of Choice" for our customers.

Harness The Power Of Innovation

Our goal is to exceed customer expectations through continuous technology innovation and improved services.



Grow As We Go

We remain committed to learning and incorporating improvements on an ongoing basis, in line with global trends.

Set Higher Standards

We aspire to set new standards for product performance, service delivery and customer satisfaction.

Partner Driven Mission

We consider our customers as partners and work towards achieving common objectives of higher quality, better value for money, and a friendlier environment.





Water Technologies

What We Do

Chemical Solutions

Our well-designed products effectively address issues and extend equipment life, maintain productivity, and conserve resources



Wastewater Remediation

Low cost and sustainable solutions



Equipment Solutions

Our solutions aid in the removal of suspended solids, dissolved solids, organic matter and gases from water



Services

Dedicated Technical Service Team. Online Monitoring, Feed Control and Reporting



Chemical Programs



Cooling Water
Treatment

Boiler Water
Treatment

Raw Water
Clarification

Effluent Treatment



Foam Control

Reverse Osmosis
Membrane Treatment

AHU Fin Cleaning

Drinking Water
Disinfection



Industries Served



Cement

Petrochemical

Fertilizer

Pulp & Paper

Commercial
&
Institutional



Refining

Steel

Textiles &
Dyeing

Specialty
Chemicals



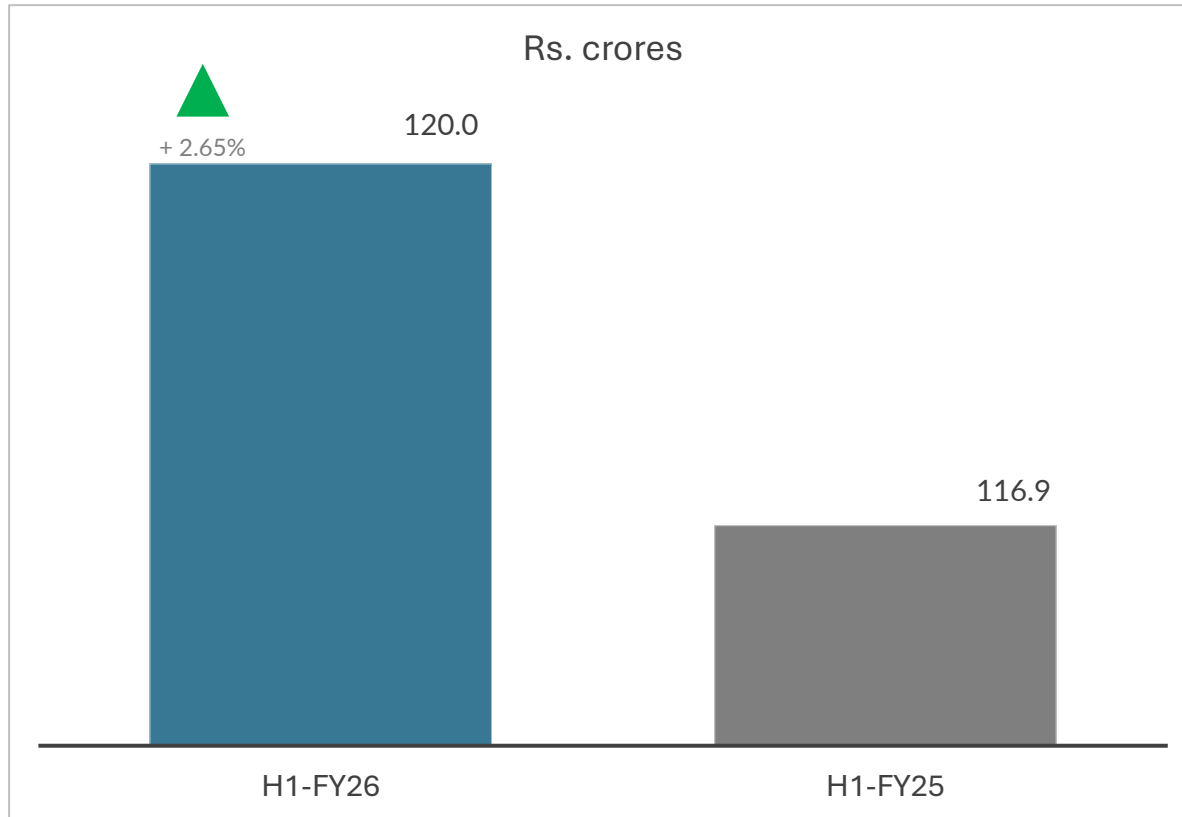
Power

Pharma

Food,
Beverage &
Dairy



Water BU Revenue



- Strong order book for specialty chemicals
- Robust enquiry pipeline
- Stability seen in the supply chain
- Equipment and systems deliveries on schedule



Construction Chemicals

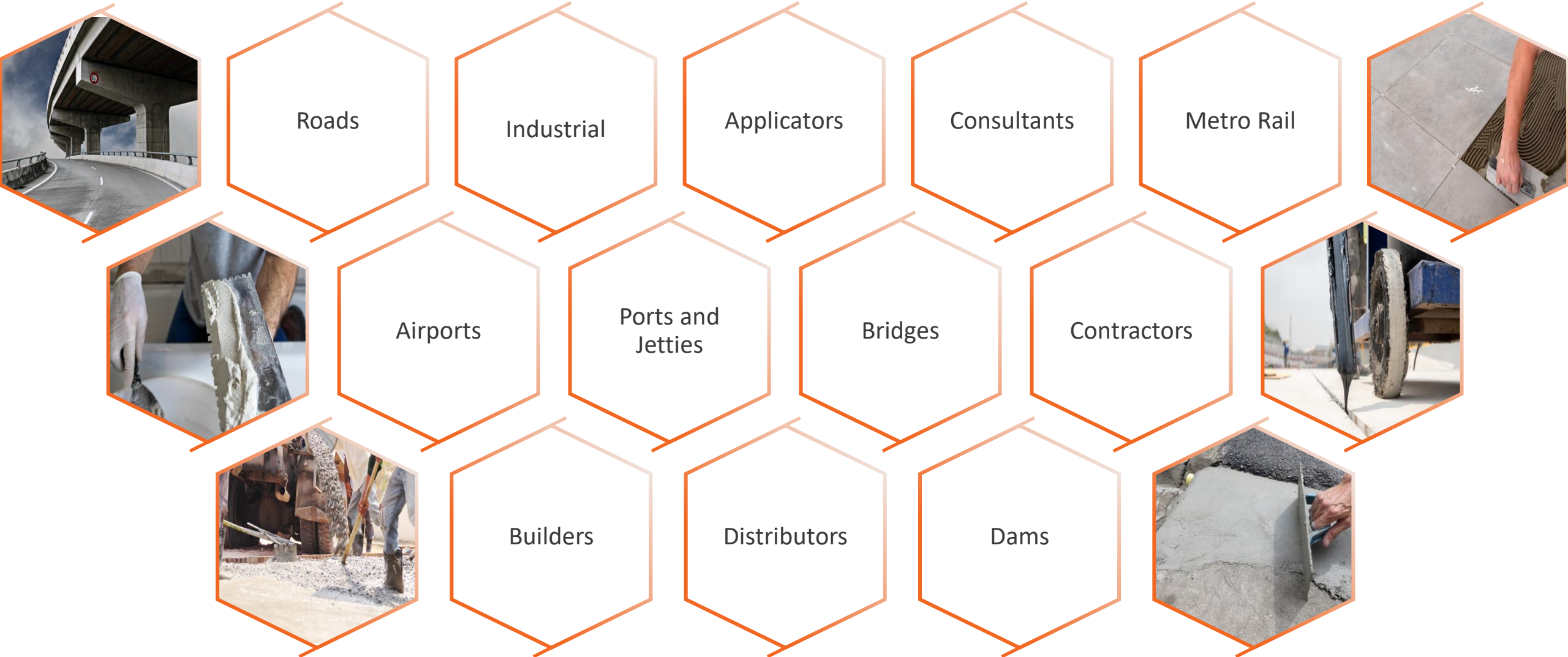
Chemicals for the Construction Industry

Infrastructure, Industrial, Institutional and Commercial

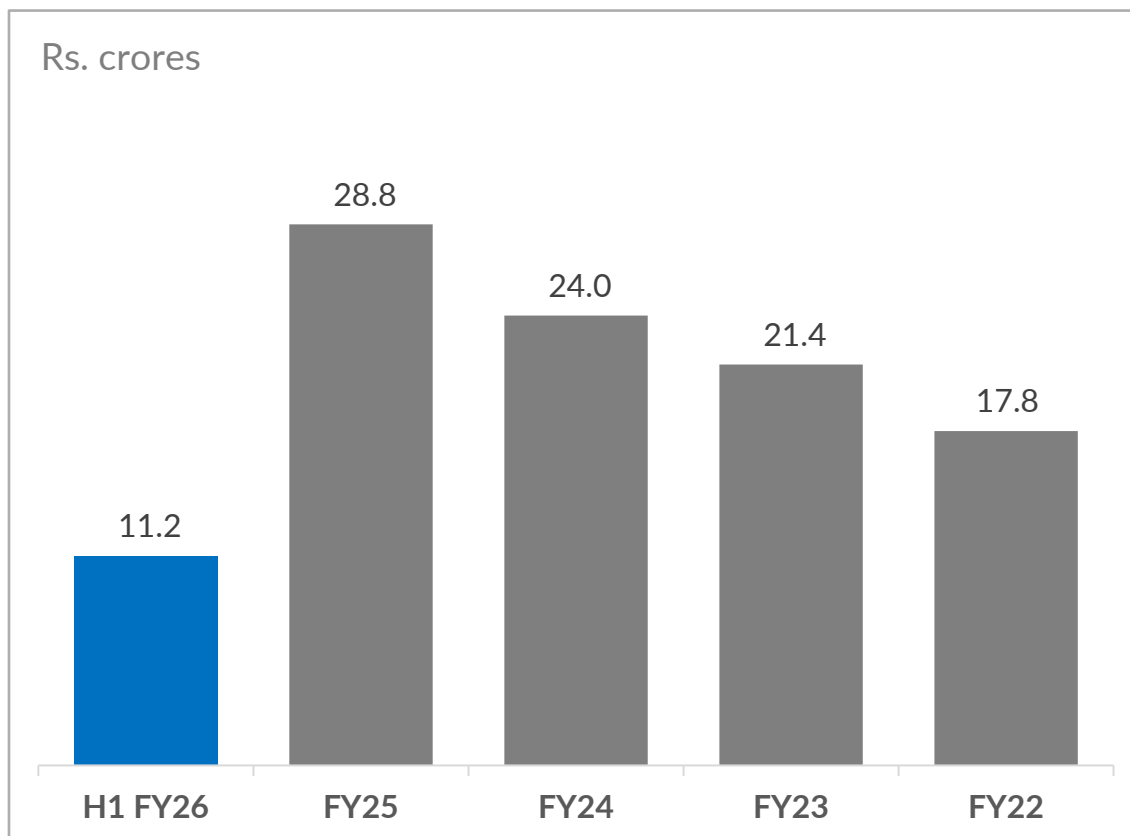
- Admixtures for Concrete modification
- Sealants based on Polysulphide, PU and Acrylics
- Waterproofing solutions for under-construction and built-up structures
- Repair mortars for concrete roads, structures and floors
- Curing agents for concrete
- Grouts for heavy engineering equipment
- Tiling adhesives and joint fillers



Customer Segments



Construction Chemicals BU Revenue



- Steady revenue growth with tight credit policy
- Customer base increases seen on a Y-o-Y basis
- Maintained industry best AR levels
- Approvals from key agencies



Cleaning & Hygiene

Cleaning & Hygiene Solutions



- A JV between Chembond and Calvatis GmbH, Germany
- Cleaning and hygiene products and systems for:
 - ✓ **Industrial applications** in beverage, food processing, dairy & brewing industries
 - ✓ **Institutional** applications in kitchens, laundry, and housekeeping departments



Customer Segments



Kitchens

Laundry

Housekeeping



Dairy

Food
Processing

Beverage



A large hexagonal graphic with a yellow center and a grey border. The background of the hexagon shows a collage of industrial and transportation images: an airplane in flight, a cargo ship, and a truck. The text "Chemical Distribution" is written in white, bold, sans-serif font across the yellow center.

Chemical Distribution

Specialty Chemicals Distribution

We import, stock and sell specialty chemicals

**Additives for
water treatment
chemicals**

**Additives for
construction
chemicals**

**Additives for
paints and inks**

**Polyurethane
primers, sealants
and coatings**



Financial Information

Q2 Executive Commentary

Q2 2025-26 Consolidated Revenue at ₹ 73.04 crores: ▼ 3% vs Q2 2024-25

- Water Technologies ▲ 4% stronger order book
- Construction Chemicals ▼ 27% prolonged monsoon
- Distribution ▼ 41% change in product mix
- Cleaning & Hygiene ▼ 1% flat, prospect base is growing

Q2 2025-26 Consolidated EBITDA at ₹ 11.08 crores: ▲ 14% vs Q2 2024-25

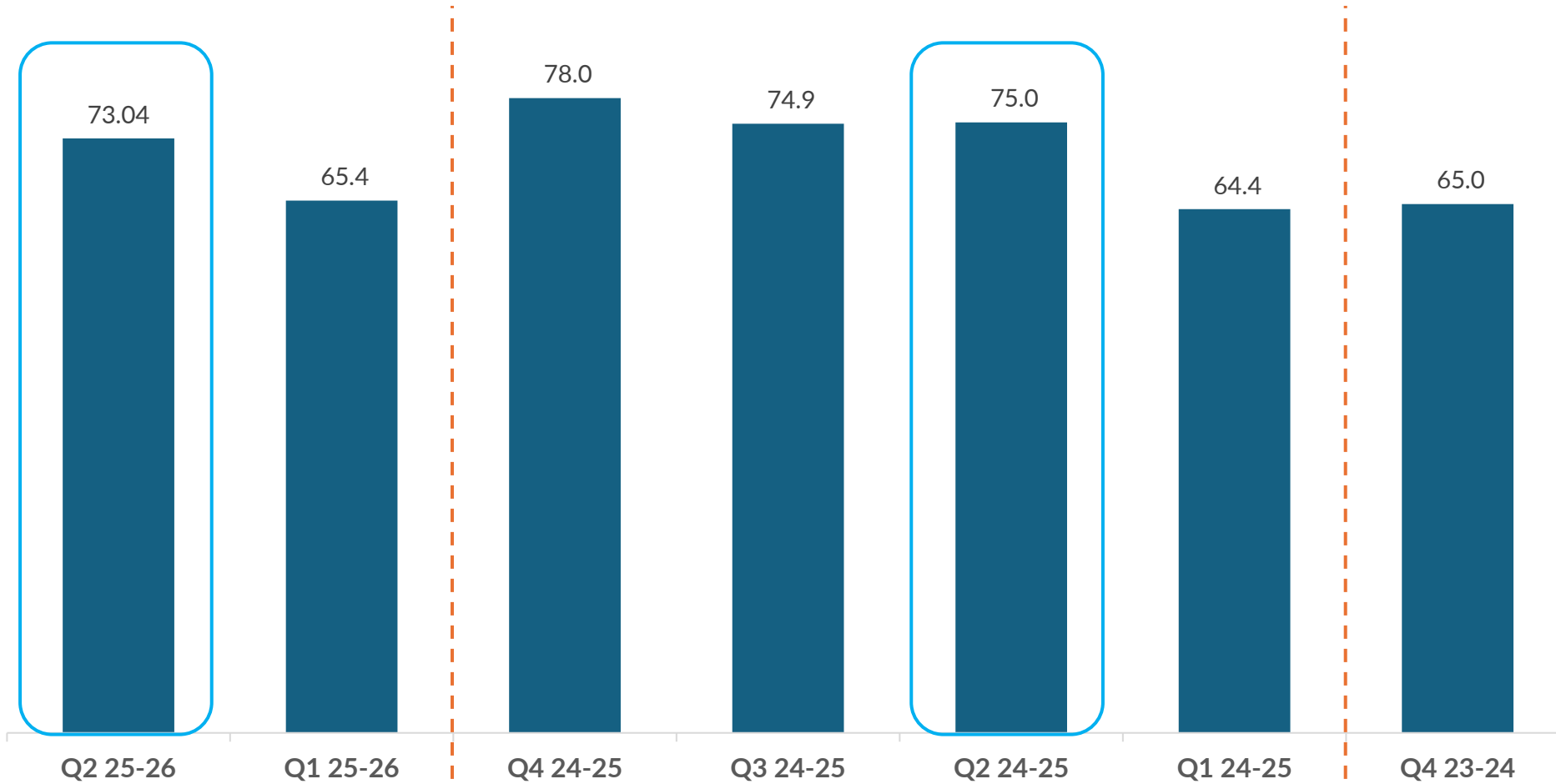
Q2 2025-26 Consolidated PBT at ₹ 9.62 crores: ▲ 6% vs Q2 2024-25

Improved margins on lower RM costs and newer product technologies

Revenue outlook remains positive across all business units

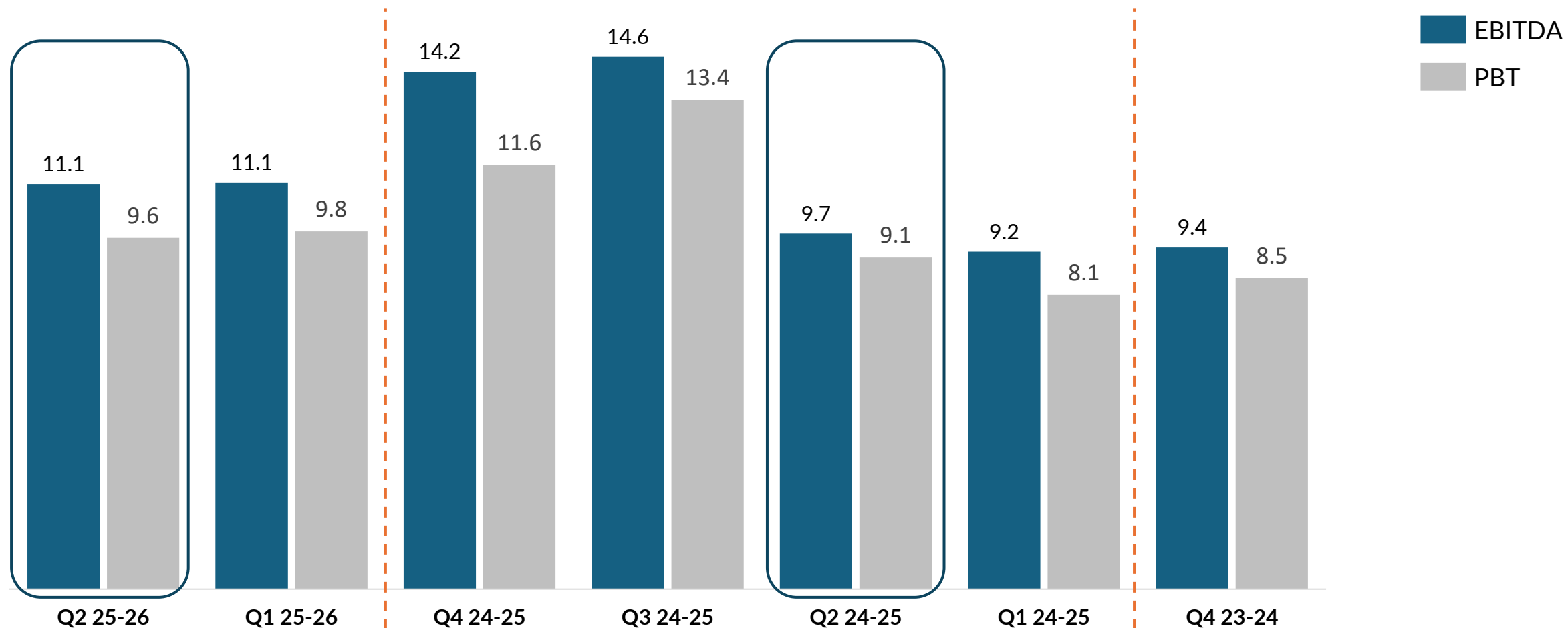
Revenue Track

Rs. crores



Profitability Track

Rs. crores



Key Financial Data - Q2 FY26

Rs. crores

Income Statement	Q2 FY26	Q1 FY26	Change
Operating Income	73.00	65.40	11.70 %
Expenses	62.40	57.00	9.50 %
Operating EBITDA	10.70	8.40	26.30 %
Operating EBITDA Margins (%)	14.60 %	12.90 %	169 bps
Depreciation	1.30	1.20	10.20 %
Finance cost	0.20	0.20	-0.10 %
Other Income	0.40	2.70	-84.90 %
PBT	9.60	9.80	-1.90 %
Tax	2.40	3.50	-31.40 %
PAT	7.20	6.30	14.70 %
PAT Margins (%)	9.80 %	9.60 %	26 bps

H1 Executive Commentary

■ H1 2025-26 Consolidated Revenue at ₹ 138.40 crores: ▼ 1% vs H1 2024-25

Water Technologies ▲ 5% on budget

Construction Chemicals ▼ 6% strong Q1, pick-up expected post monsoon

Distribution ▼ 30% structural changes, expected effect by Q4

Cleaning & Hygiene ▲ 3% prospect base is growing

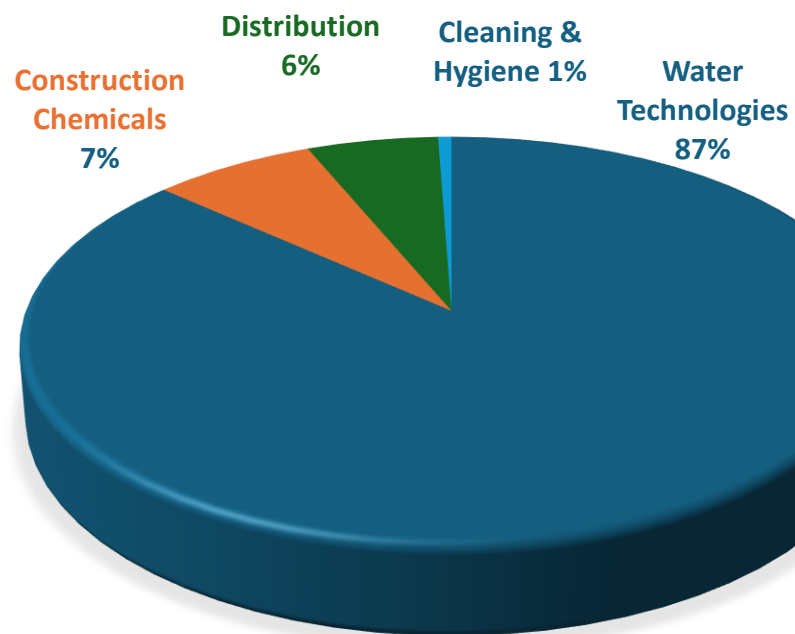
■ H1 2025-26 Consolidated EBITDA at ₹ 21.89 crores: ▲ 15% vs H1 2024-25

■ H1 2025-26 Consolidated PBT at ₹ 19.42 crores: ▲ 13% vs H1 2024-25

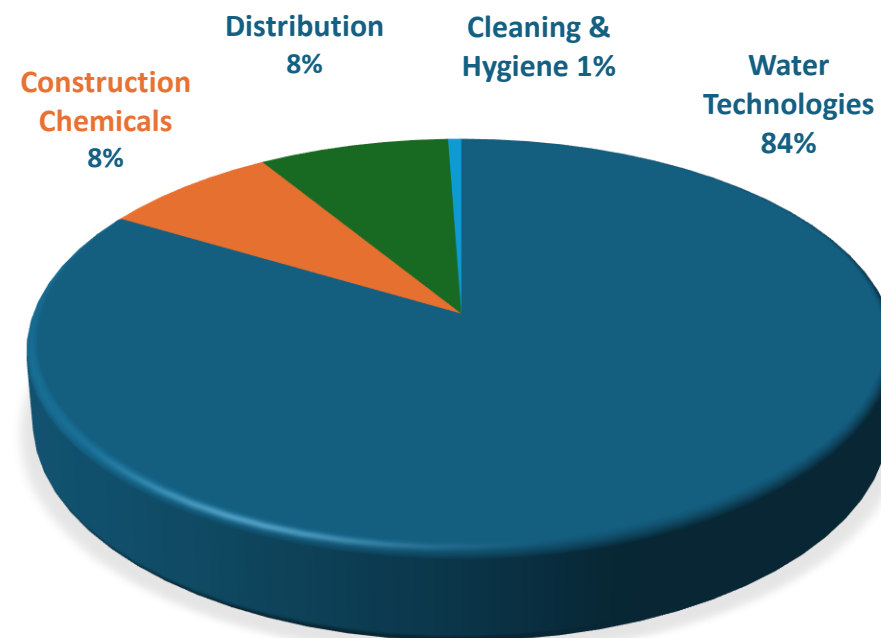
■ Improved margins on lower RM costs and newer product technologies

■ Revenue outlook remains positive across all business units

H1 Revenue Share by BU

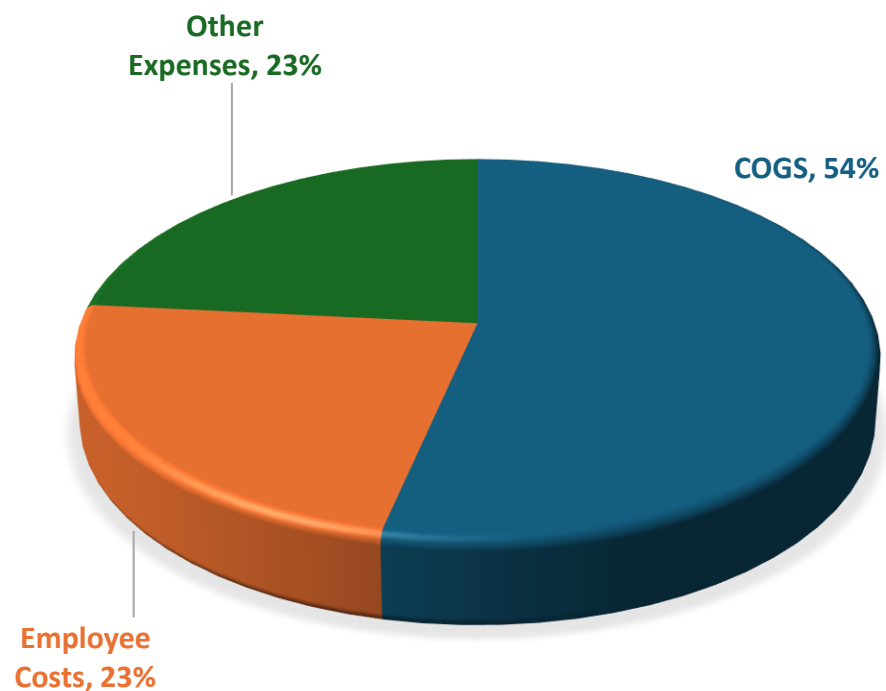


H1 2025

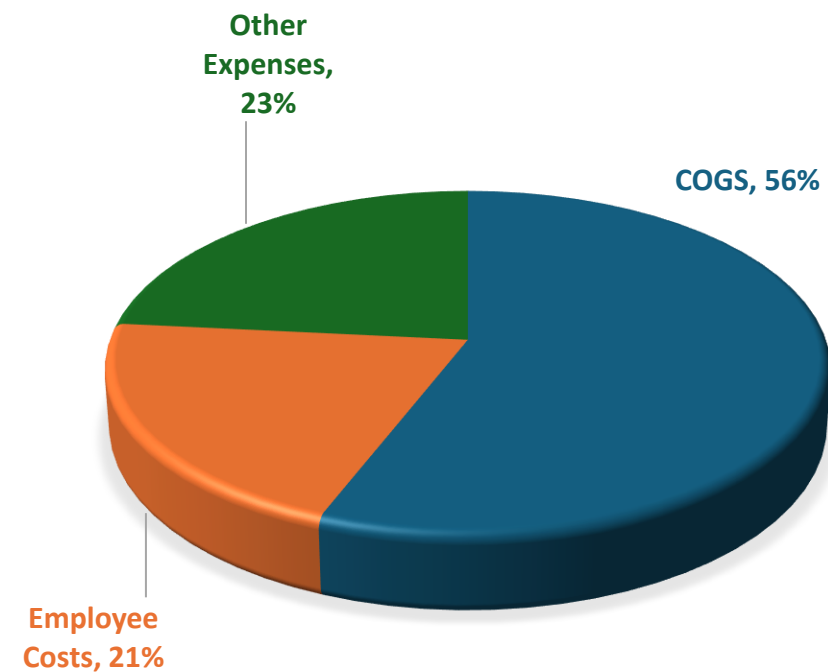


H1 2024

H1 Cost and Expenses



H1 2025



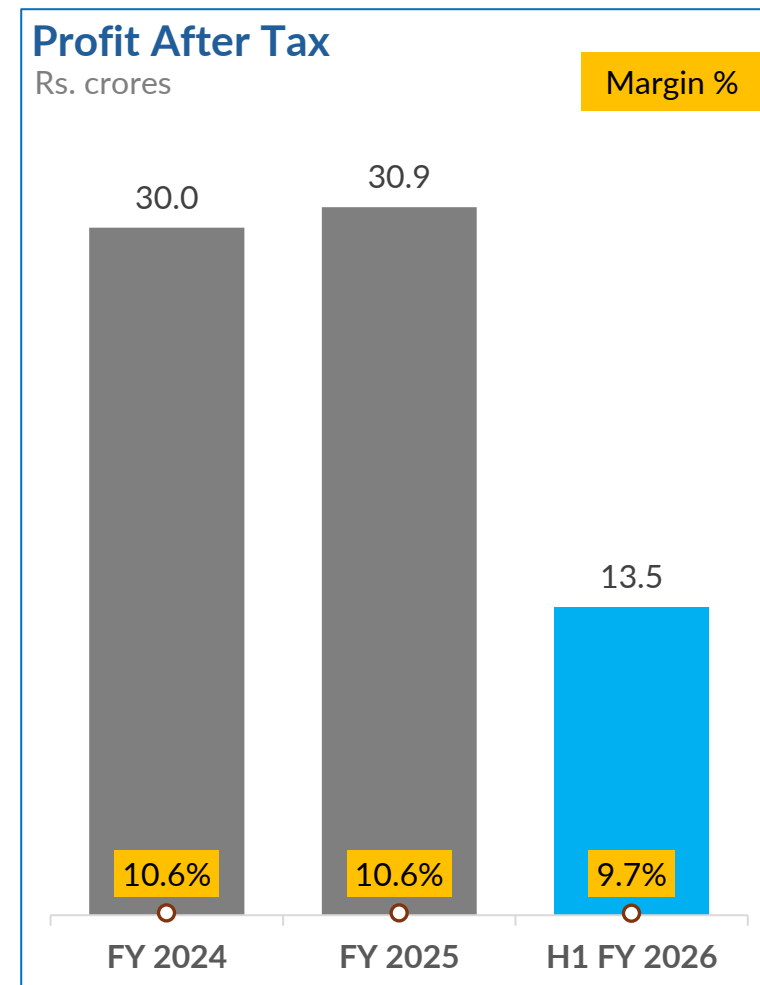
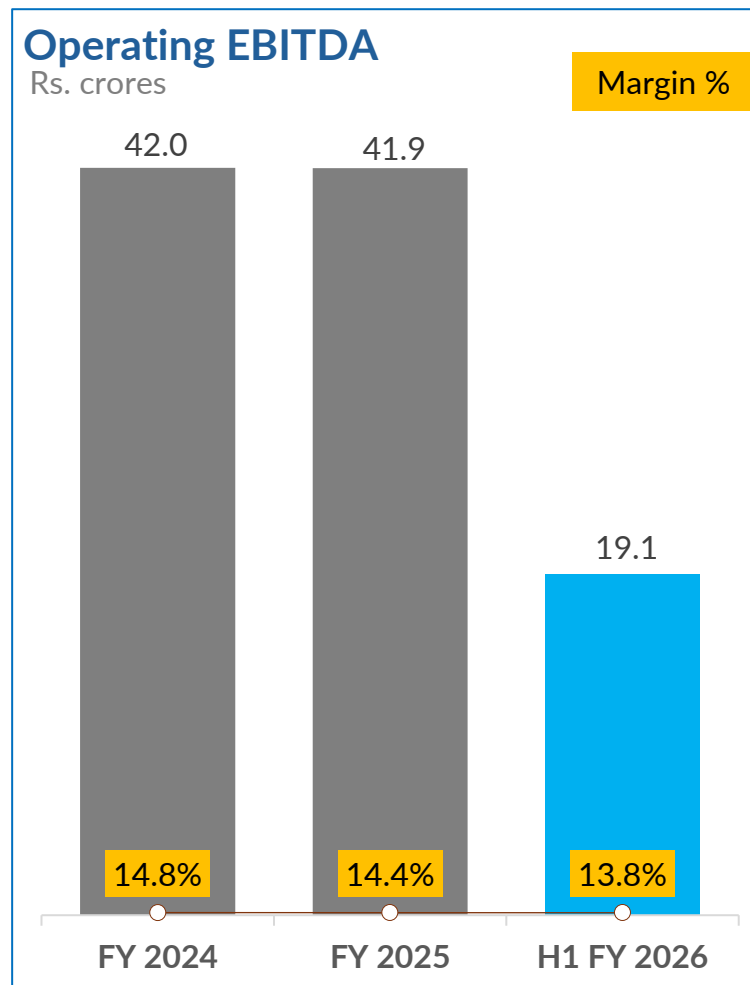
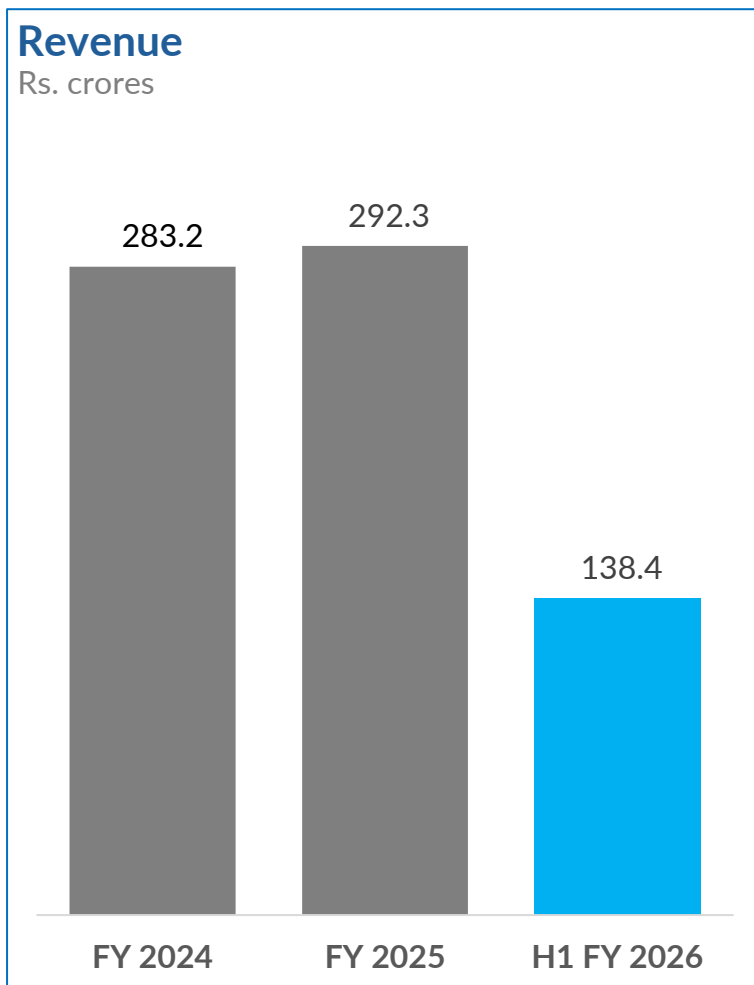
H1 2024

H1 FY26 Key Financial Highlights

Rs. crores

Income Statement	H1 FY26	H1 FY25	Change
Operating Income	138.40	139.40	-0.70 %
Expenses	119.30	124.10	-3.90 %
Operating EBITDA	19.10	15.30	25.30 %
Operating EBITDA Margins (%)	13.80 %	10.90 %	286 bps
Depreciation	2.50	1.50	63.60 %
Finance cost	0.30	0.30	-5.40 %
Other Income	3.10	3.70	-17.00 %
PBT	19.40	17.10	13.20 %
Tax	5.90	4.90	21.70 %
PAT	13.50	12.30	9.80 %
PAT Margins (%)	9.70 %	8.80 %	93 bps

Financial Performance Snapshot



Conclusion

- | Water BU – strong order book
- | Construction Chemicals BU – prolonged monsoon, activity has picked-up post monsoon
- | Material costs are generally stable, some volatility in metal compounds
- | Post demerger compliances are on track, records being updated
- | EBITDA improvement expected with increase in revenue



Quicker ∞ Stronger ∞ Innovative

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